

Invitation to the 2024 Annual General Meeting of Shareholders Thai Oil Public Company Limited

Thursday, April 11, 2024, 9.00 hrs.

via Electronic Means (E-AGM) only in accordance
with the rules and procedures prescribed by law relating
to electronic meeting

Please study the procedures and methods for attending the meeting via Electronic Means as shown in the manual (Attachment 7).

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The system will be opened to submit the request for attending the meeting from
Thursday, March 28, 2024, at 8.30 hrs.
until the meeting ends on April 11, 2024

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On the date of the meeting, the Company will open the system for registration at 7.00 hrs.

Privacy Notice

For the 2024 Annual General Meeting of Shareholders of Thai Oil Public Company Limited On Thursday, April 11, 2024 ("AGM")

Thai Oil Public Company Limited (the "Company") values a personal information of the shareholder(s) and/or proxy ("You"). In order to comply with Personal Data Protection Act B.E. 2562 (A.D. 2019), the Company would like to inform You as follows:

Data Controller: Thai Oil Public Company Limited. The contacting details are as appeared in the invitation of the Company's AGM.

- 1. Personal Data: The Company needs to collect your personal data for the purpose of AGM arrangement and AGM attendance as follows: title, name, surname, age, address, telephone number, fax number, e-mail, nationality, date of birth, gender, marital status, identification number, shareholder identification number, number of shares, signature, copy of identification card, video and audio recording data, photo, motion picture and electronic conference system usage information (e.g., IP Address, log file).
- **2. Objectives, Legal basis, and Data Processing:** The Company processes your personal data in accordance with the objectives and legal basis as follows:

2.1. Legal obligation

- The Company collects and uses your data under item no.1 for the purpose of calling, and arranging the AGM via electronic means including verifying your identification and sending any related documents and carrying out any action according to the AGM's resolutions, the laws or any order of the governmental authorities in accordance with the Public Limited Companies Act B.E. 2535 (A.D. 1992) (as amended), the Civil and Commercial Code, and any other laws.

2.2. Legitimate interest

- The Company collects and uses your data under item no.1 for the purpose of conducting the AGM via electronic means, preparing the minutes of AGM, and keeping evidences of your attendance to the AGM as well as for any relevant purposes as necessary for legitimate interests which You can reasonably expect.
- The Company records voice and audio, photographs and motion pictures during the AGM for the use of reporting and publicizing the AGM via electronic means and printing. You may appear in the photograph or motion pictures recording of the AGM.
- **3. Source of Personal Data:** The Company collects your personal data directly from You, your proxy and from Thailand Securities Depository Co., Ltd.

Note: Identity documents that You provide to the Company, such as copies of ID cards or other official documents may contain sensitive data such as religion, ethnicity, blood type, which is not necessary for the AGM and the Company does not wish to collect. The Company kindly request You to delete or conceal the sensitive data before submitting such documents to the Company. In case that You do not conceal such sensitive data, the Company reserves the right to conceal the sensitive data on such documents which shall not be deemed as the collection of your sensitive data and such documents shall be deemed to be valid and enforceable. If the Company is unable to conceal such information due to certain limitations, the Company will only collect and use it as part of your documents for identity verification. The Company has no intention of collecting or using such sensitive personal information.

- **4. Personal Data Disclosure:** The Company may need to disclose your personal data for the purpose of AGM arrangement and AGM attendance as follows:
 - Law enforcement agencies (e.g., Ministry of Commerce, the Office of Securities and Exchange Commission and the Stock Exchange of Thailand).
 - Government agencies, Regulators, Authorized officers.
 - Technology service providers and sub-service providers as processor of personal data, e.g., Inventech Systems (Thailand) Co., Ltd.
 - Related service providers or consultants.
 - Electronic and Printing Media for the use of reporting and publicizing the meeting.
- 5. Personal Data Storage: The Company will keep your personal data so long as it is necessary for the accomplishment of the objectives as stated above. In this regard, the Company expects to keep your personal data under item no. 1 for a period of 10 years from the date that the Company receives your personal data in order to comply with the above objectives. Upon the lapse of those respective periods, the Company will delete, destroy your personal data, or anonymize such data.
- 6. Right of Data Subject: You, as the data subject, have the rights to request access and obtain copy of your personal data, and You have the right to request the disclosure of the acquisition of the personal data obtained without your consent, including the right to object the collection, use, or disclosure of the data, to request the Company to correct your personal data, to request the Company to erase your personal data within the retention period, to request the Company to refrain from using your personal data, to request the Company to transfer your personal data to other person, and to complain in case the collection, use or disclosure of personal information has been illegally conducted. You shall have any other rights available to You under the applicable laws.

If You would like to exercise any of your rights, please contact the Company and the Company will consider your request and contact You as soon as possible. If the Company fails to comply with the laws related to personal data protection, You can file a complaint with the Office of the Personal Data Protection Commission.

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shown below

Notification of Meeting with Barcode Attachment 5

Proxy Form B with P.O. Box Envelope (for returning proxy documents appointing Attachment 8 independent director of the Company only)

The Company enclosed attachments 1, 5 and 8 herewith in separation from this invitation booklet.

Shareholders can download Annual Report 2023 (Form 56-1 One Report), 2023 Integrated Sustainability Report and other meeting documents through this QR code





Ref. TBK 01/0163

March 5, 2024

Subject : Invitation to the 2024 Annual General Meeting of Shareholders

To : Shareholders of Thai Oil Public Company Limited

Attachments: 1. Annual Report 2023 (Form 56-1 One Report showing 2023 Financial Statements) and the 2023 Integrated Sustainability Report

- 2. Document for Consideration of Agenda 3: Roles and Responsibilities of the Company's Board Committees
- 3. Document for Consideration of Agenda 5: Profile of the Nominated Candidates for the Election of the Company's Directors
- 4. Document for Consideration of Agenda 5: Nomination Process of the Company's Directors and the Definition of Independent Director
- 5. Notification of Meeting with Barcode
- 6. Conditions and Required Documents on the Submission of E-Request for Attending the 2024 Annual General Meeting of Shareholders and the Granting of Proxies
- 7. A Manual Detailing the Procedures and Methods for Attending the 2024 Annual General Meeting of Shareholders via Electronic Means (E-AGM) and Granting of Proxy to the Company's Independent Directors via Inventech Connect System
- 8. Proxy Form B with P.O. Box Envelope (for returning documents appointing independent directors of the Company only)
- 9. Information of the Company's Independent Directors for Proxy Granting
- 10. The Company's Articles of Association Relevant to the Shareholders' Meeting
- 11. Invitation to the 2024 Thaioil's Shareholders Activity
- 12. The Requisition Form for Printed Copy of 2023 Annual Report (Form 56-1 One Report)

The Board of Directors of Thai Oil Public Company Limited (the "Company") at the meeting No. 2/2024 held on February 14, 2024 has passed a resolution to call the 2024 Annual General Meeting of Shareholders (the "AGM"), on Thursday, April 11, 2024, at 9.00 hrs., via Electronic Means (E-AGM) only in accordance with the rules and procedures prescribed by law relating to electronic meeting and set the Record Date on February 28, 2024 to determine the shareholders who are entitled to attend and vote in the AGM and receive the dividend payment.

In order to set the 2024 Annual General Meeting of Shareholders' agendas, the Company had announced on its website to provide opportunity for shareholders to propose agendas to Company to consider during September 29 to December 31, 2023. After the said period, there was no other agenda proposed to the Company.

Telephone: +66(0) 3840-8500, +66(0) 3835 9000, +66(0) 3835 1555 Fax: +66(0) 3835 1554, +66(0) 3835 1444, +66(0) 3835 9019 The Company would like to inform that the Company delivered the minutes of the 2023 Annual General Meeting of Shareholders, which was held on April 10, 2023, to all shareholders and has published the same on the Company's website since April 24, 2023 in order for the shareholders to verify the accuracy of, and to object to or revise, such minutes of meeting until June 9, 2023. Upon the lapse of such period, none of the shareholders objected to or requested to revise such minutes of meeting.

The Company hereby informs the shareholders of the agenda items of the 2024 General Meeting of Shareholders according to the resolutions of the Board of Directors as follows:

Agenda Item 1 To Acknowledge the Company's 2023 Operating Results and to Approve the Audited Financial Statements for the Year Ended December 31, 2023

Objectives and Reasons:

According to Section 112 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 41 of the Company's Articles of Association, the Company has to prepare annual performance report and financial statements as of the date ending the Company's accounting period for submission to the shareholders' meeting for consideration and approval.

The Audit Committee's Opinion:

The Audit Committee at the meeting No. 2/2024 held on February 8, 2024 has reviewed the reports of the Company and its subsidiaries' operating results for the year 2023 and deemed that they were accurate and contained all essential information. The Audit Committee also reviewed the Company and the subsidiaries' financial statements for the year ended December 31, 2023 as proposed by the Company's auditor and found that they were accurate and credible, as well as disclosed adequate information.

Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose to the Annual General Meeting of Shareholders to acknowledge the Company's 2023 operating results and approve the financial statements for the year ended December 31, 2023 which were audited and certified by the auditor of the Company and reviewed by the Audit Committee. Details are in page 8; Financial Highlights Section, page 201; Management Discussion and Analysis of Financial Position and Operating Results Fiscal Year 2023 Section and page 223; Financial Statement Section of the Attachment 1: Annual Report 2023 (Form 56-1 One Report showing 2023 Financial Statements)

The Company's consolidated operating results and financial position are as follows:

Consolidated Operating Results		Year 2023
Revenue from Sales	(Million Baht)	459,402
Profit for the Year*	(Million Baht)	19,443
Earnings per Share	(Baht)	8.70

^{*} Representing profit attribute to owners of the parent

Consolidated Financial Po	sition	As at December 31, 2023
Total Assets	(Million Baht)	419,993
Total Liabilities	(Million Baht)	251,681
Total Equity	(Million Baht)	168,312

Required votes: <u>Majority votes</u> of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.

Agenda Item 2 To Approve the Dividend Payment for the Company's 2023 Operating Results

Objectives and Reasons:

According to Section 115 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 38 (3) and 43 of the Company's Articles of Association, the Annual General Meeting of Shareholders shall consider and approve the allocation of profits and payment of annual dividend. The Board of Directors may pay interim dividend to the shareholders from time to time if it deems that the Company has sufficient profits to justify such payment. After the interim dividend is paid, the matter shall be reported to the shareholders at the next shareholders' meeting.

In this regard, the Company's dividend payment policy is to pay at least 25 percent of the consolidated net profit after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws. Payment of such dividend is subject to the cash flows and investment plans of the Company and its subsidiaries in each year, and other requirements and considerations as determined by the Board of Directors.

Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose to the Annual General Meeting of Shareholders to approve the dividend payment from the Company's operating results from January 1 to December 31, 2023 at 3.40 Baht per share to 2,233,835,566 shares, totaling approximately 7,595 million Baht or approximately 39 percent of net profit from consolidated financial statements after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws, which is in accordance with the Company's dividend payment policy. After deduction of the interim dividend payment for the operating results of the first 6 months of 2023 at 0.65 Baht per share, totaling approximately 1,452 million Baht, which was paid to the shareholders on September 22, 2023, the Company will pay the remaining dividend for the operating results for the last 6 months of 2023 at 2.75 Baht per share, totaling approximately 6,143 million Baht. The dividend will be paid from the unappropriated retained earnings as at December 31, 2023 that is subject to corporate income tax at the rate of 20 percent and 0 percent at the rate of 2.475 Baht per share and 0.275 Baht per share respectively.

The Board of Directors has set the Record Date on February 28, 2024 to determine the name of shareholders who are entitled to attend and vote in the AGM and receive the dividend and to pay the dividend on April 30, 2024.

The comparison of dividend payments during the past 3 years is detailed as follows:

		Operating Results	
Description	Year 2023 (Current Proposal)	Year 2022	Year 2021
Number of Ordinary Shares (Shares)	2,233,835,566	2,233,835,566	2,040,027,873
Net Profit (Loss) for the consolidated financial year (Million Baht)	19,443	32,668	12,578
Earnings (Loss) per Share (Baht)	8.70	15.63	6.17
Net Profit (Loss) for the consolidated financial year after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws (Million Baht)	19,443	32,393	12,578
Dividend Payment (Baht/Share)	3.40	3.70	2.60
Dividend for the first 6 months of the year Interim Dividend (Baht/Share) Dividend Payment Date	0.65 September 22,2023	2.00 November 25,2022	0.60 September23,2021
 Dividend for the last 6 months of the year Dividend for the (Baht/Share) last 6 months of the year Dividend Payment Date 	2.75 April 30, 2024	1.70 April 27, 2023	2.00 April 25, 2022
Total Dividend Payment (Million Baht)	7,595	8,265	5,304
Dividend Payment to Net Profit Ratio ¹⁾ (percent)	39	26	42

<u>Note</u> 1) Compared to Net Profit for the consolidated financial year after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws.

Required votes: <u>Majority votes</u> of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.

Agenda Item 3 To Approve the 2024 Remuneration for the Company's Directors Objectives and Reasons:

According to Section 90 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 23 of the Company's Articles of Association, Directors are eligible for remuneration in forms of rewards, meeting allowance, gratuity, bonus or other benefit according to the resolution of the Shareholders' Meeting by not less than two-thirds (2/3) of the total number of vote of the shareholders attending the meeting and having the right to vote.

The Nomination and Remuneration Committee's Opinion:

The Nomination and Remuneration Committee in meeting No. 1/2024 held on January 24, 2024 carefully considered the 2024 remuneration for the Board of Directors and the Board Committees (current proposal), by taking into account various relating factors, such as the Company's operating results; performance and responsibilities of the Board of Directors and the Board Committees (details as in Attachment 2); pattern and complexity of the Company's

business; comparison with other organizations in the energy, petroleum, petrochemical industries having similar business size as well as overall business situations, and considered appropriate to maintain the remuneration of the Board of Directors and the Board Committees, including retainer fee and meeting allowance at the same rate as year 2023 and to pay the Annual Bonus for 2023 operating results in total amount of 50 million Baht equivalent to 0.26 percent of net profit, which is not exceeding the capped amount of 50 million Baht per year.

Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose to the Annual General Meeting of Shareholders to approve the 2024 (current proposal) Remuneration for the Company's Directors and Board Committees as proposed by the Nomination and Remuneration Committee who had taken into consideration various relating factors and criteria as per following details:

Types of Remuneration	Year 2024 (Current Proposal)	Year 2023
1. Retainer Fee for Board of Directors	<u> </u>	
1.1 Monthly Fee		
- Chairman ⁽¹⁾	62,500 Baht/Month	62,500 Baht/Month
- Vice Chairman (if appointed) (1)	56,250 Baht/Month	56,250 Baht/Month
- Director	50,000 Baht/Month	50,000 Baht/Month
1.2 Per attendance Fee		
(only actual attendance)		
- Chairman (1)	50,000 Baht/Meeting	50,000 Baht/Meeting
- Vice Chairman (if any) (1)	45,000 Baht/Meeting	45,000 Baht/Meeting
- Director	40,000 Baht/Meeting	40,000 Baht/Meeting
2. Retainer Fee for Board Committees		
[Audit Committee, Nomination and		
Remuneration Committee, Corporate		
Governance and Sustainability Committee,		
Risk Management Committee and other		
committees (if any)]		
Per attendance Fee		
(only actual attendance)		
- Chairman of the Committee (1)	56,250 Baht/Meeting	56,250 Baht/Meeting
- Director of the Committee	45,000 Baht/Meeting	45,000 Baht/Meeting
3. Annual Bonus	50 Million Baht (2)	50 Million Baht
4. Other Remuneration	-None-	-None-

Remark:

- (1) The Remuneration for the Chairman of the Board and the Chairman of each Board Committee shall be 25 percent higher than other directors. The Remuneration for the Vice Chairman (if any) shall be 12.5 percent higher than the other director.
- (2) The Bonus for 2023 operating results will be paid in total amount of 50 million Baht equivalent to 0.26 percent of net profit, which is not exceeding the capped amount of 50 million Baht per year. The bonus for 2023 operating results will be paid to the directors who served the Company in 2023, including those who completed the term or retired during 2023, allocated based on each director's term of office. The Chairman of the Board shall receive 25 percent higher bonus than other director.

Required Votes: Not less than two-thirds (2/3) of the total number of votes of the shareholders attending the meeting and having the right to vote.

Agenda Item 4 To Approve the 2024 Annual Appointment of Auditors and Determination of their Remuneration

Objectives and Reasons:

According to Section 120 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 38 (5) of the Company's Articles of Association, the Shareholders' Meeting shall appoint an auditor and determine the audit fee of the Company every year. In appointing the auditor, the retiring auditor may be re-appointed.

The Audit Committee's Opinion:

The Audit Committee at the meeting No. 7/2023, held on December 15, 2023, had considered the appointment of the auditor by taking into account the competency, experience and the independency of the auditor, as well as the remuneration suitable for the auditor's duties and responsibilities, and proposed to the Board of Directors to consider the appointment Ms. Kessirin Pinpuvadol or Mr. Kittiphun Kiatsomphob or Mr. Vorapoj Amnauypanit, auditors from EY Office Limited, which is the audit firm of the Company in 2023 and is the same audit firm as the subsidiaries, as the auditor of the Company for the year 2024 (current proposal). Ms. Kessirin Pinpuvadol who signed the Company's 2023 financial statements. The Audit Committee also proposed the annual and quarterly audit fees of 1,400,000 Baht and other expenses as per actual cost but not exceeding 73,000 Baht, which is the same rate as in 2023, although the Company has business expansion projects and will have more complex business transactions. In addition, EY Office Limited has shown a great performance, having team members with a lot of experiences and expertise in the energy business, capable to work smoothly and on time.

Board of Directors' Opinion:

With careful consideration of the Audit Committee, the Board of Directors deemed it appropriate to propose to the Annual General Meeting of Shareholders to appoint auditors from EY Office Limited, which is the same auditor as the Company's subsidiaries, whereby one of the following auditors will be appointed as the auditor of the Company for 2024.

1. Ms. Kessirin Pinpuvadol	Certified Public Accountant Registration No. 7325	
	Auditing during the past 7 years: 2 years	or
2. Mr. Kittiphun Kiatsomphob	Certified Public Accountant Registration No. 8050	
	Auditing during the past 7 years: -None-	or
3. Mr. Vorapoj Amnauypanit	Certified Public Accountant Registration No. 4640	
	Auditing during the past 7 years: -None-	

The proposed auditors have no relations and/or no conflict of interest to the Company/Subsidiaries/Executives/Major Shareholders or any persons related to the aforementioned parties. Therefore, they show independence in auditing and rendering opinions on the financial statements of the Company.

The Board of Directors also deemed it appropriate to propose to the AGM to approve the audit fees for the year 2024 (current proposal) and quarterly review which is illustrated in the table below:

Types of Fees	Year 2024 (Current Proposal)	Year 2023	Change
Audit Fee - Annual audit fee and quarterly review fee	1,400,000 Baht	1,400,000 Baht	- None -
- Other expenses which cover miscellaneous expenses actually incurred during work period such as traveling, telephone and photocopy expenses, etc.	per actual but <u>not exceeding</u> 73,000 Baht	per actual but <u>not exceeding</u> 73,000 Baht	- None -

Required votes: <u>Majority votes</u> of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.

Agenda Item 5 To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Objectives and Reasons:

According to Section 70 and 71 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Articles 17 and 18 of the Company's Articles of Association, the Shareholders' Meeting elects the Directors under the regulations provided by the law and that one-third (1/3) of the Directors shall retire at the annual general meeting each year. The retiring director is eligible for re-election.

Directors who are due to retire by rotation in the year 2024 in accordance with the criteria above are:

- (1) Prof. Dr. Supot Teachavorasinskun (2) Assoc. Prof. Dr. Pasu Decharin
- (3) Dr. Sompop Pattanariyankool (4) Mr. Bandhit Thamprajamchit
- (5) Vacant position due to the resignation of Dr. Veerapat Kiatfuengfoo since January 4, 2024

The Company had announced on its website providing opportunity to shareholders to nominate candidate(s) with qualifications required by the Public Company Limited Act B.E. 2535 (1992) (as amended), laws governing of Securities and Stock Exchange, and the Company's corporate governance policy to be elected as Directors during September 29 to December 31, 2023. After the said period, there was no candidate nominated to the Company.

The Nomination and Remuneration Committee's Opinion:

The Nomination and Remuneration Committee at the meeting No. 2/2024 held on February 14, 2024 sought out qualified candidates according to the nomination procedure specified by the Company (details are in the Attachment 4), considering the qualifications and appropriateness as required by the Public Company Limited Act B.E. 2535 (1992) (as amended), proportion and qualification of Independent Directors according to the definition of Independent Director of the Company and the Notification of Capital Market Supervisory

Board, as well as knowledge, capabilities and experience that are useful to the Company's business, of both individual director and overall of the Board of Directors, also considering the proposal from PTT Public Company Limited which is a major shareholder. The Nomination and Remuneration Committee deemed it appropriate to propose the appointment of ACM Chanon Mungthanya as Independent Director in replacement of Prof. Dr. Supot Teachavorasinskun, Mr. Prajuck Boonyoung as Director in replacement of Assoc. Prof. Dr. Pasu Decharin, Mrs. Pantip Sripimol as Independent Director in replacement of vacant position due to the resignation of Dr. Veerapat Kiatfuengfoo, and the re-election of Dr. Sompop Pattanariyankool and Mr. Bandhit Thamprajamchit for another term. Profiles of the Nominated Candidates for the Election of New Directors of the Company are shown in the Attachment 3. Nomination and Remuneration Committee considered that all candidates nominated have all qualifications as specified by relevant regulations and suitable for the business, and the candidates nominated as independent directors are fully qualified in accordance with the law and regulations relating to independent directors and are able to provide opinions independently (details are in the Attachment 4)

Board of Directors' Opinion:

The Board of Directors, abstained by the Directors having conflicts of interest in this agenda, considered the list of nominated persons, which have been carefully screened and considered by the Nomination and Remuneration Committee, and deemed it appropriate to propose to the AGM to consider the appointment of Directors according to the proposal of the Nomination and Remuneration Committee as follows:

(1) ACM Chanon Mungthanya	Appointed as Independent Director in Replacement of Prof. Dr. Supot Teachavorasinskun
(2) Mr. Prajuck Boonyoung	Appointed as Director in Replacement of Assoc. Prof. Dr. Pasu Decharin
(3) Dr. Sompop Pattanariyankool	Re-elected as Director
(4) Mr. Bandhit Thamprajamchit	Re-elected as Director
(5) Mrs. Pantip Sripimol	Appointed as Independent Director in replacement of vacant position due to the resignation of Dr. Veerapat Kiatfuengfoo

The Board of Directors considered that the candidates nominated as an Independent Directors have all qualifications as specified by relevant regulations and are able to provide opinions independently.

Required votes: <u>Majority votes</u> of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.

Agenda Item 6 Others (if any)

The Company would like to ask for the shareholders' cooperation to study the conditions and required supporting documents for the submission of E-Request for attending the AGM and the Granting of Proxies as detailed in Attachment 6.

Shareholders wishing to participate in person or grant proxy to participate in the meeting, please study the procedures and methods for attending the meeting via electronic means as detailed in Attachment 7. The Company will open for submitting the request forms for attending the meeting from March 28, 2024, at 8.30 hrs. and will close for accepting the request forms on April 11, 2024 at the end of the meeting.

In the event that shareholders wish to appoint independent directors of the Company as their proxies, the shareholders may send Proxy Form B along with the supporting documents in a return envelope to the Company by April 3, 2024 or via Inventech Connect System in accordance with the procedures and methods outlined in Attachment 7.

On the meeting date, the Company will open the system for registration at 7.00 hrs. and will close when the meeting is adjourned. The shareholders may submit relevant questions, opinions or suggestions related to the agenda to the Company in advance by using the reply-paid envelope (no P.O. stamps required) or send via email to ir@thaioilgroup.com or contact Investor Relations Section: Tel. 02-797-2961, or Corporate Secretary Section: Tel. 02-797-2999 or 02-299-0000 ext. 43321, 43323 - 43324 or 43326.

Please be informed accordingly.

Yours truly, Thai Oil Public Company Limited

(Mr. Bandhit Thamprajamchit)

B andhit

Chief Executive Officer and President

Document for Consideration of Agenda 3:

Roles and Responsibilities of the Company's Board Committees

<u>Audit Committee</u> consists of at least three independent directors with qualifications as required by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET) to oversee the Company's business operation, financial report, internal audit system, auditor selection, as well as related party transactions. The Audit Committee audits and balances the management of various Company functions to ensure reliability and integrity while serving the best interest of all shareholders. At least one member of the Audit Committee shall have adequate knowledge and experiences in accounting and finance to review the reliability of financial statements.

Nomination and Remuneration Committee consists of at least three non-executive directors, most of whom must be independent directors and must not serve as Chairman of the Board. Its duty is to consider the procedures and process of the nomination of candidates who have suitable qualifications to serve as directors and senior management; deliberate the succession plan for the Chief Executive Officer; select directors who are qualified as committee members of the Board Committee; determine compensation criteria for the Board in line with their responsibilities; as well as conduct performance evaluation and consider the compensation for the Chief Executive Officer before presenting to the Board for approval.

Corporate Governance and Sustainability Committee consists of at least three non-executive directors, most of whom must be independent directors and Chairman of the Corporate Governance and Sustainability Committee must not serve as Chairman of the Board. Its duty is to identify and review policies and guidelines on corporate governance, business ethics, and anti-corruption policy and measure, strategy, action plans, and targets of sustainable development, as well as to supervise and follow up on the Company's operation relating to corporate governance and sustainable development to be in line with laws and guidelines as well as the suggestions of regulating organizations and well recognized institutes both nationally and internationally.

Risk Management Committee consists of at least three directors, and the Chairman of the Risk Management Committee must not serve as Chairman of the Board. The Chief Executive Officer and President, shall serve as the members of the Risk Management Committee by their position. Its duty is to establish and review a risk management framework that is suitable and practical for efficient business operation, as well as meets international standards throughout the organization. It also recommends guidelines in risk management which is in line with strategy in business operation and strategic plan, as well as to supervise, follow up, and review key risk management report, including giving suggestions, to ensure that the Company has effective and adequate risk management for its business operation.

The Company has disclosed the roles and responsibilities of the 4 Board Committees in the Company's website www.thaioilgroup.com (Corporate Governance).

Attachment 3 (1)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Profile of the Nominated Candidates for the Election of the Company's Directors

Name - Last name : ACM Chanon Mungthanya

(Nominated for election as Independent Director)

Current Position(s) in the Board : - None -

Director Nominee : Independent Director

Age : 59 Yrs.

Education : Bachelor of Science, Royal Thai Air Force Academy

: Squadron Officer School, Class 79, Royal Thai Air Force (RTAF)

: Air Command and Staff College, Class 41, Royal Thai Air Force (RTAF)

Expertise : Security, and Business Administration/Organizational Administration/

Corporate Governance

Criteria for Nomination of Directors: Board of Directors has considered the recommendation of the Nomination and

Remuneration Committee and opined that ACM Chanon is possesses experience,

knowledge and understanding on public policies and security strategic plans,

which benefit the company's business operation and strategic planning. Therefore, it was deemed appropriate to propose ACM Chanon to the

shareholder for election as the Company's director.

Director Training of Thai Institute of Directors Association (IOD)

: Director Certification Program (DCP 338/2023)

Other Training : National Defect Course (NDC 60), Thailand National Defence College

: Senior Budget Executive Program, Class 4/2560, Bureau of the Budget

: Capital Market Academy Program, Class 33, Capital Market Academy

Experiences in the 5 preceding years

1 Oct 2019 - 30 Mar 2020 : Director of Operations, Royal Thai Air Force

1 Apr - 30 Sep 2020 : Deputy Chief of the Air Staff, Royal Thai Air Force

1 Oct 2020 - 30 Sep 2021 : Chief of the Air Staff, Royal Thai Air Force

1 Oct 2021 - 30 Sep 2022 : Assistant Commander - in - Chief, Royal Thai Air Force

1 Oct 2022 - 30 Sep 2023 : Deputy Commander - in - Chief, Royal Thai Air Force

1 Oct 2023 - Present : Deputy Chief of Defence Forces

Director Term Duration (Independent Director) : - None -

Meeting Attendance (Board of Directors) in 2023 : - None -

Meeting Attendance (Board-Committees) in 2023 : - None -

Attachment 3 (1)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Present Positions:

Director or Executive Position	1 company
in other Organizations that	- Independent Director and Member of the Audit Committee,
may have conflict of interest	PTT Public Company Limited
with the Company	(Type of business* : Petroleum related)
Listed Companies in the	1 company
Stock Exchange of Thailand	- Independent Director and Member of the Audit Committee,
	PTT Public Company Limited
Other Organizations/	2 companies
Companies (Not Listed in the	- Deputy Chief of Defence Forces
Stock Exchange of Thailand)	- Director, The War Veterans Organization of Thailand Under Royal
	Patronage of His majesty the King

^{*}Separate companies related to the business of Thaioil.

Shareholding of Thaioil (Including spouse and minors) : - None Directorship Qualifications according to applicable laws and does not have prohibited qualifications
according to the announcement of the Capital Market Supervisory Board : Yes
Dispute in the 10 preceding years : - None Family Relation with Other Directors : - None -

Attachment 3 (2)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Profile of the Nominated Candidates for the Election of the Company's Directors

Name - Last name : Mr.Prajuck Boonyoung

(Nominated for election as Director)

Current Position(s) in the Board : - None Director Nominee : Director

Age : 62 Yrs.

Education : Bachelor of Economics (Economic Theory) (2nd Class Honours),

University of Thai Chamber of Commerce

: Master of Economics (Financial Economic), National Institute of

Development Administration

Expertise : Economic, Accounting/Finance, and Business Administration/Organizational

Administration/Corporate Governance

Criteria for Nomination of Directors: Board of Directors has considered the recommendation of the Nomination and

Remuneration Committee and opined that Mr.Prajuck is knowledgeable and

skillful on finance, which are required by the Company. Therefore, it was deemed

appropriate to propose Mr.Prajuck to the shareholder for election as the

Company's director.

Director Training of Thai Institute of Directors Association (IOD) - None -

Other Training : The National Defense Course of the National Defense College, Class 57,

National Defence College

: The Executive Program in Energy Literacy for a Sustainable Future, Class 4,

Thailand Energy Academy

: Certificate in Administrative Law for Executive, Class 1, Administrative Court

: Certificate in Advanced State Audit for Executive, Class 1, State Audit Office

of the Kingdom of Thailand

: Public Work Audit Course, Japan International Cooperation Agency (JICA),

Japan

Experiences in the 5 preceding years

1 Jan 2012 - 17 July 2012 : Director of Performance Audit Office No.1

18 July 2012 - 3 Feb 2013 : Inspector General, Regional Audit Office No.2

4 Feb 2013 - 30 Sep 2015 : Inspector General

1 Oct 2015 - 26 Feb 2018 : Deputy Auditor General

27 Feb 2018 - 26 Feb 2024 : Auditor General

Attachment 3 (2)

Document for Consideration of Agenda 5:

To Approve the Appointment of New Directors in Replacement

of Those Who Complete Their Terms by Rotation in 2024

Director Term Duration (Independent Director) : - None - **Meeting Attendance (Board of Directors) in 2023** : - None - **Meeting Attendance (Board-Committees) in 2023** : - None -

Present Positions:

Director or Executive Position	- None -
in other Organizations that	
may have conflict of interest	
with the Company	
Listed Companies in the	- None -
Stock Exchange of Thailand	
Other Organizations/	- None -
Companies (Not Listed in the	
Stock Exchange of Thailand)	

Shareholding of Thaioil (Including spouse and minors)

: - None -

Directorship Qualifications according to applicable laws and does not have prohibited qualifications

according to the announcement of the Capital Market Supervisory Board

Dispute in the 10 preceding years

: - None -

: Yes

Family Relation with Other Directors

: - None -

Attachment 3 (3)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Profile of the Nominated Candidates for the Election of the Company's Directors

Name - Last name : Dr. Sompop Pattanariyankool

(Nominated for re-election)

Current Position(s) in the Board : Director and Member of the Corporate Governance

and Sustainability Committee

Director Nominee : Director

Age : 45 Yrs.

Education : Bachelor of Economics (1st Class Honors), Chulalongkorn University

: Master of Science in Economic and Policy, Department of Economics,

University of Surrey, UK.

: Ph. D. in Economics, Tepper School of Business,

Carnegie Mellon University, USA

Expertise : Economic, Energy and Public Utilities, Organization Management, and

Corporate Governance

Criteria for Nomination of Directors: Board of Directors has considered the recommendation of the Nomination and

Remuneration Committee and opined that Dr. Sompop is Possesses knowledge,

expertise and experience on energy as well as strategic and energy business

planning. The director also possesses knowledge and understanding on public

policy which benefits the company's business operation. Therefore, it was deemed appropriate to propose Dr. Sompop to the shareholders for election

as the Company's directors.

Director Training of Thai Institute of Directors Association (IOD)

: Director Certification Program (DCP 309/2021)

: Financial Statements for Directors (FSD 45/2022)

: Director Accreditation Program (DAP 204/2023)

: Risk Management Program for Corporate Leaders (RCL 31/2023)

Other Training : Civil Service Executive Program: Visionary and Moral Leadership,

Office of the Civil Service Commission

: Advance Certificate Course in Public Administration and Law for Executives,

King Prajadhipok's Institute

: Course for Ministry Spokesman, The Government Public Relation Department

: The Executive Program in Energy Literacy for a Sustainable Future,

Class 16, Thailand Energy Academy

Attachment 3 (3)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

: Leadership Development Program II (LDP II), PTT Leadership and Learning Institute (PLLI)

: Advanced Training Course on Energy for Executives, Ministry of Energy

: The New Wave Leader Development Program in Thai Civil Service, Office of the Civil Service Commission

: IOD National Director Conference 2021: "Leadership Behind Closed Door"

: STS Expert Session 2022:

- "Oil and Petrochemical Industry Outlook", Boston Consulting Group (BCG)

- "Successful Thai Union's Business Transformation Pathway", Thai Union Group Plc

: STS Expert Session 2023:

"Successful SCGJWD Business Expansion Through Partnership",
 SCGJWD Logistics Plc

: Seminar: PTT Group CG Day 2023 "Great of Trust", Asst. Prof. Dr. Torphas

Yomanak, Director of the Center for Political Economy Studies,

Faculty of Economics, Chulalongkorn University

Experiences in the 5 preceding years

2018-2020 : Director, Strategy and Planning Division, Ministry of Energy

2020-17 Mar 2023 : Assistant Permanent Secretary, Ministry of Energy

18 Mar 2023-2 Jan 2024 : Inspector-General, Ministry of Energy

3 Jan 2024-Present : Deputy Permanent Secretary, Office of the Permanent Secretary,

Ministry of Energy

Director Term Duration (Independent Director) : 1 Term (7 April 2021 - Present)

Meeting Attendance (Board of Directors) in 2023 : 15/15

Meeting Attendance (Board-Committees) in 2023

Corporate Governance and Sustainability Committee: 4/4

Present Positions:

Director or Executive Position	-None-
in other Organizations that	
may have conflict of interest	
with the Company	
Listed Companies in the	-None-
Stock Exchange of Thailand	

Attachment 3 (3)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Other Organizations/	1 company
Companies (Not Listed in the	- Deputy Permanent Secretary, Office of the Permanent Secretary,
Stock Exchange of Thailand)	Ministry of Energy

Shareholding of Thaioil (Including spouse and minors)

: - None -

Directorship Qualifications according to applicable laws and does not have prohibited qualifications

according to the announcement of the Capital Market Supervisory Board

: - None -

: Yes

Family Relation with Other Directors

Dispute in the 10 preceding years

: - None -

Remark: Detailed profile of the nominated candidate for re-election is shown in the Company's Annual Report 2023 (Form 56-1 One Report) pages 124

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Profile of the Nominated Candidates for the Election of the Company's Directors

Name - Last name : Mr. Bandhit Thamprajamchit

(Nominated for re-election)

Current Position(s) in the Board : Director, Member of the Risk Management Committee,

Chief Executive Officer and President,

and the Secretary to the Board of Directors

Director Nominee : Director

Age : 53 Yrs.

Education: Bachelor of Engineering (Chemical Engineering)

(1st Class Honours, Gold Medal), Chulalongkorn University

: M.Sc. in Advanced Chemical Engineering (Distinction),

Imperial College, University of London, United Kingdom

: Master of Business Administration (Executive), Sasin Graduate Institute of

Business Administration of Chulalongkorn University

Expertise : Engineering, Business administration, Petrochemicals and Chemicals Energy

and Utilities, Organization Management, Corporate Governance, Risk Management,

Strategy Management, and automotive

Criteria for Nomination of Directors: Board of Directors has considered the recommendation of the Nomination and

Remuneration Committee and opined that Mr. Bandhit is Possesses knowledge

and expertise in energy business, petroleum, and petrochemical industries for

more than 32 years, as well as various skills and experiences in policy determination,

strategic planning and business practices at corporate level, security strategic plan,

environment governance, innovation management, key business decisions eg.

project approval, final investment decision, risk management, and management

of mega project in energy industry. Also holds the position of Chairman of

Petroleum Refining Industry Club, The Federation of Thai Industries. This

benefits the management of the Company and enables the achievement of

the Company's vision and mission Therefore, it was deemed appropriate to propose

Mr. Bandhit to the shareholders for election as the Company's directors.

Director Training of Thai Institute of Directors Association (IOD)

: Director Certification Program (DCP 187/2014)

: Ethical Leadership Program (ELP 27/2022)

: Role of the Chairman Program (RCP 52/2022)

Attachment 3 (4)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Other Trainings : National Defence Course, Class 63,

The National Defence College of Thailand

: The Executive Program in Energy Literacy for a Sustainable Future,

Class 14, Thailand Energy Academy

: Capital Market Academy Leader Program, Class 27,

Capital Market Academy

: Leadership Development Program III (LDP III), Class 4,

PTT Leadership and Learning Institute (PLLI)

: Leadership Development Program II (LDP II with INSEAD)

Thailand & Singapore, PTT Leadership and Learning Institute (PLLI)

: The Young Executive Program in Energy Literacy for a Sustainable Future,

Class 2, Thailand Energy Academy

: Executive Development Program (EDP), Thai Listed Companies Association

: Executive Development Program, Fiscal Policy Research Institute

Foundation, Thailand

: STS Expert Session 2023:

- "Global Trends in Energy", Boston Consulting Group (BCG)

- "Global & Thailand Economic Outlook", Bangkok Bank Plc

Experiences in the 5 preceding years

Oct 2018 - Jan 2020 : Senior Executive Vice President-Petroleum & Petrochemical and

Acting Executive Vice President-Operation Excellence, Thai Oil Plc

Feb - Dec 2020 : Senior Executive Vice President-Petroleum & Petrochemical, Thai Oil Plc

Jan 2021 - Dec 2022 : Senior Executive Vice President-Hydrocarbon and

Acting Executive Vice President-Manufacturing, Thai Oil Plc

Jan - Mar 2023 : Acting Managing Director, LABIX Co., Ltd.

Jan - Sep 2023 : Acting Senior Executive Vice President-Hydrocarbon and

Acting Executive Vice President-Manufacturing, Thai Oil Plc

Jan - Dec 2023 : Chief Executive Officer and President, Thai Oil Plc

Jan 2024 - Present : Chief Executive Officer and President and

Acting Executive Vice President-Corporate Governance and Affairs,

Thai Oil Plc

Director Term Duration (Independent Director) : 1 Term (1 January 2023 - Present)

Meeting Attendance (Board of Directors) in 2023 : 15/15

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Meeting Attendance (Board-Committees) in 2023

• Member of the Risk Management Committee : 7/7

Present Positions:

Director or Executive Position	1 company	
in other Organizations that	- Senior Executive Vice President, PTT Plc	
may have conflict of interest	(Type of business* : Petroleum related)	
with the Company	(Type of business . Terroteum related)	
with the Company		
Listed Companies in the	2 companies	
Stock Exchange of Thailand	- Director, Global Power Synergy Plc	
	- Senior Executive Vice President, PTT Plc	
Other Organizations/	16 companies	
Companies (Not Listed in the	- Director and Chairman of the Board, Thai Paraxylene Co., Ltd.	
Stock Exchange of Thailand)	- Director and Chairman of the Board, LABIX Co., Ltd.	
	- Director, Sapthip Co., Ltd.	
	- Director and Chairman of the Board, TOPNEXT International Co., Ltd.	
	- Directors, The Federation of Thai Industries	
	- Subcommittee on Fuel and Greenhouse Gases Impact Assessment from EV Measures,	
	The National EV Policy Committee, Ministry of Energy	
	- Chairman, Petroleum Refining Industry Club, The Federation of Thai Industries	
	- Vice Chairman, Petrochemical Cluster, The Federation of Thai Industries	
	- Committee, Industrial Promotion and Support Department,	
	The Federation of Thai Industries	
	- Committee, The Institute of Industrial Energy, The Federation of Thai Industries	
	- Council of Trustees, Petroleum Institute of Thailand	
	- Director, Thai Listed Companies Association	
	- Committee, Chulalongkorn University Alumni Association under the Royal	
	Patronage of His Majesty the King	
	- Vice President, Thailand Swimming Association	
	- Executive Director, Thailand Energy Academy	
	- Council Member of Thailand Business Council for Sustainable Development	

^{*} Separate companies related to the business of Thaioil.

Attachment 3 (4)

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Shareholding of Thaioil (Including spouse and minors)

: 2,400 shares

Directorship Qualifications according to applicable laws and does not have prohibited qualifications

according to the announcement of the Capital Market Supervisory Board : Yes

Dispute in the 10 preceding years : - None -

Family Relation with Other Directors

: - None -

Remark: Detailed profile of the nominated candidate for re-election is shown in the Company's Annual Report 2023 (Form 56-1 One Report) pages 128

Document for Consideration of Agenda 5: To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Profile of the Nominated Candidates for the Election of the Company's Directors

Name - Last name : Mrs. Pantip Sripimol

(Nominated for election as Independent Director)

Current Position(s) in the Board : - None -

Director Nominee : Independent Director

Age : 61 Yrs.

Education : Bachelor of Law, Ramkhamhaeng University

: Bachelor of Business Administration, Ramkhamhaeng University

: Master of Public Administration, Chulalongkorn University

Expertise : Law/Jurisprudence, Political Science/Social Science, and Business

Administration/Organizational Administration/Corporate Governance

Criteria for Nomination of Directors: Board of Directors has considered the recommendation of the Nomination and

Remuneration Committee and opined that Mrs. Pantip is knowledgeable on

legal field. Her also possesses the experience on financial management and

set state enterprise policy. Which highly benefit the Company's strategic planning and business directions. Therefore, it was deemed appropriate to propose

Mrs. Pantip to the shareholder for election as the Company's director.

Director Training of Thai Institute of Directors Association (IOD)

: Director Certification Program (DCP 73/2006)

: Audit Committee Program (ACP 40/2012)

: Role of the Nomination and Governance Committee (RNG 5/2013)

Other Training : Certificate in Anti-Corruption Strategic Management for Senior Executives,

Class 12, Office of the National Anti-Corruption Commission

: Tourism management course for senior executives, Class 2

: Capital Market Academy Leader Program, Class 25,

Capital Market Academy

: The Executive Program in Energy Literacy for a Sustainable Future,

Class 8, Thailand Energy Academy

: Leadership Development Program (LDP) III, Class 2,

PTT Leadership and Learning Institute (PLLI)

: The Joint State-Private Sector Course, Class 26,

National Defence College, National Defence Studies Institute

: Advanced Certificate Course in Politics and Governance in Democratic

Systems for Executives, Class 15, King Prajadhipok's Institute

Attachment 3 (5)

Document for Consideration of Agenda 5:

To Approve the Appointment of New Directors in Replacement

of Those Who Complete Their Terms by Rotation in 2024

: The Program for Senior Executives on Justice Administration,

Batch 14, Judicial Training Institute, National Justice Academy

: Advanced Certificate Course in Public Administration and Law for Executives,

Class 7, King Prajadhipok's Institute

Experiences in the 5 preceding years

2019 - 2021 : Deputy Permanent Secretary, Chief of The Revenue Cluster

2021 - 2023 : Director, State Enterprise Policy Office (SEPO)

2023 - Present : Member of the Screening directors for state enterprise committee

(The duty will end in March 2024)

Director Term Duration (Independent Director) : - None - Meeting Attendance (Board of Directors) in 2023 : - None - Meeting Attendance (Board-Committees) in 2023 : - None -

Present Positions:

Director or Executive Position	None -
in other Organizations that	
may have conflict of interest	
with the Company	
Listed Companies in the	- None -
Stock Exchange of Thailand	
Other Organizations/	- None -
Companies (Not Listed in the	
Stock Exchange of Thailand)	

^{*}Separate companies related to the business of Thaioil.

Shareholding of Thaioil (Including spouse and minors)

: - None -

Directorship Qualifications according to applicable laws and does not have prohibited qualifications

according to the announcement of the Capital Market Supervisory Board : Yes

Dispute in the 10 preceding years : - None -

Family Relation with Other Directors : - None -

Document for Consideration of Agenda 5:

To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024

Nomination Process of the Company's Director

Regarding the selection of qualified candidates for nomination as directors in replacement of those who are retired by rotation, the Company gives the opportunity to our shareholders to nominate candidates with qualifications required by Securities and Exchange laws and by the Company's regulations to be elected as directors. Announcement has been posted on the Company's website to invite nomination from shareholders. The Nomination and Remuneration Committee will then select qualified candidates taking into its consideration of the experience, knowledge that such person can contribute to the Company and will not consider diversity in gender, race, ethnicity, country of origin or nationality as qualification restrictions. The list of qualified candidate shall be proposed to the Board of Directors for consideration. After the Board's agreement, the list of such candidates will be proposed to the Annual General Meeting of Shareholders to approve the election by majority votes of the shareholders who attend the meeting and cast their votes. The Nomination and Remuneration Committee also select qualified directors to be members of Board Committees in replacement of the vacancy after the Annual General Meeting of Shareholders and propose to the Board for approval.

Definition of Independent Director of the Company

The Board of Directors must comprise of sufficient number of independent directors to inspect and balance the performance of the Board and the operation of Management team. Independent directors on the Board must represent at least one-third of all directors and must not be less than three directors.

The Company's qualification of independent director on the shareholding ratio is <u>stricter</u> <u>than</u> the qualifications required by the Notification of Capital Market Supervisory Board which are:

- Holding shares not exceeding 0.5 percent of the total number of shares with voting rights of the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, including shares held by related persons of such independent director.
- 2) Neither being nor used to be an executive director, employee, staff, advisor who receives salary, or controlling person of the Company, its parent company, subsidiary, affiliate, same-level subsidiary company, major shareholder or controlling person, unless the foregoing status has ended not less than two years prior to taking the independent directorship. Such prohibited characteristic shall not include the case where the independent director used to be a government official or advisor of a government unit, which is a major shareholder or controlling person of the Company.
- 3) Not being a person related by blood or legal registration as father, mother, spouse, sibling, and child, including spouse of child to other director, executive, major shareholder, controlling person, or person to be nominated as director, executive or controlling person of the Company or its subsidiary company.
- 4) Neither having nor used to have a business relationship with the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, in the manner

Document for Consideration of Agenda 5:

To Approve the Appointment of New Directors in

Replacement of Those Who Complete Their Terms by Rotation in 2024

which may interfere with his/her independent judgement, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, its parent company, subsidiary company, affiliate, major shareholder or controlling person, unless the foregoing relationship has ended

not less than two years prior to taking the independent directorship.

The term 'business relationship' under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or twenty million baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the person commences.

- 5) Neither being nor used to be an auditor of the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, its parent company, subsidiary company, affiliate, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to taking the independent directorship.
- 6) Neither being nor used to be a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding two million baht per year from the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than two years prior to taking the independent directorship.
- 7) Not being a director appointed as representative of directors of the Company, major shareholder or shareholder who is related to major shareholder.
- 8) Not undertaking any business in the same nature and in competition to the business of the Company or subsidiary company or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding one percent of the total number of shares with voting rights of other company which undertakes business in the same nature and in competition to the business of the Company or its subsidiary company.
- 9) Not having any other characteristics which cause the inability to express independent opinions with regard to the Company's business operations.
- 10) The Company's independent directors shall hold the directorship not more than 9 consecutive years, from the date of being appointed as an independent director.

Conditions and Required Documents on the Submission of E-Request for Attending the 2024 Annual General Meeting of Shareholders and the Granting of Proxies

The Company will open the system for submitting an e-request to attend the meeting and proxy document check from Thursday, March 28, 2024, at 8.30 hrs. until the meeting is completed on April 11, 2024. The shareholders can study the procedures and methods for attending the 2024 Annual General Meeting of Shareholders via electronic means (E-AGM) as detailed in Attachment 7.

- **1.** <u>Attendance of Meeting by shareholder</u> Shareholders must submit the following documents for the attendance of the meeting via the Inventech Connect system, as below:
 - 1.1 Notification of Meeting (Attachment 5) signed by the shareholder.
 - 1.2 Certified true copy of <u>valid</u> identification card or driving license or government official identification or passport (in case of foreigners) of the shareholders. In case of any changes of name or last name, evidence of such changes must be provided.
- 2. <u>Attendance of Meeting by shareholder</u> Shareholders are allowed to grant a proxy to only one representative to attend and vote at the E-AGM by using the attached proxy form (Attachment 8). If other forms (Form A or Form C (Only for foreign investors who appointed custodians in Thailand as a share depository)) are needed, please download them from the Company's website: www.thaioilgroup.com, please proceed as follows:
 - 2.1 In case of granting proxy to the Company's independent directors: Pursuant to the information of the Company's independent directors listed in Attachment 9, shareholders are requested to fill up and sign the proxy form (if using Form B attached herewith, please sign on page 4 and page 6), and a certified copy of valid identification card or driving license or government official identification or passport (in case of foreigners) together with the Notification of Meeting. Shareholder may submit a proxy form together with the said required evidence and send to the Company via post in an acceptance envelope (no stamp required) by April 3, 2024, at 17.00 hrs., or grant a proxy via the Inventech Connect system. For your further information, please see the procedures and methods for granting proxy in Attachment 7.

In order to comply with the requirements under the Notification of the Capital Market Supervisory Board No. TorJor. 79/2564 re: Criteria on the General Solicitation relating to the Appointment of Proxy by the Shareholders to Attend and Vote in the Shareholders' Meeting, the Company hereby informs the shareholders as follows:

- The shareholders are advised to review the details of the agenda items before deciding to appoint a proxy;
- In case that the shareholder appoints his/her proxy and such shareholder has casted his/her vote in each agenda in Proxy Form B in advance, the Company will record the votes of such shareholder in accordance with the votes specified in such proxy form. If the shareholders who appoints independent director as his/her proxy does

not cast his/her vote in the proxy form in advance, the independent director who has been appointed as a proxy shall cast the votes on behalf of the shareholder as he/she deems suitable and appropriate.

In case that the Company fails to record your votes as indicated in the proxy form, and such failure causes damage to you, you will be eligible to pursue the legal proceedings.

- In case that you wish to cancel the appointment of proxy, you may notify the Chairman of the Board, in writing, by providing such cancellation notice together with a certified copy of identification card to the Company via email: agm@thaioilgroup.com before the start of the meeting (April 11, 2024, at 9.00 hrs.)

or

2.2 <u>In case of granting proxy to other person:</u> Please fill up the proxy form together with all required documents, as listed in item 2, in order to submit a request to attend the meeting via the Inventech Connect system <u>only</u>. Please study the procedures and methods for granting proxy in Attachment 7 (<u>In case of granting proxy to other person who is not an independent director of the Company</u>, the Company <u>does not accept proxy forms and required documents returned to the Company by post).</u>

3. Required Documents for Proxy

3.1 Natural-person grantor:

- Proxy form signed by the grantor and the proxy (if using Form B attached herewith, please sign on page 4 and page 6).
- Notification of Meeting (Attachment 5) signed by the proxy registering to attend the meeting.
- Certified true copy of <u>valid</u> identification card or driving license or government official identification or passport (in case of foreigners) of <u>the grantor</u>.
- Certified true copy of <u>valid</u> identification card or driving license or government official identification or passport (in case of foreigners) of <u>the proxy</u>.

<u>Remark</u>: Please prepare e-mail address and mobile phone number of the proxies which can be contacted so that the Conference Control System Provider can send the connection information (Link), Username, and Password (Password) for attending the meeting.

3.2 Juristic-person grantor:

- Proxy form signed by an authorized person according to its Affidavit, with the seal of the juristic person affixed (if any), and by the proxy (if using Form B attached herewith, **please sign on page 4 and page 6**) with a stamp duty of 20 Baht affixed.
- Notification of Meeting (Attachment 5) signed by the proxy registering to attend the meeting.

- If the grantor is a juristic person registered under Thai laws, a copy of the Affidavit of that juristic person issued by the Ministry of Commerce or the relevant government authority, bearing a date within 60-day period prior to the meeting date, and certified as a true copy by the authorized person of the juristic person with the seal of the juristic person (if any).
- If the grantor is a foreign juristic person, a copy of the Affidavit of that juristic person issued by the relevant government authority of the country where the juristic person is located and certified by a notary public or other government authorities, bearing a date within 1-year period prior to the meeting date.
- For foreign juristic person, unless an original document is in the English language, an English translation certified as a true and correct translation by an authorized person of that juristic person must be provided.
- Certified true copy of <u>valid</u> identification card or driving license or government official identification or passport (in case of foreigners) of the authorized person of the shareholder.
- Certified true copy of <u>valid</u> identification card or driving license or government official identification or passport (in case of foreigners) of the proxy.

<u>Remark</u>: Please prepare e-mail address and mobile phone number of the proxies which can be contacted so that the Conference Control System Provider can send the connection information (Link), Username, and Password (Password) for attending the meeting.

A Manual Detailing the Procedures and Methods for Attending the 2024 Annual General Meeting of Shareholders via Electronic Means (E-AGM) and Granting Proxy to the Company's Independent Directors via Inventech Connect System

Shareholder who want to intend the electronic meeting by himself or provide the authorized person as representative can apply the virtual meeting application as below instruction:

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at https://app.inventech.co.th/TOP113256R/#/homepage or scan QR Code and follow the steps as shown in the picture



** Merge user accounts, please using the same email and phone number **

- Click link URL or scan QR Code in the letter notice Annual General Meeting
 - Choose type request for request form to 4 step
 - Step 1 Fill out shareholder information.
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password
- 2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from March 28, 2024 at 8.30 hrs. and shall be closed on April 11, 2024 Until the end of the meeting.
- 3. The electronic conference system will be available on April 11, 2024 at 7.00 hrs. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors

For the shareholder wishes to appoint an independent director of the Company as a proxy The Proxy Form B can be delivered together with supporting documents in the mailed envelope within April 3, 2024. You can submit a petition through the Inventech Connect system in total of 2 methods according to the steps specified below. The company will close the petition submission on April 11, 2024 when the meeting is closed.

No. 1: Attach documents for proxy Director

- Click link URL or scan QR Code in the letter notice Annual General Meeting
- Choose type request (<u>Attach Proxy Director</u>) for request form to 4 step
 - Step 1 Fill in the information shown on the registration page
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

No. 2 : Create documents for proxy Director

- Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request (<u>Create Proxy Director</u>) for request form to 4 step
 - Step 1 Fill in the information shown on the registration page And Vote
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
- Please wait for an email information detail of meeting and Password

If you have any problems with the software, please contact Inventech Call Center



02-931-9132



@inventechconnect



The system available during 28 March 2024 - 11 April 2024 at 08.30 hrs. - 17.30 hrs.

(Specifically excludes holidays and public holidays)



Report a problem @inventechconnect

Step voting process (e-Voting)

- Get email and password that you received from your email or request OTP
- 2 Click on "Register" button, the system has already registered and counted as a quorum.
- Click on "Join Attendance", Then click on "Join Meeting" button
- Select which agenda that you want to vote
- 5 Click on "Vote" button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button "Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via Inventech Connect



- Select which agenda
- **➤** Click on "Question" button
- 1 Ask a question
 - > Type the question then click "Send"
- 2 Ask the question via video record.
 - Click on "Conference"
 - > Click on "OK" for confirm your queue
 - > Please wait for the queue for you then your can open the microphone and camera

How to use Inventech Connect







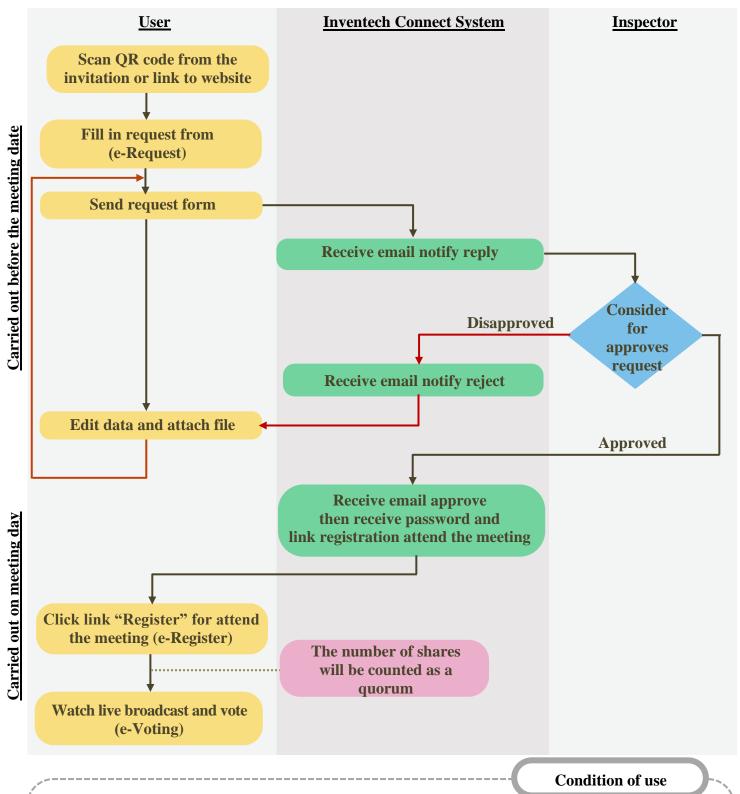
User Manual e-Voting



Video of using Inventech Connect

- * Note: Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.
 - 1.Internet speed requirements
 - $\hbox{- High-Definition Video: } \\ Must be have internet speed at \hbox{2.5 Mbps} (Speed internet that recommend).$
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
 - 2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
 - 3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge
 - ** The system does not supported internet explorer.

Guidelines for attending of Electronic Meeting



In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register for exit the quorum", the systems will be number of your shares out from the meeting base.

Information of the Company's Independent Director for Proxy Granting

Conflict of Interest	No Conflict of Interest in Agenda 1 to 5 or trict,	No Conflict of Interest in Agenda 1 to 5 or lrict,	No Conflict of Interest in Agenda 1 to 5 or trict,
Address	Thai Oil Public Company Limited 555/1 Energy Complex Building A, 11th Floor Vibhavadi Rangsit Road, Chatuchak Sub-district, Chatuchak District, Bangkok 10900	Thai Oil Public Company Limited 555/1 Energy Complex Building A, 11th Floor Vibhavadi Rangsit Road, Chatuchak Sub-district, Chatuchak District, Bangkok 10900	Thai Oil Public Company Limited 555/1 Energy Complex Building A, 11th Floor Vibhavadi Rangsit Road, Chatuchak Sub-district, Chatuchak District, Bangkok 10900
Age	55	55	57
Position	Independent Director / Chairman of the Audit Committee / Member of the Nomination and Remuneration Committee	Independent Director / Member of the Audit Committee / Member of Corporate Governance and Sustainability Committee	Independent Director / Member of the Audit Committee / Member of the Corporate Governance and Sustainability Committee
Name - Surname	1. Lt. Gen. Apichat Chaiyadar	 Police Captain Piya Raksakul 	3. Mr. Plakorn Wanglee

Remark: Details of Directors Biography are shown on pages 116 - 128 of the Company's Annual Report 2023 (Form 56-1 One Report) under the Board of Directors of the Company section.

The Company's Articles of Association Relevant to the Shareholder's Meeting

1. Calling of the Shareholders Meeting

Article 33. The board of directors shall call for a shareholders' meeting which is an annual general meeting of shareholders within four (4) months from the last day of the fiscal year of the Company.

Shareholders' meetings other than the one referred to in the first paragraph shall be called extraordinary general meetings. The board of directors may call for the extraordinary general meeting of shareholders at any time as deemed appropriate.

In this regard, the shareholders' meeting may be held via electronic means. The meeting via electronic means shall be held in accordance with the procedures prescribed by the laws or regulations in force at that time.

A shareholder or shareholders holding shares amounting to not less than ten (10) percent of the total number of shares wholly sold may submit their names and request the board of directors in writing to call for an extraordinary general meeting at any time, provided that, the agenda and reason(s) of request for calling for such meeting shall be clearly stated in the said written request. In such an event, the board of directors shall proceed to call for a shareholders' meeting to be held within a period of forty-five (45) days from the date of the receipt of such request from the said shareholder(s).

In the case that the board of directors does not call a shareholders' meeting within the period under the fourth paragraph, shareholder(s) who subscribe their names or other shareholder(s) who hold shares in aggregate as prescribed by law, may call the shareholders' meeting within forty-five (45) days from the end of the period under the fourth paragraph. In this case, it shall be deemed that the shareholders' meeting is called by the board of directors. The Company shall bear all necessary expenses arising from the arrangement for such shareholders' meeting and provide any reasonable facilitation.

In the case that such shareholders' meeting is called as a result of a request by the shareholders under the fifth paragraph, if the number of shareholders attending the meeting does not constitute a quorum as prescribed in this Articles of Association, the shareholders under the fifth paragraph shall jointly be responsible for the expenses arising from the arrangement for such shareholders' meeting to the Company."

Article 34. In calling a shareholders' meeting, the board of directors shall prepare a written notice specifying the place, date, time, agenda of the meeting and the matters to be proposed to the meeting in appropriate detail by clearly indicating whether it is a matter proposed for acknowledgement or for consideration, as the case may be, including the opinion of the board of directors on the said matters, and the said notice shall be distributed to the shareholders and the registrar not less than seven (7) days prior to the date of the meeting. The notice shall be published in the newspaper or advertised via electronic means in accordance with criteria prescribed by law instead for not less than three (3) consecutive days and not less than three (3) days prior to the date of the meeting.

The place of the meeting shall be in the area in which the head office of the Company is situated, in a nearby province, or at any other place where the board of directors prescribed. In the event that the board of directors meeting is held via electronic means, the head office of the Company shall be deemed to be the place of the meeting, and the

electronic meeting shall have the same legal effect as a physical meeting in accordance with the methods prescribed by law and in these Articles of Association.

- Article 38. The matters which should be conducted by the annual general meeting of shareholders are as follows:
 - (1) to consider the report of the board of directors concerning the Company's business in the past year period
 - (2) to consider and approve the balance sheet, the statement of profit and loss as of last days of the Company's fiscal year.
 - (3) to consider and approve of profit allocation and dividend payment.
 - (4) to consider and elect new directors in place of those whose office term expires and fix the remuneration of directors:
 - (5) to consider and appoint auditor and fix the remuneration of the auditor.
 - (6) other business.
- Article 41. The board of directors shall prepare the balance sheet and the statement of profit and loss as of the last day of the fiscal year of the Company for submission to the shareholders for consideration and approval at the annual general meeting. The board of directors shall cause balance sheet and the statement of profit and loss to be examined by an auditor prior to submission to the shareholder's meeting.
- Article 42. The board of directors shall deliver the following documents to the shareholders together with the notice calling for an annual general meeting of shareholders:
 - (1) copies of the balance sheets and statement of profit and loss, which have already been audited by the auditor, including the auditor's report; and
 - (2) annual report of the board of directors.

2. The Quorum

Article 35. At a shareholders' meeting, whether a physical meeting or a meeting via electronic means, there shall be not less than twenty five (25) shareholders and proxies (if any) attending the meeting or not less than one-half (1/2) of the total number of shareholders and in either case such shareholders shall hold shares amounting to not less than one-third (1/3) of the total number of shares sold, whereby a quorum would then be constituted. In appointing a proxy under this paragraph, it may be carried out via electronic means in accordance with the criteria prescribed by law.

At any shareholders' meeting, if one (1) hour has passed from the time specified for the meeting and the number of shareholders attending the meeting is still inadequate for a quorum as prescribed in the first paragraph, and if such shareholders' meeting was called as a result of a request of the shareholders, such meeting shall be cancelled. If such meeting was not called as a result of a request of the shareholders, a new meeting shall be called for and the notice calling for such meeting shall be dispatched to shareholders not less than seven (7) days prior to the date of the meeting. In the subsequent meeting, a quorum is not required

Article 36. The chairman of the board shall be the chairman of shareholders' meetings. If the chairman of the board is not present at a meeting or cannot perform his duty, the vice-chairman shall be chairman of the meeting. If there is no vice-chairman or there is a vice-chairman but he is not present or cannot perform his duty, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

3. Voting

- Article 37. A resolution of a shareholders' meeting, the shareholders shall be entitled to one (1) vote per one (1) share. Any shareholder who has a special interest in any matters shall not be entitled to vote in that matter except for voting on the election of directors. A resolution of the shareholders' meeting shall require:
 - (1) in an ordinary event, the majority votes of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.
 - (2) in the following events, a vote of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and have the right to vote:
 - (a) the sale or transfer of the whole or the substantial part of the Company's business to any other person;
 - (b) the purchase or acceptance of transfer of the business of private company (s) or public company(s) by the Company;
 - (c) the making, amending or terminating of any agreement with respect to the granting of a lease of the whole or substantial parts of the Company's business, the assignment of the management of the business of the Company to any person(s), or the amalgamation of the business with other persons for the purpose of profit and loss sharing;
 - (d) the amendment of the Memorandum of Associations or Articles of Association of the Company;
 - (e) the increasing or reducing the Company's capital;
 - (f) the dissolution of the Company;
 - (g) the issuance and offering of debentures of the Company;
 - (h) the amalgamation of business of the Company with other company(s); or
 - (i) other activities as prescribed by law which are required the shareholders' meeting approval by a vote of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and have the right to vote.

4. Board of Directors

Article 16. The Company shall have a board of directors to carrying out the company's business, which shall consists of not less than five (5) persons and no more than fifteen (15) persons. Not less than one half of the number of the directors must reside within the Kingdom of Thailand.

A director need not be a shareholder in the Company.

- Article 17. The directors shall be elected at the shareholder's meeting in accordance with the criteria and procedures as follows:
 - (1) Each shareholder shall have one(1) share for one(1) vote;
 - (2) Each shareholder may exercise all the votes he or she has under (1) to elect one or several persons as directors or directors, but the shareholder cannot be divided his or her votes to any person in any number as the shareholder pleases; and
 - (3) Persons who receive the highest votes arranged in order from higher to lower in a number equal to that of the number of directors to be appointed are elected to be the

directors of the Company in the meeting. In the event of a tie at a lower place, which would make the number of directors greater than that required, the chairman of the meeting should have a casting vote.

Article 18. At every annual ordinary shareholder's meeting one-third (1/3) of the directors, or, if the number of directors cannot be divided exactly into three parts, the number of directors nearest to one-third (1/3) shall vacate office.

A vacating director may be eligible for re-election.

The directors to vacate office in the first and second years following the registration of the conversion of the Company shall be drawn by lots. In subsequent years, the directors who have remained in office for the longest time shall vacate office.

- Article 21. The shareholders' meeting may pass a resolution to remove any director from his / her office prior to expiration of his / her office term by a vote of not less than three-fourths (3/4) of the number of shareholders attending the meeting and having the right to vote and the shares held by them shall, in aggregate, be not less than one half of the number of shares held by the shareholders attending the meeting and having the right to vote.
- Article 23. A director shall have a right to receive remuneration from the Company in the form of rewards, meeting allowance, gratuity, bonus or other benefits in accordance with the approval of the shareholders' meeting which has passed a resolution by not less than two-third (2/3) of the total number of votes of the shareholders attending the meeting and having the right to vote. It may be prescribed in fixed amount or establish the rules and prescribed for particular circumstance(s) or being perpetual rules until be changed by shareholder's meeting resolution. Moreover, a director shall have a right to receive the allowance and welfare according to the Company's rule.

The provisions in the first paragraph shall not affect the right of the director appointed from the officers or employees of the Company to receive remuneration and benefit in his/her capacity as an officer or employee of the Company.



Ref TBK 13/0117 March 5, 2024

Subject:

Invitation for the 2024 Thai Oil Public Company Limited's Shareholder Activity

To:

Shareholders of Thai Oil Public Company Limited

Attachment:

Itinerary for the 2024 Thai Oil Public Company Limited's Shareholder Site Visit Activity

Thai Oil Public Company Limited (the Company) will arrange the 2024 Shareholder site visit (the "Activity") in form of a one-day trip with 100 participants each round for 3 consecutive rounds, which are scheduled on 12th, 13th and 14th of June 2024 with the detail as shown in the itinerary enclosed herewith. Hence, the Company would like to invite the interested shareholders to register to participate in the Activity on the Company's website: https://www.thaioilgroup.com/investor/site_visit2024.aspx or via the below QR Code within 12th April 2024. Please note that the registration via other channels will not be accepted.

In the event that the number of the interested shareholders who have submitted the application exceed the Company's quota, the Company will randomly select the participants and will also randomly compile a waiting list in case of cancellation by the selected shareholder(s). In the event of cancellation, the Company will grant right to the shareholder whose name appears first on the waiting list to participate in the Activity. The Company will announce the list of 300 selected participants on the Company's website www.thaioilgroup.com under "Investor Relations" section on 29th April 2024 at 12.00 hrs. and will contact the selected participants for confirmation.

To ensure that all shareholders are treated equally according to the corporate governance principles, the Company reserves the rights to limit the participating shareholders for the Activity that each shareholder is entitled to one visit only (no accompanied person).

Please be informed accordingly.

Please scan QR Code to register the participation

Sincerely yours,

Thai Oil Public Company Limited

(Bandhit Thamprajamchit)

Chief Executive Officer and President

<u>Investor Relations Section</u> Phone: 02-797-2999 ext. 42060-42063, 42069 / Fax: 02-229-0025

Note By this letter, the shareholders refer to the shareholders whose names appear in the list of shareholders of the Company on the Record Date as of 28th February 2024.

บริษัท ไทยออยล์ จำกัด (มหาชน) กะเบียนเลงที่ 0107547000711

555/1 ศูนย์เอนเนอร์ยี่ คอมเพล็กซ์ อาคารเอ ชั้น 11 กนนวิภาวดีรังสิต แขวงจตุจักร เขตจตุจักร กรุงเทพฯ 10900

Thai Oil Public Company Limited Registration No. 0107547000711 555/1 Energy Complex Building A, 11th Floor, Vibhavadi Rangsit Road,

Chatuchak, Chatuchak, Bangkok 10900, Thailand

Telephone: +66(0) 2797 2999, +66(0) 2299 0000 Fax: +66(0) 2797 2970

โรงกลิ่น: 42/1 หมู่ที่ 1 ถนนสุขุมวิท ถม.ที่ 124 ตำบลทุ่งสุขลา อำเภอศรีราชา จังหวัดชลบรี 20230

Refinery: 42/1 Moo 1 Sukhumvit Road Km.124, Tungsukla, Sriracha, Chonburi 20230, Thailand

Telephone: +66(0) 3840-8500, +66(0) 3835 9000, +66(0) 3835 1555 Fax: +66(0) 3835 1554, +66(0) 3835 1444, +66(0) 3835 9019

Itinerary for the 2024 Thai Oil Public Company Limited's Shareholders Site Visit Activity

1st round: 12th June 2024

2nd round: 13th June 2024

3rd round: 14th June 2024

6.30 - 7.30 a.m. Registration at Thaioil's Bangkok office, Energy Complex Building (EnCo).

Breakfast box will be served

7.30 a.m. Depart from Thaioil's Bangkok office, EnCo

9.30 a.m. Arrive at Thaioil's Auditorium, Sriracha, Chonburi

9.30 - 10.00 a.m. Refreshment

10.00 - 10.40 a.m. Welcome speech & performance summary at Thai Oil's Auditorium

VDO presentation

Welcome speech by Senior Management

Performance summary / Progress of projects / CSR activities

10.40 - 11.30 a.m. Visit Thaioil's Lorry

12.00 - 1.15 p.m. Lunch

1.30 p.m. Leave for recreational activity

3.10 p.m. Refreshment

3.30 p.m. Return to Thaioil's Bangkok office, EnCo

7.30 p.m. Arrive safely at parking area in front of EnCo

(Travel time may be delated beyond the scheduled arrival time depending on the traffic.)

* Remarks:

The Company reserves the rights to change the itinerary as deemed appropriate.

Please bring your identification card or passport along with confirmation letter for registration on the travelling date.

The Requisition Form for Printed Copy of 2023 Annual Report (56-1 One Report)

To the Shareholders

The Company's 2023 Annual Report (56 - 1 One Report) showing 2023 financial statements can be downloaded via QR Code that shown in the Notification of Meeting with Barcode (Attachment 5) and on the content page of this invitation notice.

In case shareholders wish to obtain printed 2023 Annual Report (56 - 1 One Report) which contains the same content as electronic forms downloaded via QR code; please fill and return this requisition form to the Company, using the P.O. Box envelope enclosed with the invitation notice. The Company will send the printed copy (ies) upon request.

Name
Address
Tel. No E-mail
Would like to receive the printed copy(ies) of the followings (please check \square)
☐ The 2023 Annual Report (56 - 1 One Report) <u>Thai Version</u>
☐ The 2023 Annual Report (56 - 1 One Report) English Version



หนังสือมอบฉันทะ (แบบ ก) Proxy (Form A)

อากรแสตมป์ 20 บาท Duty Stamp 20 B

	ถือหุ้น		เขียนที่		
hareholder'	's Registration No.		Written at	_	
			วันที่	เดือน	พ.ศ
			Date	Month	Year
ข้าพเจ้า _					
I / We	4		21 0		
•	งที่		•		
Address	9 99 10	0.01	Nationality		
•	รุ้นของบริษัท ไทยออยล์ จำกัด (มหาชา				
Being a S	thareholder of Thai Oil Public Compa	any Limited ("the Comp		in al II al	d v d
-	นจำนวนทั้งสิ้นรวม	•	และออกเสียงลงคะแนน		
	the total amount of	shares	and have the rights to vo		votes as follows
🗆 หุ้นสา	9	٩	ออกเสียงลงคะแนนได้เท	•	เสียง
	ary share	shares	have the rights to vote e		votes
่ นุ้นบุริ		หุ้น	ออกเสียงลงคะแนนได้เท		เสียง
	erred share	shares	have the rights to vote e		votes
	ันทะให้ <i>(ท่านสามารถม</i> อบฉันทะให้กร	รมการอิสระของบริษัทฯ	เป็นผู้รับมอบฉันทะเข้าปร	ะชุมฯ ตามรายละเอียด	ป็นหนังสือเชิญประชุมฯ
ตามสิงที่	ส่งมาด้วย 9)				
Hereby a	ppoint (You may grant proxy to the C	ompany's Independent D	Directors as listed in Attac	hment 9 to attend the i	
(1)) นาย / นาง / นางสาว		ē	າາຢຸ	ขึ
	Mr. / Mrs. / Ms.		A	Age	Years,
	อยู่บ้านเลงที่	ถนน			
	residing at	Road		Sub - District	
	อำเภอ/เขต	งังหวัด		รหัสไปรษณีย์	หรือ
	District	Province		Postal Code	or
(2)	นาย / นาง / นางสาว			າຍຸ	ปิ
	Mr. / Mrs. / Ms.		A	Age	Years,
	อยู่บ้านเลขที่	ถนน		ตำบล/แขวง	
	residing at	Road		Sub - District	_
	อำเภอ/เขต	ขังหวัด		รหัสไปรษณีย์	หรือ
	District	Province		Postal Code	or
	นาย / นาง / นางสาว		ē	າຍຸ	ปิ
(3)	Mr. / Mrs. / Ms.		A	Age	Years,
(3)				ฅำบล/แขวง	
(3)	อยู่บ้านเลขที่	ถนน			
(3)		Road		Sub - District	
(3)	อยู่บ้านเลขที่	Road		Sub - District รหัสไปรษณีย์	

GM) s and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned.

กิจการใดที่ผู้รับมอบฉันทะ ได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่า ข้าพเจ้าได้กระทำเองทุกประการ Any acts performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed	ผู้มอบฉันทะ/Grantor
()
ลงนาม/Signed	ผู้รับมอบฉันทะ/Proxy
()
ลงนาม/Signed	ผู้รับมอบฉันทะ/Proxy
()
ลงนาม/Signed	ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ : ผู้ถือหุ้นที่มอบฉันทะ จะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเคียวเป็นผู้เข้าประชุม และออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Remarks: A shareholder shall appoint only one proxy to attend and vote at the meeting. A shareholder shall not appoint more than one proxy, each with the voting rights in respect of a certain portion of shares.



หนังสือมอบฉันทะ (แบบ ข) Proxy (Form B)

อากรแสตมป์ 20 บาท Duty Stamp 20 ฿

เลขทะเบีย	นผู้ถือหุ้น		เขียนที่		
Sharehold	ers' Registration No.		Written at		
			วันที่	เดือน	พ.ศ
			Date	Month	Year
เ ข้าพเจ้	, 1				
I/We					
อยู่บ้าเ	นเลขที่ <u> </u>		สัญชาติ	ì	
Addres	ss		Nationa	lity	
- 0	ลือหุ้นของ บริษัท ไทยออยล์ จำกัด (ม				
Being a	a Shareholder of Thai Oil Public Con	npany Limited ("the Compan	y")		
•	โดยถือหุ้นจำนวนทั้งสิ้นรวม	หุ้น	และออกเสียงลงคะแนนได้	้เท่ากับ	เสียง คังนี้
1	Holding the total amount of	shares	and have the rights to vote ed	qual to	votes as follow
	🖵 หุ้นสามัญ	ทุ้น	ออกเสียงลงคะแนนได้เท่าก็	າັນ	เสียง
	Ordinary share	shares	have the rights to vote equal	to	votes
	🗖 หุ้นบุริมสิทธิ์	หุ้น	ออกเสียงลงคะแนนได้เท่าก็	า ับ	เสียง
	Preferred share	shares	have the rights to vote equal	to	votes
	(1) 01001 / 0100 / 01000			0.24	ব
'	(1) นาย / นาง / นางสาว			•	
	Mr. / Mrs. / Ms. อยู่บ้านเลขที่	0.0101		Age	Years,
	•			///////JN District	
	residing at อำเภอ/เขต	Road จังหวัด		ปรษณีย์ <u> </u>	หรือ
	District	Province		Code	n
	(2) นาย / นาง / นางสาว				a.
	Mr. / Mrs. / Ms.			Age	Years,
	อยู่บ้านเลขที่	ถนน		/แขวง	,
	residing at	Road		District	
	อำเภอ/เขต	ขังหวัด	รหัสไ	ปรษณีย์	หรื่อ
	District	Province	Postal	Code	or
	(3) นาย / นาง / นางสาว			อายุ	ปิ
	Mr. / Mrs. / Ms.			Age	Years,
	อยู่บ้านเลขที่	ถนน	ตำบล	/แขวง	
	residing at	Road		District	
	อำเภอ/เขต	ขังหวัด	รหัสไ	ปรษณีย์	
	District	Province	Postal	Code	

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2567 ของ บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพฤหัสบดีที่ 11 เมษายน 2567 เวลา 9.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) เพียงรูปแบบเดียวตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และ เปลี่ยนแปลงรูปแบบการประชุมด้วย

Anyone of above as my/our proxy to attend and vote on my/our behalf at the meeting of the 2024 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Thursday, April 11, 2024, at 9.00 hrs., via Electronic Means (E-AGM) only in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned.

ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ คังนี้ In this meeting, I/we grant my/our proxy to vote on my/our behalf as follows: ระเบียบวาระที่ 1 รับทราบผลการดำเนินงานของบริษัทฯ ประจำปี 2566 และพิจารณาอนุมัติงบการเงินสำหรับปี สิ้นสด ณ วันที่ 31 ธันวาคม 2566 To Acknowledge the Company's 2023 Operating Results and to Approve the Audited Financial Statements for the Year Agenda Item 1 Ended December 31, 2023 🔲 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects. (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ (b) To grant my/our proxy to vote at my/our desire as follows: 🔲 เห็นด้วย ■ไม่เห็นด้วย 🔲 งดออกเสียง Disapprove Abstain Approve ระเบียบวาระที่ 2 พิจารณาอนุมัติการจ่ายเงินปั้นผลสำหรับผลการดำเนินงาน ปี 2566 Agenda Item 2 To Approve the Dividend Payment for the Company's 2023 Operating Results 🔲 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects. (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ (b) To grant my/our proxy to vote at my/our desire as follows: ■ไม่เห็นด้วย 🔲 เห็นด้วย 🔲 งดออกเสียง Approve Disapprove Abstain ระเบียบวาระที่ 3 พิจารณากำหนดค่าตอบแทนกรรมการ ประจำปี 2567 Agenda Item 3 To Approve the 2024 Remuneration for the Company's Directors 🔲 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects. (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ (b) To grant my/our proxy to vote at my/our desire as follows: 🔲 เห็นด้วย ไม่เห็นด้วย 🔲 งคออกเสียง Disapprove Abstain Approve ระเบียบวาระที่ 4 พิจารณาแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนการสอบบัญชี ประจำปี 2567 To Approve the 2024 Annual Appointment of Auditors and Determination of their Remuneration Agenda Item 4 🔲 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects. (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ (b) To grant my/our proxy to vote at my/our desire as follows: 🔲 เห็นด้วย ■ไม่เห็นด้วย 🔲 งคออกเสียง Approve Disapprove Abstain พิจารณาเลือกตั้งกรรมการใหม่แทนกรรมการที่ครบวาระ ประจำปี 2567 ระเบียบวาระที่ 5 Agenda Item 5 To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2024 🔲 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

	🗖 เลือกตั้งกรรมการเ	ทั้งชุด	
	Vote for all nomin		
	🗖 เห็นด้วย	🗖 ไม่เห็นด้วย	🗖 งคออกเสียง
	Approve	Disapprove	Abstain
	🗖 เลือกตั้งกรรมการเ	ป็นรายบุคคล	
	Vote for an individ	dual nominated candidate	
	บุคคลที่ได้รับการเ	เสนอชื่อ 1. พล. ย	ว.อ. ชานนท์ มุ่งธัญญา
	Name of the nomin	ated candidate 1. ACM	I Chanon Mungthanya
	🗖 เห็นด้วย	🗖 ไม่เห็นด้วย	🔲 งคออกเสียง
	Approve	Disapprove	Abstain
	บุคคลที่ได้รับการเ	เสนอชื่อ 2. นาย ร	ประจักษ์ บุญยัง
	Name of the nomin	nated candidate 2. Mr. l	Prajuck Boonyoung
	🗖 เห็นด้วย	🔲 ไม่เห็นด้วย	🗖 งคออกเสียง
	Approve	Disapprove	Abstain
	บุคคลที่ได้รับการเ	เสนอชื่อ 3. คร. ส	ามภพ พัฒนอริยางกูล
	Name of the nomin	ated candidate 3. Dr. S	Sompop Pattanariyankool
	🗖 เห็นค้วย	🔲 ไม่เห็นด้วย	🗖 งคออกเสียง
	Approve	Disapprove	Abstain
	บุคคลที่ได้รับการเ	เสนอชื่อ 4. นายร	บัณฑิต ธรรมประจำจิต
	Name of the nomir	nated candidate 4. Mr. l	Bandhit Thamprajamchit
	🗖 เห็นด้วย	🔲 ไม่เห็นด้วย	🗖 งคออกเสียง
	Approve	Disapprove	Abstain
	บุคคลที่ได้รับการเ	เสนอชื่อ 5. นางา	ปานทิพย์ ศรีพิมล
	Name of the nomin		Pantip Sripimol
	🗖 เห็นด้วย	🗖 ไม่เห็นด้วย	🗖 งคออกเสียง
	Approve	Disapprove	Abstain
ะเบียบวาระที่ 6	เรื่องอื่นๆ (ถ้ามี)		
genda Item 6	Others (if any)		
genda rem v	. •	มีสิทธิพิจารณาและลงมติแทนข้า	พเจ้าได้ทุกประการตามที่เห็นสมควร
	ď		behalf as appropriate in all respects.
	🗖 (ข) ให้ผู้รับมอบฉันทะ	ออกเสียงลงคะแนนตามความประ	ะสงค์ของข้าพเจ้า คังนี้
		oxy to vote at my/our desire as follo	
	🗖 เห็นด้วย	🗖 ไม่เห็นด้วย	🔲 งคออกเสียง
	Approve	Disapprove	Abstain

5 การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่า การลงคะแนนเสียงนั้น ไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of proxy in any agenda that is not as specified in this proxy shall be considered as invalid and not signify my voting as a shareholder.

6 ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณี ที่ที่ประชุมมี การพิจารณาหรือลงมติในเรื่องใด นอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes any resolution other than those specified above, including the case of any amendment or addition of any fact, the proxy shall have the rights to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใคที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม ให้เสมือนถือว่า ข้าพเจ้าได้กระทำเองทุกประการ Any actions performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves.

ถงนาม/Signed	 ผู้มอบฉันทะ/Grantor
(ถงนาม/Signed) ผู้รับมอบฉันทะ/Proxy
(ถงนาม/Signed) - ผู้รับมอบฉันทะ/Proxy -
ถงนาม/Signed) ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ: ตามประกาศกรมพัฒนาธูรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550 Remarks: According to the notification of Department of Business Development, Ministry of Commerce regarding Proxy Form (Issue 5) B.E. 2550 (2007)

- 1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเคียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้น ให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
- A shareholder shall appoint only one proxy to attend and vote at the meeting. A shareholder shall not appoint more than one proxy, each with the voting rights in respect of a certain portion of shares.

 2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
- วาระเดือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
 Regarding the election of directors, the proxy can either elect the whole set of the nominated directors or by individual.
- 3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างค้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อตามแนบ ด้านถ่างของหนังสือมอบฉันทะ แบบ ข ฉบับนี้

In case there are additional agenda, the proxy can state other agenda by using the Supplemental Proxy Form B as attached.

<u>ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ข / Supplemental Proxy Form B</u>

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ไทยออยล์ จำกัด (มหาชน) ("บริษัท")

The proxy as a shareholder of Thai Oil Public Company Limited ("The Company")

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2567 บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพฤหัสบดีที่ 11 เมษายน 2567 เวลา 9.00 น. ในรูปแบบ การประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) เพียงรูปแบบเดียว ตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่อ อิเล็กทรอนิกส์ หรือที่จะพึ่งเลื่อนไปในวัน เวลา และเปลี่ยนแปลงรูปแบบการประชุมด้วย

At the meeting of the 2024 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Thursday, April 11, 2024, at 9.00 hrs., via Electronic Means (E-AGM) only in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned

ระเบียบวาระที่	เรื่อง	
Agenda	Subject :	
🗖 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารถ	นาและลงมติแทนข้าพเจ้าได้ทุกประการตามเ	ที่เห็นสมควร
🗖 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงค	r and vote on my/our behalf as appropriate in al จะแนนตามความประสงค์ของข้าพเจ้า ดังนี้	l respects.
(b) To grant my/our proxy to vote at r นห็นด้วย	🗖 ไม่เห็นด้วย	🗖 งดออกเสียง
Approve	Disapprove	Abstain
ระเบียบวาระที่	เรื่องเรื่อง	
Agenda	Subject :	
🗖 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารถ	นาและลงมติแทนข้าพเจ้าได้ทุกประการตามเ	ที่เห็นสมควร
(a) To grant my/our proxy to consider	r and vote on my/our behalf as appropriate in al	
•	าะแนนตามความประสงค์ของข้าพเจ้า ดังนี้	
(b) To grant my/our proxy to vote at i [หนีนด้วย	my/our desire as follows:	🔲 งดออกเสียง
Approve	Disapprove	Abstain
a	-4	
ระเบียบวาระที่	เรื่อง	
Agenda	Subject:	
•	นาและลงมติแทนข้าพเจ้าได้ทุกประการตามา์ r and vote on my/our behalf as appropriate in al	
	r and vote on my/our benan as appropriate m ai าะแนนตามความประสงค์ของข้าพเจ้า ดังนี้	il respects.
(b) To grant my/our proxy to vote at i	my/our desire as follows:	_
🗖 เห็นด้วย	🗖 ไม่เห็นด้วย	🔲 งคออกเสียง
Approve	Disapprove	Abstain
ระเบียบวาระที่	_ เรื่อง <u>เลือกตั้งกรรมการใหม่ (ต่อ)</u>	
Agenda	Subject : <u>Election of New Directors (co</u>	ontinue)
🗖 เลือกตั้งกรรมการทั้งชุด		
Vote for all nominated directors		
🗖 เห็นด้วย	🗖 ไม่เห็นด้วย	🗖 งคออกเสียง
Approve	Disapprove	Abstain
🗖 เลือกตั้งกรรมการเป็นรายบุคคล		
Vote for an individual nominated can	didate	
บุคคลที่ได้รับการเสนอชื่อ		
Name of the nominated candidate	□ hıd v	
เห็นด้วย	🗖 ไม่เห็นด้วย	Abstain
Approve	Disapprove	AUSTAIII

บุคคลที่ได้รับการเสนอชื่อ			
Name of the nominated candidate			
🗖 เห็นด้วย	🗖 ไม่เห็นด้วย	🗖 งคออกเสียง	
Approve	Disapprove	Abstain	
บุคคลที่ได้รับการเสนอชื่อ			
Name of the nominated candidate			
🗖 เห็นด้วย	🔲 ไม่เห็นด้วย	🗖 งคออกเสียง	
Approve	Disapprove	Abstain	
บุคคลที่ได้รับการเสนอชื่อ			
Name of the nominated candidate			
🗖 เห็นด้วย	🔲 ไม่เห็นด้วย	🔲 งคออกเสียง	
Approve	Disapprove	Abstain	
		บฉันทะถูกค้องบริบูรณ์และเป็นความจริง y Form are correct, complete and true in all	·
	ลงนาม/Signed		_ ผู้มอบฉันทะ/Grantor
	()
	ถงนาม/Signed		_ ผู้รับมอบฉันทะ/Proxy
	()
	ลงนาม/Signed		_ ผู้รับมอบฉันทะ/Proxy
	()
	ถงนาม/Signed		_ ผู้รับมอบฉันทะ/Proxy
	()



หนังสือมอบฉันทะ (แบบ ค) (สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัส โตเดียนในประเทศไทยเท่านั้น)

Proxy (Form C) (For foreign shareholders who have custodians in Thailand only)

งทะเบียนผู้ถือหุ้น <u></u>				เขียนที่			
areholders' Registration No.				Written at			
				วันที่	เดือน	9	พ.ศ
ય ય				Date	Month	`	Year
ข้าพเจ้า							
I/We							
สำนักงานตั้งอยู่เลขที่							
Office Address	•				•		
ถนน							
Road จังหวัด		District	e.		District		
			J				
Province	Postal		עים ע				
ในฐานะผู้ประกอบธุรกิจเป็นผู้รับเ	- ·	n) เทบบ	(พิยอมุน)				
As a custodian for (Shareholders' ซึ่งเป็นผู้ถือหุ้นของ บริษัท ไทยออ		190 -733					
being a shareholder of Thai Oil Pu l โดยถือหุ้นจำนวนทั้งสิ้นรวม				าลงคะแนนได้เา	นาดังเ		เสียง คัง
holding the total amount of	shares			ights to vote equ			เตยง พร is follows:
าเอเนเกฐ เก๋ย เอเลา สเกอนกับ อา				ignis to vote equ เะแนนได้เท่ากับ			เสียง
, ,		•		s to vote equal to			
andinamy ahana		Shares	nave the rights	s to vote equal to)		votes
ordinary share				เอเเรเปลี้ย่าถึง	1		12411
☐ หุ้นบุริมสิทธิ preferred share ขอมอบฉุันทะให้ (ท่านสามารถมอ		หุ้น shares	ออกเสียงลงค have the rights	ะแนนได้เท่ากับ s to vote equal to อบฉันทะเข้าปร)		_เสียง votes หนังสือเชิญประ
🗖 หุ้นบุริมสิทธิ preferred share	าบฉันทะให้กรรมการอิสระ	หุ้น shares ของบริษั	ออกเสียงลงค have the rights ัทฯ เป็นผู้รับม	s to vote equal to อบฉันทะเข้าปร	ะหุม ฯ ตามรา	ยละเอียดใน ce meeting)	votes
่ นุ้นบุริมสิทธิ preferred share ขอมอบฉันทะให้ (ท่านสามารถมอ ตามสิ่งที่ส่งมาด้วย 9)	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep	หุ้น shares ของบริษั pendent D	ออกเสียงลงค have the rights ์ทฯ เป็นผู้รับมเ irectors as liste	s to vote equal to อบฉันทะเข้าปร ed in Attachmen	ะหุม ฯ ตามรา	ยละเอียดใน ce meeting)	votes
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep	หุ้น shares ของบริษั nendent D	ออกเสียงลงค have the rights ัท ๆ เป็นผู้รับมผ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen อายุ Age) ะชุมฯ ตามรา t 9 to attend th	ยละเอียดใน e meeting) ปี Years,	- votes หนังสือเชิญประ
่ นุ้นบุริมสิทธิ preferred share ขอมอบฉันทะให้ (ท่านสามารถมอ ตามสิ่งที่ส่งมาด้วย 9) Hereby appoint (You may grant pro (1) นาย / นาง / นางสาว	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep	หุ้น shares ของบริษั nendent D	ออกเสียงลงค have the rights ัท ๆ เป็นผู้รับมผ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen อายุ Age) ะชุมฯ ตามรา t 9 to attend th	ยละเอียดใน e meeting) ปี Years,	- votes หนังสือเชิญประ
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep	หุ้น shares ของบริษั mendent D	ออกเสียงถึงค have the rights ทางเป็นผู้รับมเ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen อายุ Age ตำบล Sub - J	า รชุมๆ ตามรา t 9 to attend th /แขวง District	ยละเอียดใน e meeting) ปี Years,	- votes หนังสือเชิญประ
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep	หุ้น shares ของบริษั mendent D	ออกเสียงถึงค have the rights ทางเป็นผู้รับมเ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen อายุ Age ตำบล รหัสไ	o ะชุมๆ ตามรา t 9 to attend th /แขวง District ปรษณีย์	ยละเอียดใน e meeting) ปี Years,	- votes หนังสือเชิญประ
 นุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep เ	หุ้น shares ของบริษั mendent D	ออกเสียงถึงค have the rights ทางเป็นผู้รับมเ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen อายุ Age ตำบล รหัสใ Postal	ว ะชุมๆ ตามรา t 9 to attend th /แขวง District ปรษณีย์ Code	ยละเอียดใน e meeting) ปี Years,	- votes หนังสือเชิญประ
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep เ โ เ	หุ้น shares ของบริษั nendent D กนน Road จังหวัด _ Province	ออกเสียงลังค have the rights ทางเป็นผู้รับมเ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen อายุ Age ตำบล รหัสใ Postal	o ะชุมๆ ตามรา t 9 to attend th /แขวง District ปรษณีย์	ยละเอียดใน e meeting) ปี Years,	- votes หนังสือเชิญประ - _หรือ
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep f i	หุ้น shares ของบริษั muu Road จังหวัด _ Province	ออกเสียงลังค have the rights ทางเป็นผู้รับมเ	s to vote equal to อ บฉันทะเข้าปร ed in Attachmen อายุ Age ตำบล Sub - l รหัสไ Postal อายุ Age	าะชุมฯ ตามรา t 9 to attend th /แขวง District ปรษณีย์	ยละเอียดใน e meeting) ปี Years, ปี	- votes หนังสือเชิญประ - _หรือ or
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep f i i	หุ้น shares ของบริษั mendent D muu Road จังหวัด _ Province	ออกเสียงลังค have the rights ทางเป็นผู้รับมเ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen อายุ Age ตำบล รหัสไ Postal อายุ Age ตำบล) ะชุมๆ ตามรา t 9 to attend th /แขวง District ปรษณีย์ Code	ยละเอียดใน e meeting) ปี Years, ปี	- votes หนังสือเชิญประ - _หรือ or
 □ หุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep เ i i i i	หุ้น shares ของบริษั mendent D Coad จังหวัด Province	ออกเสียงลงค have the rights ท์คา เป็นผู้รับมผ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen	ว ะชุมๆ ตามรา t 9 to attend th /แขวง District ปรษณีย์ Code	ยละเอียดใน ne meeting) ปี Years, ปี Years,	- votes หนังสือเชิญประ - _หรือ or
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep เ i i i i	หุ้น shares ของบริษั mendent D Coad จังหวัด Province	ออกเสียงลังค have the rights ทางเป็นผู้รับมเ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen	o ระชุมฯ ตามรา t 9 to attend th /แขวง District ปรษณีย์ Code	ยละเอียดใน ne meeting) ปี Years, ปี Years,	- votes หนังสือเชิญประ - _หรือ or
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep เ i i i	หุ้น shares ของบริษั mendent D Coad จังหวัด Province	ออกเสียงลงค have the rights ท์คา เป็นผู้รับมผ	s to vote equal to อบฉันทะเข้าปร ed in Attachmen	าะชุมฯ ตามรา t 9 to attend th /แขวง District ปรษณีย์ I Code /แขวง District ปรษณีย์	ยละเอียดใน ne meeting) ปี Years, ปี Years,	- votes หนังสือเชิญประ - _หรือ or
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep เ i i i	หุ้น shares ของบริษั อนน Road อังหวัด _ Province	ออกเสียงลงค have the rights ท์คา เป็นผู้รับมผ	s to vote equal to อบฉันทะเข้าปร cd in Attachmen	o ระชุมฯ ตามรา t 9 to attend th /แขวง District ปรษณีย์ Code	ยละเอียดใน e meeting)ปี Years,ปี Years,	- votes หนังสือเชิญประ - _หรือ or _ _หรือ
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep เ i i i i i i	หุ้น shares ของบริษั อนน Road อังหวัด _ Province	ออกเสียงลงค have the rights ัท ๆ เป็นผู้รับมต	s to vote equal to อบฉันทะเข้าปร ad in Attachmen	ว เ ะชุมฯ ตามรา t 9 to attend th /แขวง District ปรษณีย์ Code	ยละเอียดใน e meeting)ปี Years,ปี Years,ปี	- votes หนังสือเชิญประ - _หรือ or _ _หรือ
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep i i i i	หุ้น shares ของบริษั อะคdent D อะคdent D อ อ อ อ อ อ อ D o D o D o D o D o D o	ออกเสียงลงค have the rights ท์คา เป็นผู้รับมผ	s to vote equal to อบฉันทะเข้าปร cd in Attachmen	าะชุมฯ ตามรา t 9 to attend th /แบวง District ปรษณีย์ Code /แบวง District ปรษณีย์ I Code	ยละเอียดใน e meeting)ปี Years,ปี Years,ปี	- votes หนังสือเชิญประ - _หรือ or _ _หรือ
 □ หุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ oxy to the Company's Indep 	หุ้น shares ของบริษั cendent D cau	ออกเสียงลงค have the rights ัท ๆ เป็นผู้รับม	s to vote equal to อบฉันทะเข้าปร ed in Attachmen	าะชุมฯ ตามรา t 9 to attend th /แขวง District ปรษณีข์ Code	ยละเอียดใน e meeting)ปี Years,ปี Years,ปี	- votes หนังสือเชิญประ - _หรือ or _ _หรือ
 พุ้นบุริมสิทธิ	อบฉันทะให้กรรมการอิสระ exy to the Company's Indep f f f f f f f f f f f f f	หุ้น shares ของบริษั cendent D cau	ออกเสียงลงค have the rights ัท ๆ เป็นผู้รับมต	s to vote equal to อบฉันทะเข้าปร ad in Attachmen	าะชุมฯ ตามรา t 9 to attend th /แบวง District ปรษณีย์ Code /แบวง District ปรษณีย์ I Code	ยละเอียดใน e meeting)ปี Years,ปี Years,ปี	- votes หนังสือเชิญประ - _หรือ or _ _หรือ

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2567 ของ บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพฤหัสบดีที่ 11 เมษายน 2567 เวลา 9.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) เพียงรูปแบบเดียวตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึ่งเลื่อนไปในวัน เวลา และ เปลี่ยนแปลงรูปแบบการประชุมด้วย

Anyone of above as my/our proxy to attend and vote on my/our behalf at the meeting of the 2024 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Thursday, April 11, 2024, at 9.00 hrs., via Electronic Means (E-AGM) only in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned.

(3) ข้าพเจ้าขอมอบฉันเ	ทะให้ผู้รับมอบ	ฉันทะในการเข้าร่วมประชุ	มและออกเสียงลงคะแนนในครั้งนี้ ดังนี้		
I/we have granted to	my/our proxy t	o attend this meeting and vo	ote therein will be as follows:		
	•		ชิออกเสียงลงคะแนนได้ตามข้อ (1)		
Grant proxy equ มอบฉันทะ บา			/us and has the right to vote in accordance หุ้น และมีสิทธิออกเสียง		เสียง
🗖 มยมมหายา	าแมนทย 🖵	ๆ ผถามญ Grant Partial of Ordinary s	•		votes
		หุ้นบุริมสิทธิ			เสียง
		Preferred share	shares and have the right t		votes
	สียงลงคะแนนท่	้ งหมด	เสียง		
Totaling			votes		
			แทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้		
,		roxy to vote on my/our beha			
ระเบียบวาระที่ 1		ารดำเนินงานของบริษัทฯ 1 1 31 ธันวาคม 2566	ประจำปี 2566 และพิจารณาอนุมัติงบการ เ	งินสำหรับปี 	
Agenda Item 1	To Acknowled Ended Decem		perating Results and to Approve the Aud	ited Financial Statements f	or the Year
			เาและลงมติแทนข้าพเจ้าได้ทุกประการตา	ามที่เห็นสมควร	
	•		and vote on my/our behalf as appropriate i		
			ะแนนตามความประสงค์ของข้าพเจ้า ดังก	นี้	
		ant my/our proxy to vote at เ จ้วยเสียง	ny/our desire as follows: นี้ไม่เห็นด้วยเสียง	🗖 งคออกเสียง	เลี้ยง
		roveVote	DisapproveVote	Abstain	
ระเบียบวาระที่ 2		า ทิการจ่ายเงินปั่นผลสำหรับผ			
Agenda Item 2	•		Company's 2023 Operating Results		
8			เาและลงมติแทนข้าพเจ้าได้ทุกประการตา	ามที่เห็นสมควร	
	(a) To gra	ant my/our proxy to consider	and vote on my/our behalf as appropriate i	n all respects.	
	•		ะแนนตามความประสงค์ของข้าพเจ้า ดังก์	นี้	
		ant my/our proxy to vote at เ จ้วยเสียง	ny/our desire as follows: นี้ไม่เห็นด้วยเสียง	🗖 งคออกเสียง	เสียง
		roveVote	DisapproveVote	Abstain	
ระเบียบวาระที่ 3		นดค่าตอบแทนกรรมการ ป			
Agenda Item 3		he 2024 Remuneration for			
	🔲 (ก) ให้ผู้รั	้บมอบฉันทะมีสิทธิพิจารฉ	เาและลงมติแทนข้าพเจ้าได้ทุกประการต _ั	ามที่เห็นสมควร	
	_		and vote on my/our behalf as appropriate i	y –	
	•		ะแนนตามความประสงค์ของข้าพเจ้า ดังก	Ī.	
		ant my/our proxy to vote at เ จ้วยเสียง	ny/our desire as follows: — ไม่เห็นด้วยเสียง	🗖 งคออกเสียง	เสียง
		roveVote	DisapproveVote	Abstain	
ระเบียบวาระที่ 4			้ ค่าตอบแทนการสอบบัญชี ประจำปี 2567		
Agenda Item 4		•	ent of Auditors and Determination of the		
	(ก) ให้ผู้รั	้บมอบฉันทะมีสิทธิพิจารณ	เาและลงมติแทนข้าพเจ้าได้ทุกประการตา	ามที่เห็นสมควร	
	(a) To gra	ant my/our proxy to consider	and vote on my/our behalf as appropriate i	n all respects.	
	•		ะแนนตามความประสงค์ของข้าพเจ้า คั้งก็	นี้	
		ant my/our proxy to vote at เ จ้วยใสยง	ny/our desire as follows: — ไม่เห็นด้วยสียง	🗖 งคออกเสียง	เสียง
		roveVote	DisapproveVote	Abstain	
ระเบียบวาระที่ 5		o.	งการที่ครบวาระ ประจำปี 2567		
Agenda Item 5			ctors in Replacement of Those Who Comple	ete Their Terms by Rotation	in 2024
-			เาและลงมติแทนข้าพเจ้าได้ทุกประการตา		
	(a) To gra	ant my/our proxy to consider	and vote on my/our behalf as appropriate i	n all respects.	
	•		ะแนนตามความประสงค์ของข้าพเจ้า ดังก	ជ្	
		ant my/our proxy to vote at r จัวยเสียง	ny/our desire as follows: — ไม่เห็นด้วยเสียง	🗖 งคออกเสียง	୍ଷ (ଅଧ୍ୟ
		roveVote	DisapproveVote	Abstain	

	🔲 เลือ	กตั้งกรรมการทั้งชุด				
	Vot	te for all nominated candidates	ு பிராக அ	a		a
	u	เห็นด้วยเสียง	ไม่เห็นด้วย		🔲 งคออกเสียง	
		ApproveVote	Disapprove	vote	Abstain	vote
		เลือกตั้งกรรมการเป็นรายบุคคล				
		Vote for an individual nominated	d candidate			
		บุคคลที่ได้รับการเสนอชื่อ	1. พถ.อ.อ. ช	านนท์ มุ่งธัญญา		
		Name of the nominated candidate		on Mungthanya	_	
		🗖 เห็นด้วยเสียง	🗖 ไม่เห็นด้วย		🗖 งคออกเสียง	
		ApproveVote	Disapprove		Abstain	Vote
		บุคคลที่ได้รับการเสนอชื่อ	2. นายประจัก	1 0		
		Name of the nominated candidate เห็นด้วยเสียง	2. Mr.Prajuck 🏻 ไม่เห็นด้วย		🗖 งคออกเสียง	.a
		ApproveVote	Disapprove		Abstain	
		บุคคลที่ได้รับการเสนอชื่อ			7 tostani	۷ στο
		Name of the nominated candidate		พัฒนอริยางกูล p Pattanariyankool		
		นี้ เห็นด้วยเสียง	🗖 ไม่เห็นด้วย		🔲 งคออกเสียง	เสียง
		ApproveVote	Disapprove	Vote	Abstain	Vote
		บุคคลที่ได้รับการเสนอชื่อ	4. นายบัณฑิต	า ธรรมประจำจิต		
		Name of the nominated candidate		t Thamprajamchit		
		🗖 เห็นด้วยเสียง	🗖 ไม่เห็นด้วย		🔲 งคออกเสียง	เสียง
		ApproveVote	Disapprove		Abstain	Vote
		บุคคลที่ได้รับการเสนอชื่อ	5. นางปานทิ			
		Name of the nominated candidate นี้นค้วยเสียง	5. Mrs. Pantip 🔲 ไม่เห็นด้วย		🗖 งคออกเสียง	.a
		ApproveVote	Disapprove		Abstain	
ระเบียบวาระที่ 6	4 4	11	Бізаррі о че		71031411	
Agenda Item 6	เรื่องอื่น Others (
Agenda Item v		 ให้ผู้รับมอบฉันทะมีสิทธิพิจารณ	าและลงบติแทบท้าพเจ้าไ	ล้ทอประการตาบ	ที่เห็บสบอาร	
		To grant my/our proxy to consider		•		
		ให้ผู้รับมอบฉันทะออกเสียงลงคะ			•	
		To grant my/our proxy to vote at m				a
	Ц		🗖 ไม่เห็นด้วย		🗖 งคออกเสียง	
		ApproveVote	Disapprove		Abstain	
		มอบฉันทะในวาระใดที่ไม่เป็นไป เของข้าพเจ้าในฐานะผู้ถือหุ้น	lตามที่ระบุไว้ในหนังสือ	มอบฉันทะนี้ ให้เ	ถือว่า การลงคะแนนเสียง [.]	นั้นไม่ถูกต้องและ
		าบอาบาทเขา เนฐานะพูแอกุน that is not as specified in this prox	v shall be considered as in	valid and not sign	ify my voting as a sharehol	der
(6) ในกรณีที่ข้าพเจ้าใ ลงบติใบเรื่องใจบ	เม เศระบุท เอกเหนือจ	วามประสงค์ในการออกเสียงลงค ากเรื่องที่ระบุไว้ข้างต้น รวมถึงกร	ะแนน เนวาระ เค เว หรัย รถีที่บีกรบก้ใจแปลี่ยบบ	บระบุ เว เมชตเขน ปลงหรือเพิ่บเติบ	เ หวัย เนกรั้นพพบระชุมม ข้อเท็จจริงประการใด ให้	หการพงารณาหรอ 'ผู้รับบอบจับทะถื
		ข้าพเจ้าได้ทุกประการตามที่เห็นล		DUILIOUMNIN	00811003411381113811 811	ผูงบลงบละเกรม
		d my/our voting intention in any a		ified or in case the	e meeting considers or pass	ses any resolutions
other than those sp	pecified abo	ove, including the case of any ame	endment or addition of an	y fact, the proxy	shall have the rights to con	nsider and vote on
my/our behalf as he	e/she may o	deem appropriate in all respects.				
		ลงนาม/Signed			ผู้มอบฉันทะ/Grantor	
		()	·	
		ลงนาม/Signed			ผู้รับมอบฉันทะ/Proxy	
		()	9/w w	
		ลงนาม/Signed			ผูรบมอบฉนทะ/Proxy	
		(ลงบาน/Sioned)	ผู้รับมอบฉับทะ/Proxy	
		or an invision			. 10 D 00 D 00 HD/110Ay	

หมายเหต : ตามประกาศกรมพัฒนาธรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

Remarks: According to the notification of Department of Business Development, Ministry of Commerce regarding Proxy Form (Issue 5) B.E. 2550 (2007)

หนังสือมอบฉันทะแบบ ค นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศ และแต่งตั้งคัส โตเดียน (Custodian)
 ในประเทศไทยเป็นผู้ฝากและคูแลหุ้นเท่านั้น

Only foreign shareholders as registered in the registration book who have custodian in Thailand can use the Proxy Form C

2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ แบบ ค คือ

Evidences to be enclosed with the Proxy Form C are:

- (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเคียน (Custodian) เป็นผู้คำเนินการลงนามในหนังสือมอบฉันทะแทน Power of Attorney from shareholder authorizes a custodian to sign the proxy form on behalf of the shareholder.
- (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian) Letter of certification to certify that the signer in the proxy form have a permission to act as a Custodian.
- 3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยก จำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder shall appoint only one proxy to attend and vote at the meeting. A shareholder shall not appoint more than one proxy, each with the voting rights in respect of a certain portion of shares.

4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

Regarding the election of directors, the proxy can either elect the whole set of the nominated directors or by individual.

5. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อตามแนบ ด้านล่างของหนังสือมอบฉันทะ แบบ ค ฉบับนี้

In case there are additional agenda, the proxy can state other agenda by using the Supplemental Proxy Form C as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค

(สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัส โตเคียนในประเทศไทยเท่านั้น)

Supplemental Proxy Form C

(For foreign shareholders who have custodians in Thailand only)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ไทยออยล์ จำกัด (มหาชน) ("บริษัท")

The proxy as a shareholder of Thai Oil Public Company Limited ("The Company")

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2567 บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพฤหัสบดีที่ 11 เมษายน 2567 เวลา 9.00 น. ในรูปแบบ การประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) เพียงรูปแบบเดียว ตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่าน สื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และเปลี่ยนแปลงรูปแบบการประชุมด้วย

At the meeting of the 2024 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Thursday, April 11, 2024, at 9.00 hrs., via Electronic Means (E-AGM) only in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned

ระเบียบวาระที่	เรื่อง	
Agenda	Subject:	
🗖 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณา	และลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร	
(a) To grant my/our proxy to consider a: (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะ	nd vote on my/our behalf as appropriate in all respects. แนนตามความประสงค์ของข้าพเจ้า ดังนี้	
(b) To grant my/our proxy to vote at my นี้ เห็นค้วยสียง	/our desire as follows: นี้สียง นิงคออกเสียงเสียง	
ApproveVote	DisapproveVote AbstainVote	
	۵.	
ระเบียบวาระที่	เรื่อง	
ระเบียบวาระที่	เรื่อง Subject :	
Agenda		
Agenda (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณะ	Subject : และลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร nd vote on my/our behalf as appropriate in all respects.	
Agenda (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณ (a) To grant my/our proxy to consider a	Subject : และลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร nd vote on my/our behalf as appropriate in all respects. แนนตามความประสงค์ของข้าพเจ้า ดังนี้	

ระเบียบวาระที่	เรื่อง	<u>เลือกตั้งกรรมการใหม่</u> (ต่อ)		
Agenda	Subject :	Election of new Directors (continue	<u>ed)</u>	
 ผลือกตั้งกรรมการทั้งชุด Vote for all nominated directors ผหินด้วย		ไม่เห็นด้วยเสียง DisapproveVote		วอกเสียงเสียง stainVote
บุคคลที่ได้รับการเสนอชื่อ Name of the nominated candidate ☐ เห็นด้วย		ไม่เห็นด้วยเสียง DisapproveVote		วอกเสียงเสียง stainVote
Name of the nominated candidate ☐ เห็นด้วย		ไม่เห็นด้วยเสียง DisapproveVote		วอกเสียงเสียง stainVote
Name of the nominated candidate เห็นด้วย		ไม่เห็นด้วยเสียง DisapproveVote		วอกเสียงเสียง stainVote
บุคคลที่ใด้รับการเสนอชื่อ Name of the nominated candidate น เห็นด้วย		ไม่เห็นด้วยเสียง DisapproveVote	Abs	วอกเสียงเสียง stainVote
ข้าพเจ้าขอรับรองว่า รายการในใบปร I/We certify that the statements in this S		3	•	
	ลงนาม/Signed			ผู้มอบฉันทะ/Grantor
	ลงนา	(IJ/Signed) ผู้รับมอบฉันทะ/Proxy)
	ลงนา	IJ/Signed		v
	ลงนา	(U/Signed() ผู้รับมอบฉันทะ/Proxy)