



**Invitation to the 2026
Annual General Meeting of Shareholders
Thai Oil Public Company Limited**

Wednesday, April 8, 2026, 15.00 hrs.
via Electronic Means (E-AGM) in accordance
with the rules and procedures prescribed by law relating
to electronic meeting

**Please study the procedures and methods for attending the meeting
via Electronic Means as shown in the manual (Attachment 7).**

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**The system will be opened to submit the request for
attending the meeting from
Wednesday, March 25, 2026, at 8.30 hrs.
until the meeting ends on April 8, 2026**

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**On the date of the meeting, the Company will open the system for
registration at 13.00 hrs.**

Privacy Notice
For the 2026 Annual General Meeting of Shareholders of Thai Oil Public Company Limited
On Wednesday, April 8, 2026 (“AGM”)

Thai Oil Public Company Limited (the “**Company**”) values a personal information of the shareholder(s) and/or proxy (“**You**”). In order to comply with Personal Data Protection Act B.E. 2562 (A.D. 2019), the Company would like to inform You as follows:

Data Controller: Thai Oil Public Company Limited. The contacting details are as appeared in the invitation of the Company’s AGM.

1. Personal Data: The Company needs to collect your personal data for the purpose of AGM arrangement and AGM attendance as follows: title, name, surname, age, address, telephone number, fax number, e-mail, nationality, date of birth, gender, marital status, identification number, shareholder identification number, number of shares, signature, copy of identification card, video and audio recording data, photograph, motion picture and electronic conference system usage information (e.g., IP Address, log file).

2. Objectives, Legal basis, and Data Processing: The Company processes your personal data in accordance with the objectives and legal basis as follows:

2.1. Legal obligation

- The Company collects and uses your data under item no.1 for the purpose of calling, and arranging the AGM via electronic means including verifying your identification and sending any related documents and carrying out any action according to the AGM’s resolutions, the laws or any order of the governmental authorities in accordance with the Public Limited Companies Act B.E. 2535 (A.D. 1992) (as amended), the Civil and Commercial Code, and any other laws.

2.2. Legitimate interest

- The Company collects and uses your data under item no.1 for the purpose of conducting the AGM via electronic means, preparing the minutes of AGM, and keeping evidences of your attendance to the AGM as well as for any relevant purposes as necessary for legitimate interests which You can reasonably expect.
- The Company records voice and audio, photographs and motion pictures during the AGM for the use of reporting and publicizing the AGM via electronic means and printing. You may appear in the photograph or motion pictures recording of the AGM.

3. Source of Personal Data: The Company collects your personal data directly from You, your proxy and from Thailand Securities Depository Co., Ltd.

Note: Identity documents that You provided to the Company—, such as copies of ID cards or other official documents—may contain sensitive personal data, including but not limited to information on religion, ethnicity, or blood type which are not necessary or required for the purposes of AGM and are not intended to be collected by the Company. Therefore, the Company kindly request You to redact or conceal any sensitive personal data prior to submitting such documents to the Company. In the event that You do not do so, the Company reserves the right to redact or conceal the sensitive personal data contained therein. This action shall not be construed as the Company’s collection of your sensitive personal data, and such documents shall remain valid and enforceable. If the Company is unable to conceal such information due to certain limitations, the Company will collect and use it solely as part of your documents for identity verification. The Company affirms that it has no intention to collect, use, or process such sensitive personal data beyond what is strictly necessary.

- 4. Personal Data Disclosure:** The Company may need to disclose your personal data for the purpose of AGM arrangement and AGM attendance as follows:
- Law enforcement agencies (e.g., Ministry of Commerce, the Office of Securities and Exchange Commission and the Stock Exchange of Thailand).
 - Government agencies, Regulators, Authorized officers.
 - Technology service providers and sub-service providers as processor of personal data, e.g., Inventech Systems (Thailand) Co., Ltd.
 - Related service providers or consultants.
 - Electronic and Printing Media for the use of reporting and publicizing the meeting.
- 5. Personal Data Storage:** The Company will keep your personal data so long as it is necessary for the accomplishment of the objectives as stated above. In this regard, the Company expects to keep your personal data under item no. 1 for a period of 10 years from the date that the Company receives your personal data in order to comply with the above objectives. Upon the lapse of those respective periods, the Company will delete, destroy your personal data, or anonymize such data.
- 6. Right of Data Subject:** You, as the data subject, have the rights to request access and obtain copy of your personal data, and You have the right to request the disclosure of the acquisition of the personal data obtained without your consent, including the right to object the collection, use, or disclosure of the data, to request the Company to correct your personal data, to request the Company to erase your personal data within the retention period, to request the Company to refrain from using your personal data, to request the Company to transfer your personal data to other person, and to complain in case the collection, use or disclosure of personal information has been illegally conducted. You shall have any other rights available to You under the applicable laws.

If You would like to exercise any of your rights, please contact the Company and the Company will consider your request and contact You as soon as possible. If the Company fails to comply with the laws related to personal data protection, You can file a complaint with the Office of the Personal Data Protection Commission.

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Remarks: The Company would send shareholders documents by post as follows:

- 1) Attachment 5 Notification of Meeting with Barcode***
- 2) Attachment 7 A Manual Detailing the Procedures and Methods for Attending the 2026 Annual General Meeting of Shareholders via Electronic Means (E-AGM) and Granting Proxy to the Company's Independent Directors via Inventech Connect System***
- 3) Attachment 8 Proxy Form B with P.O. Box Envelope (for returning proxy documents appointing independent director of the Company only)***

Shareholders can download Attachment 1: 2025 Annual Report (Form 56-1 One Report), 2025 Integrated Sustainability Report and other meeting documents through this QR code





Ref. TBK 01/0182

March 11, 2026

Subject : Invitation to the 2026 Annual General Meeting of Shareholders

To : Shareholders of Thai Oil Public Company Limited

- Attachments :
1. 2025 Annual Report (Form 56-1 One Report showing 2025 Financial Statements) and the 2025 Integrated Sustainability Report
 2. Document for Consideration of Agenda 4: Roles and Responsibilities of the Company's Board Committees
 3. Document for Consideration of Agenda 6: Profile of the Nominated Candidates for the Election of the Company's Directors
 4. Document for Consideration of Agenda 6: Nomination Process of the Company's Directors and the Definition of Independent Director
 5. Notification of Meeting with Barcode
 6. Conditions and Required Documents on the Submission of E-Request for Attending the 2026 Annual General Meeting of Shareholders and the Granting of Proxies
 7. A Manual Detailing the Procedures and Methods for Attending the 2026 Annual General Meeting of Shareholders via Electronic Means (E-AGM) and Granting of Proxy to the Company's Independent Directors via Inventech Connect System
 8. Proxy Form B with P.O. Box Envelope (for returning documents appointing independent directors of the Company only)
 9. Information of the Company's Independent Directors for Proxy Granting
 10. The Company's Articles of Association Relevant to the Shareholders' Meeting
 11. Invitation to the 2026 Company's Shareholders Activity

The Board of Directors of Thai Oil Public Company Limited (the “**Company**”) at the meeting No. 2/2026 held on February 12, 2026 has passed a resolution to call the 2026 Annual General Meeting of Shareholders (the “**AGM**”), on Wednesday, April 8, 2026, at 15.00 hrs., via Electronic Means (E-AGM) and set the Record Date on February 26, 2026 to determine the shareholders who are entitled to attend and vote in the AGM and receive the dividend payment.

In order to set the AGM's agendas, the Company had announced on its website to provide an opportunity for the shareholders to propose agendas to the Company to consider during October 1, 2025 to December 31, 2025. After the said period, there were no other agendas proposed to the Company.

The Company hereby informs the shareholders of the agenda items of the 2026 AGM according to the resolutions of the Board of Directors as follows:

Agenda Item 1 To Acknowledge the Company’s 2025 Operating Results

Objectives and Reasons:

To report the Company's operating results for the year 2025, as presented in the 2025 Annual Report (Form 56-1 One Report), which has been sent to shareholders along with the invitation to this meeting, as detailed in Attachment 1.

The Audit Committee’s Opinion:

The Audit Committee at the meeting No. 2/2026 held on February 10, 2026 has reviewed the reports of the Company and its subsidiaries' operating results for the year 2025 and deemed that they were accurate and contained all essential information.

Board of Directors’ Opinion:

The Board of Directors deemed it appropriate to propose to the AGM to acknowledge the Company’s 2025 operating results.

The Company’s consolidated operating results are as follows:

Consolidated Operating Results		Year 2025
Revenue from Sales	(Million Baht)	394,336
Net Profit for the Year*	(Million Baht)	14,584
Earnings per Share	(Baht)	6.53

* Representing net profit for the year attributable to the parent company.

Agenda Item 2 To Approve the Audited Financial Statements for the Year Ended December 31, 2025

Objectives and Reasons:

According to Section 112 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 41 of the Company’s Articles of Association, the Company has to prepare the balance sheet and the profit and loss account as of the date ending the Company’s accounting period for submission to the shareholders’ meeting for consideration and approval.

The Audit Committee’s Opinion:

The Audit Committee at the meeting No. 2/2026 held on February 10, 2026 has reviewed the Company and the subsidiaries' financial statements for the year ended December 31, 2025, as proposed by the Company's auditor, and found that they were accurate and credible, as well as disclosed adequate information.

Board of Directors’ Opinion:

The Board of Directors deemed it appropriate to propose to the AGM to approve the financial statements for the year ended December 31, 2025 which were audited and certified by the auditor of the Company and reviewed by the Audit Committee. Details are in page 10;

Financial Highlights Section, page 221; Management Discussion and Analysis of Financial Position and Operating Results for Fiscal Year 2025 Section, and page 242; Financial Statement Section of the Attachment 1: 2025 Annual Report (Form 56-1 One Report showing 2025 Financial Statements)

The Company's consolidated financial position is as follows:

Consolidated Financial Position		As at December 31, 2025
Total Assets	(Million Baht)	427,284
Total Liabilities	(Million Baht)	234,252
Total Equity	(Million Baht)	193,032

Required votes: *Majority votes of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.*

Agenda Item 3 To Approve the Dividend Payment for the Company's 2025 Operating Results

Objectives and Reasons:

According to Section 115 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 38 (3) and 43 of the Company's Articles of Association, the AGM shall consider and approve the allocation of profits and payment of annual dividend. The Board of Directors may pay interim dividend to the shareholders from time to time if it deems that the Company has sufficient profits to justify such payment. After the interim dividend is paid, the matter shall be reported to the shareholders at the next shareholders' meeting.

In this regard, the Company's dividend payment policy is to pay at least 25 percent of the consolidated net profit after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws. Payment of such dividend is subject to the cash flows and investment plans of the Company and its subsidiaries in each year, and other requirements and considerations as determined by the Board of Directors.

Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose to the AGM to approve the dividend payment from the Company's operating results from January 1 to December 31, 2025 at 1.80 Baht per share to 2,233,835,566 shares, totaling approximately 4,021 million Baht or approximately 28 percent of net profit from consolidated financial statements after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws, which is in accordance with the Company's dividend payment policy. After deduction of the interim dividend payment for the operating results of the first 6 months of 2025 at 0.80 Baht per share, totaling approximately 1,787 million Baht, which was paid to the shareholders on September 25, 2025, the Company will pay the remaining dividend for the operating results for the last 6 months of 2025 at 1.00 Baht per share, totaling approximately 2,234 million Baht. The dividend will be paid from the unappropriated retained earnings as at December 31, 2025, which are subject to corporate income tax at the rate of 20 percent and 0 percent at the rate of 0.90 Baht per share and 0.10 Baht per share, respectively.

The Board of Directors has set the Record Date on February 26, 2026 to determine the name of shareholders who are entitled to attend and vote in the AGM and receive the dividend and to pay the dividend on April 27, 2026.

The comparison of dividend payments during the past 3 years is detailed as follows:

Description	Operating Results		
	Year 2025 (Current Proposal)	Year 2024	Year 2023
Number of Ordinary Shares (Shares)	2,233,835,566	2,233,835,566	2,233,835,566
Net Profit for the consolidated financial year (Million Baht)	14,584	9,959	19,443
Earnings per Share (Baht)	6.53	4.46	8.70
Net Profit for the consolidated financial year after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws (Million Baht)	14,584	9,959	19,443
Dividend Payment (Baht/Share)	1.80	1.90	3.40
• Dividend for <u>the first 6 months</u> of the year			
- Interim Dividend (Baht/Share)	0.80	1.20	0.65
- Dividend Payment Date	September 25, 2025	September 27, 2024	September 22, 2023
• Dividend for <u>the last 6 months</u> of the year			
- Dividend for the last 6 months of the year (Baht/Share)	1.00	0.70	2.75
- Dividend Payment Date	April 27, 2026	April 28, 2025	April 30, 2024
Total Dividend Payment (Million Baht)	4,021	4,244	7,595
Dividend Payment to Net Profit Ratio ¹⁾ (percent)	28	43	39

Note ¹⁾ Compared to Net Profit for the consolidated financial year after deductions of all categories of reserves as specified in the Company's Articles of Association and applicable laws.

Required votes: *Majority votes of the shareholders who attend the meeting and cast their votes.
In case of a tie vote, the chairman of the meeting shall have a casting vote.*

Agenda Item 4 To Approve the 2026 Remuneration for the Company's Directors

Objectives and Reasons:

According to Section 90 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 23 of the Company's Articles of Association, Directors are eligible for remuneration in forms of rewards, meeting allowance, gratuity, bonus or other benefit according to the resolution of the Shareholders' Meeting by not less than two-thirds (2/3) of the total number of vote of the shareholders attending the meeting and having the right to vote.

The Nomination and Remuneration Committee's Opinion:

The Nomination and Remuneration Committee in meeting No. 3/2026 held on February 10, 2026 carefully considered the 2026 remuneration for the Board of Directors and

the Board Committees (current proposal), by taking into account various relating factors, such as the Company's operating results; performance and responsibilities of the Board of Directors and the Board Committees (details as in Attachment 2); pattern and complexity of the Company's business; comparison with other organizations in the energy, petroleum, petrochemical industries having similar business size as well as overall business situations, and considered appropriate to maintain the remuneration of the Board of Directors and the Board Committees, including retainer fee and meeting allowance at the same rate as year 2025 and to pay the Annual Bonus for 2025 operating results in total amount of 44 million Baht equivalent to 0.30 percent of net profit, which is not exceeding the capped amount of 50 million Baht per year.

Board of Directors' Opinion:

The Board of Directors deemed it appropriate to propose to the AGM to approve the 2026 (current proposal) Remuneration for the Company's Directors and Board Committees as proposed by the Nomination and Remuneration Committee, who had taken into consideration various relating factors and criteria as per following details:

<u>Types of Remuneration</u>	Year 2026 (Current Proposal)	Year 2025
1. Retainer Fee for Board of Directors		
1.1 Monthly Fee [Same Rate as the 2025 Package]		
- Chairman ⁽¹⁾	62,500 Baht/Month	62,500 Baht/Month
- Vice Chairman (if appointed) ⁽¹⁾	56,250 Baht/Month	56,250 Baht/Month
- Director	50,000 Baht/Month	50,000 Baht/Month
1.2 Per attendance Fee (only actual attendance) [Same Rate as the 2025 Package]		
- Chairman ⁽¹⁾	50,000 Baht/Meeting	50,000 Baht/Meeting
- Vice Chairman (if any) ⁽¹⁾	45,000 Baht/Meeting	45,000 Baht/Meeting
- Director	40,000 Baht/Meeting	40,000 Baht/Meeting
2. Retainer Fee for Board Committees [Same Rate as the 2025 Package] [Audit Committee, Nomination and Remuneration Committee, Corporate Governance and Sustainability Committee, Risk Management Committee and other committees (if any)]		
Per attendance Fee (only actual attendance)		
- Chairman of the Committee ⁽¹⁾	56,250 Baht/Meeting	56,250 Baht/Meeting
- Director of the Committee	45,000 Baht/Meeting	45,000 Baht/Meeting
3. Annual Bonus	44 Million Baht ⁽²⁾	25 Million Baht
4. Other Remuneration	-None-	-None-

Remark:

⁽¹⁾ The Remuneration for the Chairman of the Board and the Chairman of each Board Committee shall be 25 percent higher than other directors. The Remuneration for the Vice Chairman (if any) shall be 12.5 percent higher than the other director.

- (2) The Bonus for 2025 operating results will be paid in total amount of 44 million Baht equivalent to 0.30 percent of net profit, which is not exceeding the capped amount of 50 million Baht per year. The bonus for 2025 operating results will be paid to the directors who served the Company in 2025, including those who completed the term or retired during 2025, allocated based on each director's term of office. The Chairman of the Board shall receive 25 percent higher bonus than other directors.

Required Votes: *Not less than two-thirds (2/3) of the total number of votes of the shareholders attending the meeting and having the right to vote.*

Agenda Item 5 To Approve the 2026 Annual Appointment of Auditors and Determination of their Remuneration

Objectives and Reasons:

According to Section 120 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Article 38 (5) of the Company's Articles of Association, the Shareholders' Meeting shall appoint an auditor and determine the audit fee of the Company every year. In appointing the auditor, the retiring auditor may be re-appointed.

The Audit Committee's Opinion:

The Audit Committee at the meeting No. 7/2025, held on December 12, 2025, had considered the appointment of the auditor by taking into account the competency, experience and the independency of the auditor, as well as the remuneration suitable for the auditor's duties and responsibilities, and proposed to the Board of Directors to consider the appointment of Ms. Kessirin Pinpuvadol, Certified Public Accountant Registration No. 7325, or Mr. Somsak Chiratdhitiampiyong, Certified Public Accountant Registration No. 8874, or Miss Waraporn Prapasirikul, Certified Public Accountant Registration No. 4579, or Mr. Vorapoj Amnauyanit, Certified Public Accountant Registration No. 4640, auditors from EY Office Limited, which is the audit firm of the Company in 2025 and is the same audit firm as the subsidiaries in 2025, as the auditor of the Company for the year 2026 (current proposal). The Audit Committee also proposed the annual and quarterly audit fees of 1,610,000 Baht and other expenses as per actual cost but not exceeding 161,000 Baht, which is the same rate as in 2025. In addition, EY Office Limited has shown a great performance, having team members with a lot of experience and expertise in the energy business, capable to work smoothly and on time.

Board of Directors' Opinion:

With careful consideration of the Audit Committee, the Board of Directors deemed it appropriate to propose to the AGM to appoint auditors from EY Office Limited, which is the same auditor as the Company's subsidiaries, whereby one of the following auditors will be appointed as the auditor of the Company for 2026.

1. Ms. Kessirin Pinpuvadol
Certified Public Accountant Registration No. 7325
Auditing during the past 7 years: 3 years or
2. Mr. Somsak Chiratdhitiampiyong
Certified Public Accountant Registration No. 8874
Auditing during the past 7 years: -None- or

3. Miss Waraporn Prapasirikul
 Certified Public Accountant Registration No. 4579
 Auditing during the past 7 years: 1 year or
4. Mr. Vorapoj Amnauypanit
 Certified Public Accountant Registration No. 4640
 Auditing during the past 7 years: -None-

The proposed auditors have no relations and/or no conflict of interest to the Company/Subsidiaries/Executives/Major Shareholders or any persons related to the aforementioned parties. Therefore, they show independence in auditing and rendering opinions on the financial statements of the Company.

The Board of Directors also deemed it appropriate to propose to the AGM to approve the audit fees for the year 2026 (current proposal) and quarterly review which is illustrated in the table below:

Types of Fees	Year 2026 (Current Proposal)	Year 2025	Change
Audit Fee - Annual audit fee and quarterly review fee	1,610,000 Baht	1,610,000 Baht	-None-
- Other expenses which cover miscellaneous expenses actually incurred during work period such as traveling, telephone and photocopy expenses, etc.	per actual but <u>not exceeding</u> 161,000 Baht	per actual but <u>not exceeding</u> 161,000 Baht	-None-

Required votes: *Majority votes of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.*

Agenda Item 6 To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2026

Objectives and Reasons:

According to Section 70 and 71 of the Public Company Limited Act B.E. 2535 (1992) (as amended) and Articles 17 and 18 of the Company's Articles of Association, the Shareholders' Meeting shall elect the Directors under the regulations provided by the law and that one-third (1/3) of the Directors shall retire at the annual general meeting of shareholders each year. The retiring director is eligible for re-election.

Directors who are due to retire by rotation in the year 2026 in accordance with the criteria above are:

- | | |
|--------------------------------|-------------------------------------|
| (1) General Apichat Chaiyadar | (2) Police General Thiti Sangsawang |
| (3) Mrs. Woranuch Phu-im | (4) Ms. Phenrasmi Bhuritdhanalert |
| (5) Ms. Pattaralada Sa-ngasang | |

The Company had announced on its website providing opportunity for shareholders to nominate candidate(s) with qualifications as required by the Public Company Limited Act B.E. 2535 (1992) (as amended), the laws governing Securities and Stock Exchange, and the Company's corporate governance policy to be elected as Directors during October 1, 2025 to December 31, 2025. After the said period, there was no candidate nominated to the Company.

The Nomination and Remuneration Committee's Opinion:

The Nomination and Remuneration Committee at the meeting No. 5/2026 held on March 8, 2026 sought out qualified candidates according to the nomination procedure specified by the Company (details are in the Attachment 4), considering the qualifications and appropriateness as required by the Public Company Limited Act B.E. 2535 (1992) (as amended), proportion and qualification of Independent Directors according to the definition of Independent Director of the Company and the Notification of Capital Market Supervisory Board, as well as knowledge, capabilities and experience that are useful to the Company's business, of both individual director and overall of the Board of Directors, also considering the proposal from PTT Public Company Limited which is a major shareholder. The Nomination and Remuneration Committee deemed it appropriate to propose the appointment of Mr. Twarath Sutabutr as Independent Director in replacement of General Apichat Chaiyadar, Asst. Prof. Dr. Karn Boonsiri as Independent Director in replacement of Ms. Phenrasmi Bhuritdhanalert, and the re-election of Police General Thiti Sangsawang, Ms. Pattaralada Sangasang and Mrs. Woranuch Phu-im for another term. Profiles of the Nominated Candidates for the Election of New Directors of the Company are shown in the Attachment 3. Nomination and Remuneration Committee considered that all candidates nominated have all qualifications as specified by relevant regulations and suitable for the business of the Company, and the candidates nominated as independent directors are fully qualified in accordance with the law and regulations relating to independent directors and are able to provide opinions independently (details are in the Attachment 4).

Board of Directors' Opinion:

The Board of Directors, excluding the Directors having conflicts of interest in this agenda, considered the list of nominated persons, which have been carefully screened and considered by the Nomination and Remuneration Committee, and deemed it appropriate to propose to the AGM to consider the appointment of Directors according to the proposal of the Nomination and Remuneration Committee as follows:

- | | |
|-------------------------------------|---|
| (1) Mr. Twarath Sutabutr | Appointed as Independent Director in Replacement of General Apichat Chaiyadar |
| (2) Police General Thiti Sangsawang | Re-elected as Independent Director |
| (3) Mrs. Woranuch Phu-im | Re-elected as Independent Director |
| (4) Asst. Prof. Dr. Karn Boonsiri | Appointed as Independent Director in Replacement of Ms. Phenrasmi Bhuritdhanalert |
| (5) Ms. Pattaralada Sa-ngasang | Re-elected as Director |

The Board of Directors considered that the candidates nominated as an Independent Directors have all qualifications as specified by relevant regulations and are able to provide opinions independently.

Required votes: *Majority votes of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.*

Agenda Item 7 Others (if any)

The Company would like to ask for the shareholders' cooperation to study the conditions and required supporting documents for the submission of E-Request for attending the AGM and the Granting of Proxies as detailed in Attachment 6.

Shareholders wishing to participate in person or grant proxy to participate in the meeting, please study the procedures and methods for attending the meeting via electronic means as detailed in Attachment 7. The Company will open for submission of the request forms for attending the meeting from March 25, 2026, at 8.30 hrs. and will close for accepting the request forms on April 8, 2026 at the end of the meeting.

In the event that shareholders wish to appoint independent directors of the Company as their proxies, the shareholders may send Proxy Form B along with the supporting documents in a return envelope to the Company by March 31, 2026 or proceed via Inventech Connect System in accordance with the procedures and methods outlined in Attachment 7.

On the meeting date, the Company will open the system for registration at 13.00 hrs. and will close it when the meeting is adjourned. The shareholders may submit relevant questions, opinions or suggestions related to the agenda to the Company in advance by using the reply-paid envelope (no P.O. stamps required) or by sending an email to ir@thaioilgroup.com or contact Investor Relations Section: Tel. 02-797-2961, or Corporate Secretary Section: Tel. 02-797-2999 or 02-299-0000 ext. 43320-43326.

Please be informed accordingly.

Yours truly,

Thai Oil Public Company Limited



(Mr. Pongpun Amornvivat)

Chief Executive Officer and President

Corporate Secretary Section
Tel 02-797-2999, 02-299-0000 ext. 43320-43326

Roles and Responsibilities of the Company's Board Committees

Audit Committee consists of at least three independent directors with qualifications as required by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET) to oversee the Company's business operation, financial report, internal control system, auditor selection, as well as related party transactions. The Audit Committee audits and balances the management of various Company functions to ensure reliability and integrity while serving the best interest of all shareholders. At least one member of the Audit Committee shall have adequate knowledge and experience in accounting and finance to review the reliability of financial statements.

Nomination and Remuneration Committee consists of at least three non-executive directors, most of whom must be independent directors and must not serve as Chairman of the Board. Its duty is to consider the procedures and process of the nomination of candidates who have suitable qualifications to serve as directors and senior management; deliberate the succession plan for the Chief Executive Officer; select directors who are qualified as committee members of the Board Committee; determine compensation criteria for the Board in line with their responsibilities; as well as conduct performance evaluation and consider the compensation for the Chief Executive Officer before presenting to the Board for approval.

Corporate Governance and Sustainability Committee consists of at least three non-executive directors, most of whom must be independent directors and Chairman of the Corporate Governance and Sustainability Committee must not serve as Chairman of the Board. Its duty is to identify and review policies and guidelines on corporate governance, the code of conduct, and anti-fraud policy and measure, strategy, action plans, and targets of sustainable development, as well as to supervise and follow up on the Company's operation relating to corporate governance and sustainable development to be in line with laws and guidelines as well as the suggestions of regulating organizations and well recognized institutes both nationally and internationally.

Risk Management Committee consists of at least three directors, and the Chairman of the Risk Management Committee must not serve as Chairman of the Board. The Chief Executive Officer and President, shall serve as the members of the Risk Management Committee by their position. Its duty is to establish and review a risk management framework that is suitable and practical for efficient business operation, as well as meets international standards throughout the organization. It also recommends guidelines in risk management which is in line with strategy in business operation and strategic plan, as well as to supervise, follow up, and review key risk management report, including giving suggestions, to ensure that the Company has effective and adequate risk management for its business operation.

The Company has disclosed the roles and responsibilities of the 4 Board Committees in the Company's website www.thaioilgroup.com (Board Committee Directors).

Profile of the Nominated Candidates for the Election of the Company's Directors

Name - Last name	: Mr. Twarath Sutabutr (Nominated for election as Independent Director)	
Current Position(s) in the Board	: -None-	
Director Nominee	: Independent Director	
Age	: 56 Yrs.	
Education	: Bachelor of Engineering (Civil Engineering), Chulalongkorn University : Master of Engineering (Soil Mechanics) Asian Institute of Technology (AIT) : Ph.D. Civil & Environmental Engineering, Massachusetts Institute of Technology (MIT), U.S.A. : Honorary Doctor of Philosophy in Renewable Energy Engineering, Maejo University	
Experience/Expertise	: Energy/Petroleum/Petrochemicals, Engineering, Science/Innovation/Environment, IT/Digital/Cyber Security, Business Management/ Organizational Management/ Corporate Governance, Sustainability and Climate Change Management / Environment	
Criteria for Nomination of Directors	: Board of Directors has considered the recommendation of the Nomination and Remuneration Committee and is of the view that Mr. Thawarat possesses extensive experience, knowledge, and expertise in energy, petroleum, petrochemicals, engineering, IT innovation, and sustainability management. He also has long-standing experience in the energy sector, which will be beneficial to Thai Oil's business operations. Therefore, the Board deems it appropriate to propose that the shareholders consider electing Mr. Thawarat as the Company's director.	

Director Training of Thai Institute of Directors Association (IOD)

- : Director Certification Program (DCP 115/2009)
- : Financial Statements for Directors (FSD 4/2009)
- : Anti-Corruption: Leadership Role of the Board

Other Training

- : Executive Program in International Management, Stanford – National University of Singapore
- : Ministry spokesman Course, Public Relation Institution, Department of Public Relations
- : Executive Program on Rule of Law and Development (RoLD) (Class 2), Thailand Institute of Justice (Public Organization)
- : Senior Executive Program in Energy Science (Class 10), Thailand Energy Academy (TEA)

Document for Consideration of Agenda 6:

To Approve the Appointment of New Directors in Replacement
of Those Who Complete Their Terms by Rotation in 2026

- : Top Executive Program (Class 24), Capital Market Academy
- : International Leadership Program (ILP)
- : E-Government Executive Program (e-GEP) (Class 5), Electronic Government Institution (Public Organization)
- : Advance Management Program (AMP) INSEAD Institution, France (Scholarship for top executive government official, Office of the Civil Service Commission)
- : Top Executive Program in Commerce and Trade (TEPCoT) (Class 6), Trade Science Institution, University of Thai Chamber of Commerce
- : TLCA Executive Development Program (EDP) (Class 9), Capital Market Academy

Experiences in the 5 preceding years

2018- June 30, 2022 : Inspector General, Ministry of Energy

Aug 23, 2022-Present : Director of Office of Knowledge Management and Development (Public Organization)

Director Term Duration (Independent Director) : -None-**Meeting Attendance (Board of Directors) in 2025 : -None-****Meeting Attendance (Board-Committees) in 2025 : -None-****Present Positions:**

Director or Executive Position in other Organizations that may have conflict of interest with the Company	- None-
Listed Companies in the Stock Exchange of Thailand	-None-
Other Organizations/ Companies (Not Listed in the Stock Exchange of Thailand)	7 companies <ul style="list-style-type: none"> - Director of Office of Knowledge Management and Development (Public Organization) - Subcommittee Member (Special Committee on High-Quality Workforce Preparation), Office of the Civil Service Commission - Qualified Council Member, Siam Technology College - Qualified University Council Member, Khon Kaen University - Executive Board Member, Asian Institute of Technology (AIT) - Governing Board Member, Renewable Energy and Energy Efficiency Partnership (REEEP) - Director, Dhanarak Asset Development Co., Ltd.

Shareholding of Thaioil (Including spouse and minors) : - None -
**Directorship Qualifications according to applicable laws and does not have prohibited qualifications
according to the announcement of the Capital Market Supervisory Board** : Yes
Dispute in the 10 preceding years : - None -
Family Relation with Other Directors : - None -

Profile of the Nominated Candidates for the Election of the Company's**Directors**

Name - Last name	: Police General Thiti Sangsawang (Nominated for re-election)	
Current Position(s) in the Board	: Independent Director, Chairman of the Nomination and Remuneration Committee, and Member of the Corporate Governance and Sustainability Committee	
Director Nominee	: Independent Director	
Age	: 61 Yrs.	
Education	: Bachelor of Public Administration (Police Science), Royal Police Cadet Academy : Master of Public Administration, Dhurakij Pundit University	
Expertise	: Law/Jurisprudence, Political Science/Social Sciences, Security, and Business Administration/Organizational Management/Corporate Governance	
Criteria for Nomination of Directors	: Board of Directors has considered the recommendation of the Nomination and Remuneration Committee and opined that Police General Thiti possesses experience, knowledge and expertise in unit management, personnel, leadership and legal field, which is one of the key qualifications of the Board of Directors, including strengthening and supporting business operations, especially in terms of corporate governance and legal implementation. Therefore, it was deemed appropriate to propose to the shareholders that Police General Thiti be re-elected as the Company's director.	
Director Training of Thai Institute of Directors Association (IOD)		
	: Director Accreditation Program (DAP 220/2024)	
	: Director Certification Program (DCP 370/2024)	
	: Financial Statements for Directors (FSD 55/2025)	
	: Board Nomination & Compensation Program (BNCP 22/2025)	
Other Training	: The Executive Program in Energy Literacy for a Sustainable Future, Class 15, Thailand Energy Academy	
	: National Defence Course (NDC), Class 61, National Defence College	
	: Capital Market Academy Leader Program, Class 25, Capital Market Academy	
	: The Program for Senior Executives on Justice Administration, Batch 20 Justice Training Institute	
	: Lecture: Hedging for TOP Board, Thai Oil Plc	

To Approve the Appointment of New Directors in Replacement
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- : Lecture: Cybersecurity for TOP Board, Thai Oil Plc
- : Lecture: PTT Group CG Day 2025 “Corporate Governance in Strategic Management for All”, Professor Kitipong Urapeepatanapong, Chairman of the Stock Exchange of Thailand

Experiences in the 5 preceding years

- Oct 1, 2020-Mar 31, 2021 : Deputy Commissioner of the Provincial Police Region 1
- Apr 1, 2021-Sep 30, 2021 : Commissioner Attached to Office of the Commissioner General, Royal Thai Police
- Oct 1, 2021-Sep 30, 2022 : Commissioner of the Provincial Police Region 2
- Oct 1, 2022-Nov 26, 2024 : Commissioner of the Metropolitan Police Bureau
- Nov 27, 2024-Dec 15, 2024 : Acting Assistant Commissioner General of the Royal Thai Police
- Dec 16, 2024-Mar 31, 2025 : Assistant Commissioner General of the Royal Thai Police

Director Term Duration (Independent Director) : 1 Term (June 1, 2024 - Present) (1 Year 8 Month)

Meeting Attendance (Board of Directors) in 2025 : 16/17

Meeting Attendance (Board-Committees) in 2025

- Member of the Nomination and Remuneration Committee : 5/5
- Member of the Corporate Governance and Sustainability Committee : 5/5

Present Positions:

Director or Executive Position in other Organizations that may have conflict of interest with the Company	- None-
Listed Companies in the Stock Exchange of Thailand	-None-
Other Organizations/ Companies (Not Listed in the Stock Exchange of Thailand)	- None-

Shareholding of Thaioil (Including spouse and minors) : - None -

Directorship Qualifications according to applicable laws and does not have prohibited qualifications according to the announcement of the Capital Market Supervisory Board : Yes

Dispute in the 10 preceding years : - None -

Family Relation with Other Directors : - None -

Remark: Detailed profile of the nominated candidate for re-election is shown in the Company’s 2025 Annual Report (Form 56-1 One Report) page 138

**Profile of the Nominated Candidates for the Election of the Company's
 Directors**

Name - Last name	: Mrs. Woranuch Phu-im (Nominated for re-election)	
Current Position(s) in the Board	: Independent Director and Member of the Corporate Governance and Sustainability Committee	
Director Nominee	: Independent Director	
Age	: 62 Yrs.	
Education	: Bachelor of Laws, Thammasat University : Master of Public Administration, Chulalongkorn University : Diploma in Public Law, Thammasat University	
Experience/Expertise	: Law/Jurisprudence, Political Science/Social Sciences, Security, and Business Administration/Organizational Management/Corporate Governance	
Criteria for Nomination of Directors	: Board of Directors has considered the recommendation of the Nomination and Remuneration Committee and opined that Mrs. Woranuch possesses extensive experience, knowledge, and expertise in law, political science, corporate governance, and procurement. These qualifications are well aligned with the role of a Director of the Company's and contribute to enhancing the effectiveness of governance and project management. Such expertise would be highly beneficial to the Company's in shaping the organization's strategic direction and plans. Therefore, it was deemed appropriate to propose to the shareholders that Mrs. Woranuch be re-elected as the Company's director.	
Director Training of Thai Institute of Directors Association (IOD)	: Director Accreditation Program (DAP 180/2021) : Role of the Chairman Program (RCP 47/2021) : Successful Formulation & Execution of Strategy (SFE 39/2022) : Ethical Leadership Program (ELP 30/2023) : Hot Issue for Directors "Climate Governance" (HOT 4/2023)	
Other Training	: Ministerial Inspector General Course, Class 64, Office of the Permanent Secretary, Office of the Prime Minister : National Defect Course (NDC), Class 62, National Defence College : Senior Legal Executive Program, Class 8, Office of the Council of State : Senior Finance Executive Program, Class 6, The Comptroller General's Department	

: Advanced Certificate Course in Public Administration and Law for Executives, Class 16, King Prajadhipok's Institute

Experiences in the 5 preceding years

2020-2022 : Inspector General, Office of the Permanent Secretary, Ministry of Finance
 2022-Sep 2024 : Deputy Permanent Secretary, Ministry of Finance
 Oct 1, 2024-Present : Advisory Speaker, Government Saving Bank

Director Term Duration (Independent Director) : 1 Term (December 1, 2025 - Present) (3 Months)

Meeting Attendance (Board of Directors) in 2025 : 1/1

Meeting Attendance (Board-Committees) in 2025

- Member of the Corporate Governance and Sustainability Committee : 1/1

Present Positions:

Director or Executive Position in other Organizations that may have conflict of interest with the Company	- None-
Listed Companies in the Stock Exchange of Thailand	-None-
Other Organizations/ Companies (Not Listed in the Stock Exchange of Thailand)	1 company - Advisory Speaker, Government Saving Bank

Shareholding of Thairoil (Including spouse and minors) : - None -

Directorship Qualifications according to applicable laws and does not have prohibited qualifications according to the announcement of the Capital Market Supervisory Board : Yes

Dispute in the 10 preceding years : - None -

Family Relation with Other Directors : - None -

Remark: Detailed profile of the nominated candidate for re-election is shown in the Company's 2025 Annual Report (Form 56-1 One Report) page 144

Profile of the Nominated Candidates for the Election of the Company's Directors

- Name - Last name** : **Asst. Prof. Dr. Karn Boonsiri**
(Nominated for election as Independent Director)
- Current Position(s) in the Board** : -None-
- Director Nominee** : Independent Director
- Age** : 50 Yrs.
- Education** : Bachelor of Public Administration in Local Administration and Rural Development, Sukhothai Thammathirat Open University
: Bachelor of Business Administration in Marketing Management, University of the Thai Chamber of Commerce
: Master of Arts (Political Science), Ramkhamhaeng University
: Doctor of Philosophy (Ph.D.) in Public Policy and Management, Kasem Bundit University
- Experience/Expertise** : Political Science and Social Science, Business Management/ Organizational Management/ Corporate Governance, Sustainability and Climate Change Management / Environment
- Criteria for Nomination of Directors** : Board of Directors has considered the recommendation of the Nomination and Remuneration Committee and is of the view that Asst. Prof. Dr. Karn possesses extensive experience, knowledge, and expertise in political science/social sciences, business administration/organizational management/corporate governance, and sustainability management. These qualifications would be beneficial to the strategic direction of Thai Oil. Therefore, the Board deems it appropriate to propose that the shareholders consider electing Asst. Prof. Dr. Karn as the Company's director.
- Director Training of Thai Institute of Directors Association (IOD)** : -None-
- Other Training** : Certificate of the International Visitor Leadership Program (IVLP), U.S. Department of State, Washington, D.C., USA (State and Local Government and Elections)
: Mini Master of Management Program, Graduate School of Public Administration, National Institute of Development Administration (NIDA)
: Executive Program Certificate in Urban Leadership Development, Navamindradhiraj University
: University Executive Management Program Certificate, National Institute of Development Administration (NIDA)
: HRM from Theories to Practices Program, Faculty of Commerce and Accountancy, Chulalongkorn University

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- : Transformational Leadership in the 21st Century Program, Institute for the Development of Teachers, Faculty Staff and Educational Personnel, Srinakharinwirot University
- : Modern Community Leadership for Sustainable Development Program, Moral Center (Public Organization)
- : Awaken Your Creative Power Program, Faculty of Engineering, Chulalongkorn University
- : Get Started with Digital Marketing Program, Faculty of Commerce and Accountancy, Chulalongkorn University
- : Go Advanced with Digital Marketing Program, Faculty of Commerce and Accountancy, Chulalongkorn University

Experiences in the 5 preceding years

2021 - Present : Assistant Professor, School of Communication Arts, Sukhothai Thammathirat Open University

2023 - 2025 : Dean, School of Communication Arts, Sukhothai Thammathirat Open University

2025 - Present : Vice President for Academic Administration, Network Relations, and Special Affairs, Sukhothai Thammathirat Open University, and Acting Dean, School of Communication Arts, Sukhothai Thammathirat Open University

Director Term Duration (Independent Director) : -None-

Meeting Attendance (Board of Directors) in 2025 : -None-

Meeting Attendance (Board-Committees) in 2025 : -None-

Present Positions:

Director or Executive Position in other Organizations that may have conflict of interest with the Company	- None-
Listed Companies in the Stock Exchange of Thailand	-None-
Other Organizations/ Companies (Not Listed in the Stock Exchange of Thailand)	<p>3 Companies</p> <p>-Positions at Sukhothai Thammathirat Open University</p> <ul style="list-style-type: none"> - Vice President for Academic Administration, Network Relations, and Special Affairs - Acting Dean, School of Communication Arts - Chairperson of the Committee, Office of Educational Administration - Vice Chairperson of the Committee, Office of Continuing Education - Member of the Academic Council - Member of the Graduate Studies Committee

	<ul style="list-style-type: none"> - Assistant Professor in the Communication Arts Program - Lecturer and Program Director, Doctor of Philosophy Program in Political Communication and Local Governance Innovation - Lecturer and Program Director, Master of Communication Arts Program in Political Communication and Local Governance Innovation - Executive Committee Member and Secretary, Ph.D. Program in Political Communication and Local Governance Innovation - Executive Committee Member and Secretary, Master of Communication Arts Program in Political Communication and Local Governance Innovation - Member of the Working Group for Administrative Efficiency, Ministry of Energy (Thailand) - Member of the School Board, Arista International School
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Shareholding of Thairoil (Including spouse and minors) : - None -

Directorship Qualifications according to applicable laws and does not have prohibited qualifications according to the announcement of the Capital Market Supervisory Board : Yes

Dispute in the 10 preceding years : - None -

Family Relation with Other Directors : - None -

Profile of the Nominated Candidates for the Election of the Company's**Directors**

Name - Last name	: Ms. Pattaralada Sa-ngasang (Nominated for re-election)	
Current Position(s) in the Board	: Director and Chairman of the Risk Management Committee	
Director Nominee	: Director	
Age	: 60 Yrs.	
Education	: Bachelor of Accounting (Commerce and Accountancy), Thammasat University : Master of Business Administration (Commerce and Accountancy), Thammasat University	
Experience/Expertise	: Energy/Petroleum/Petrochemical, Accounting/Finance, Economic, and Business Administration/Organizational Management/ Corporate Governance	
Criteria for Nomination of Directors:	Board of Directors has considered the recommendation of the Nomination and Remuneration Committee and opined that Ms. Pattaralada possesses experience, knowledge and expertise on accounting and finance in the. The director has experience working for the company, PTT Plc and companies in PTT Group, resulting in the ability to provide useful advice and comments on the company's strategic planning and business directions through PTT Group overview. Therefore, it was deemed appropriate to propose to the shareholders that Ms. Pattaralada be re-elected as the Company's director.	
Director Training of Thai Institute of Directors Association (IOD)	: Subsidiary Governance, Business and Legal Issues for Directors and Executives and Transformative Leadership for Global Enterprise 2022, Director's Legal Liabilities, Ethical Leadership for new Era and High Performing Board & Board Effectiveness 2021 (In-house Programs by PTT Global Chemical Plc) : Strategic Board Master Class (SBM 1/2017) : Role of the Chairman Program (RCP 38/2016) : Director Certification Program (DCP 151/2011)	
Other Training	: Mini Master of Business Administration, National Institute of Development Administration : The Executive Program in Energy Literacy for a Sustainable Future, Class 17, Thailand Energy Academy	

Document for Consideration of Agenda 6:

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- : National Defence Course, (NDC) Class 61, National Defence College
- : Capital Market Academy Program, Class 22, Capital Market Academy
- : IMD - TLCA Leadership Development Program (LDP), Class 1, Thai Listed Companies Association in collaboration with IMD Business School, Switzerland
- : Financial Management Course, Economics and Finance Academy, Class 2, Fiscal Policy Research Institute Foundation, Ministry of Finance
- : Executive Development Program (EDP), Class 5, Thai Listed Companies Association
- : Leadership Succession Program, Class 11, Institute of Research and Development for Public Enterprises (IRDP)
- : Insurance Leadership Program, Class 12, OIC Advanced Insurance Institute
- : The Program for Senior Executives on Justice Administration, Batch 29, Judicial Training Institute, National Justice Academy
- : Lecture: Hedging for TOP Board, Thai Oil Plc
- : Lecture: Cybersecurity for TOP Board, Thai Oil Plc
- : Seminar: Risk Expert Session 2025: “Navigating Uncertainty in a Multipolar World”, Dr. Arm Tungnirun, Faculty Member, Faculty of Law, Chulalongkorn University.

Experiences in the 5 preceding years

- Jan 1, 2021-Sep 30, 2024 : Executive Vice President, PTT Plc secondment as Senior Executive Vice President, Finance and Accounting, PTT Global Chemical Plc
- Oct 1, 2024-Present : Chief Financial Officer, PTT Plc

Director Term Duration (Director) : 1 Term (November 1, 2024 - Present)**Meeting Attendance (Board of Directors) in 2025** : 17/17**Meeting Attendance (Board-Committees) in 2025**

- Member of the Risk Management Committee : 11/11

Present Positions:

Director or Executive Position in other Organizations that may have conflict of interest with the Company	1 company - Chief Financial Officer, PTT Plc (Type of business* : Petroleum related business)
Listed Companies in the Stock Exchange of Thailand	1 company - Director, Member of the Nomination and Remuneration Committee and Member of the Enterprise Risk Management Committee, PTT Oil and Retail Business Plc

Other Organizations/ Companies (Not Listed in the Stock Exchange of Thailand)	7 companies/organization <ul style="list-style-type: none"> - Director, Arun Plus Co., Ltd. - Chairman of the Executive Subcommittee on Finance and Budget, Vidyasirimedhi Institute of Science and Technology (VISTEC) - Chairman of the Subcommittee on Finance and Budget, Kamnoetvidya Science Academy (KVIS) - Directors and Public Relations, Thailand Federation of Accounting Professions - Advisor, Management Accounting Professional Committee, Thailand Federation of Accounting Professions - Subcommittee, Thailand Management Association (TMA) - Chairman, Thai Investor Relations Club (TIRC)
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*Only businesses related to the business of the Company.

Shareholding of Thairoil (Including spouse and minors) : - None -

Directorship Qualifications according to applicable laws and does not have prohibited qualifications according to the announcement of the Capital Market Supervisory Board : Yes

Dispute in the 10 preceding years : - None -

Family Relation with Other Directors : - None -

Remark: Detailed profile of the nominated candidate for re-election is shown in the Company's 2025 Annual Report (Form 56-1 One Report) page 139

Nomination Process of the Company's Director

Regarding the selection of qualified candidates for nomination as directors in replacement of those who are retired by rotation, the Company gives the opportunity to our shareholders to nominate candidates with qualifications required by Securities and Exchange laws and by the Company's regulations to be elected as directors. Announcement has been posted on the Company's website to invite nomination from shareholders. The Nomination and Remuneration Committee will then select qualified candidates in accordance with the relevant laws and regulations, taking into its consideration of the experience, knowledge that such person can contribute to the Company and will not consider diversity in gender, race, ethnicity, country of origin or nationality as qualification restrictions. The list of qualified candidates shall be proposed to the Board of Directors for consideration. After the Board's agreement, the list of such candidates will be proposed to the Annual General Meeting of Shareholders to approve the election by majority votes of the shareholders who attend the meeting and cast their votes. The Nomination and Remuneration Committee also select qualified directors to be members of Board Committees in replacement of the vacancy after the Annual General Meeting of Shareholders and propose to the Board for approval.

Definition of Independent Director of the Company

The Board of Directors must comprise of sufficient number of independent directors to inspect and balance the performance of the Board and the operation of Management team. Independent directors on the Board must represent at least one-third of all directors and must not be less than three directors.

The Company's qualifications of independent director on the shareholding ratio are stricter than the qualifications required by the Notification of Capital Market Supervisory Board which are:

- 1) Holding shares not exceeding 0.5 percent of the total number of shares with voting rights of the Company, its parent company, subsidiary, affiliate, major shareholder or controlling person, including shares held by related persons of such independent director.
- 2) Neither being nor used to be an executive director, employee, staff, advisor on regular payroll, or controlling person of the Company, its parent company, subsidiary, affiliate, sister subsidiary company, major shareholder or controlling person, unless the foregoing status has ended not less than two years prior to taking the independent dictatorship. In this regard, such prohibited characteristics shall exclude the case where an independent director used to be a government official or advisor of a governmental agency, which is a major shareholder or the controlling person of the Company.
- 3) Not being a person related by blood or legal registration as father, mother, spouse, sibling, and child, including spouse of child to other director, executive, major shareholder, controlling person, or person to be nominated as director, executive or controlling person of the Company or its subsidiary company.

- 4) Neither having nor used to have a business relationship with the Company, its parent company, subsidiary, associate company, major shareholder or controlling person, in the manner which may interfere with his/her independent judgement, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to taking the independent directorship.

The term ‘business relationship’ under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or twenty million baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board Re: Rules on Connected Transactions. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the person commences.
- 5) Neither being nor used to be an auditor of the Company, its parent company, subsidiary, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to taking the independent directorship.
- 6) Neither being nor used to be a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding two million baht per year from the Company, its parent company, subsidiary, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than two years prior to taking the independent directorship.
- 7) Not being a director appointed as representative of directors of the Company, major shareholder or shareholder who is related to major shareholder.
- 8) Not undertaking any business in the same nature and in competition with the business of the Company or subsidiary company, or not being a significant partner in a partnership or being an executive director, employee, staff, advisor on regular payroll, or holding shares exceeding one percent of the total number of shares with voting rights of another company which undertakes business in the same nature and in competition with the business of the Company or its subsidiary company.

- 9) Not having any other characteristics which cause an inability to express independent opinions with regard to the Company's business operations.
- 10) The tenure of an independent director shall not exceed nine consecutive years from the first date of the appointment.

**Conditions and Required Documents on the Submission of E-Request for
Attending the 2026 Annual General Meeting of Shareholders
and the Granting of Proxies**

The Company will open the system for submitting an e-request to attend the meeting and proxy document check from Wednesday, March 25, 2026, at 8.30 hrs. until the meeting is completed on Wednesday, April 8, 2026. The shareholders can study the procedures and methods for attending the 2026 Annual General Meeting of Shareholders via electronic means (E-AGM) as detailed in Attachment 7.

1. Attendance of Meeting by shareholder - Shareholders must submit the following documents for the attendance of the meeting via the Inventech Connect system:

1.1 Notification of Meeting (Attachment 5) signed by the shareholder.

1.2 In case of not registering via ThaiID application, please attach the certified true copy of valid identification card or driving license or government official identification or passport (in case of foreigners) of the shareholders. In case of any changes of name or last name, evidence of such changes must be provided.

2. Attendance of Meeting by proxy - Shareholders are allowed to grant a proxy to only one representative to attend and vote at the E-AGM by using the attached proxy form (Attachment 8). If other forms (Form A or Form C (Only for foreign investors who appointed custodians in Thailand as a share depository)) are needed, please download them from the Company's website: www.thaioilgroup.com, please proceed as follows:

2.1 **In case of granting proxy to the Company's independent directors:** Pursuant to the information of the Company's independent directors listed in Attachment 9, shareholders are requested to fill up and sign the proxy form (if using Form B attached herewith, **please sign on page 4 and page 6**), and a certified copy of valid identification card or driving license or government official identification or passport (in case of foreigners) together with the Notification of Meeting. Shareholder may submit a proxy form together with the said required evidence and send to the Company via post in an acceptance envelope (no stamp required) by March 31, 2026, at 17.00 hrs., **or** grant a proxy via the Inventech Connect system. For your further information, please see the procedures and methods for granting proxy in Attachment 7.

In order to comply with the requirements under the Notification of the Capital Market Supervisory Board No. TorJor. 79/2564 re: Criteria on the General Solicitation relating to the Appointment of Proxy by the Shareholders to Attend and Vote in the Shareholders' Meeting, the Company hereby informs the shareholders as follows:

- The shareholders are advised to review the details of the agenda items before deciding to appoint a proxy;
- In case that the shareholder appoints his/her proxy and such shareholder has casted his/her vote in each agenda in Proxy Form B in advance, the Company will record the votes of such shareholder in accordance with the votes specified in such proxy

form. If the shareholders who appoint independent director as his/her proxy does not cast his/her vote in the proxy form in advance, the independent director who has been appointed as a proxy shall cast the votes on behalf of the shareholder as he/she deems suitable and appropriate.

In case that the Company fails to record your votes as indicated in the proxy form, and such failure causes damage to you, you will be eligible to pursue the legal proceedings.

- In case that you wish to cancel the appointment of proxy, you may notify the Chairman of the Board, in writing, by providing such cancellation notice together with a certified copy of identification card to the Company via email: agm@thaioilgroup.com before the start of the meeting (April 8, 2026, at 15.00 hrs.)

or

- 2.2 **In case of granting proxy to other person:** Please fill up the proxy form together with all required documents, as listed in item 2, in order to submit a request to attend the meeting via the Inventech Connect system **only**. Please study the procedures and methods for granting proxy in Attachment 7 (**In case of granting proxy to other person who is not an independent director of the Company, the Company does not accept proxy forms and required documents returned to the Company by post**).

3. Required Documents for Proxy

3.1 **Natural-person grantor:**

- Proxy form signed by the grantor and the proxy (if using Form B attached herewith, **please sign on page 4 and page 6**).
- Notification of Meeting (Attachment 5) signed by the proxy registering to attend the meeting.
- In case of not registering via ThaID application, please attach the certified true copy of valid identification card or driving license or government official identification or passport (in case of foreigners) of the grantor.
- Certified true copy of valid identification card or driving license or government official identification or passport (in case of foreigners) of the proxy.

Remark: Please prepare e-mail address and mobile phone number of the proxies which can be contacted so that the Conference Control System Provider can send the connection information (Link), Username, and Password (Password) for attending the meeting.

3.2 **Juristic-person grantor:**

- Proxy form signed by an authorized person according to its Affidavit, with the seal of the juristic person affixed (if any), and by the proxy (if using Form B attached herewith, **please sign on page 4 and page 6**) with a stamp duty of 20 Baht affixed.

- Notification of Meeting (Attachment 5) signed by the proxy registering to attend the meeting.
- If the grantor is a juristic person registered under Thai laws, a copy of the Affidavit of that juristic person - issued by the Ministry of Commerce or the relevant government authority, bearing a date within 60-day period prior to the meeting date, and certified as a true copy by the authorized person of the juristic person with the seal of the juristic person (if any).
- If the grantor is a foreign juristic person, a copy of the Affidavit of that juristic person - issued by the relevant government authority of the country where the juristic person is located and certified by a notary public or other government authorities, bearing a date within 1-year period prior to the meeting date.
- For foreign juristic person, unless an original document is in the English language, an English translation certified as a true and correct translation by an authorized person of that juristic person must be provided.
- Certified true copy of valid identification card or driving license or government official identification or passport (in case of foreigners) of the authorized person of the shareholder.
- Certified true copy of valid identification card or driving license or government official identification or passport (in case of foreigners) of the proxy.

Remark: Please prepare e-mail address and mobile phone number of the proxies which can be contacted so that the Conference Control System Provider can send the connection information (Link), Username, and Password (Password) for attending the meeting.

A Manual Detailing the Procedures and Methods for Attending the 2026 General Meeting of Shareholders via Electronic Means (E-AGM) and Granting Proxy to the Company's Independent Directors via Inventech Connect System

Shareholder who wants to intend the electronic meeting by himself or appoints the authorized person as representative may submit the virtual meeting application as per the below instructions:

Steps for requesting Username & Password via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://fort.inventech.co.th/TOP162956R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 1** Click link URL or scan QR Code in the notice of the Annual General Meeting
- 2** Choose type request for request form to complete 4 steps
 - Step 1 Fill out shareholder information.
 - Step 2 Fill in the information for verification
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, the system will display information again to verify the accuracy of the information
- 3** Please wait for an email informing detail of meeting and password

**** Merge user accounts, please using the same email and phone number ****

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or by proxy holder who is not the independent directors, please note that the electronic registration will be available from March 25, 2026 at 8.30 hrs. and shall be closed on April 8, 2026, until the end of the meeting.
3. The electronic conference system will be available on April 8, 2026 at 13.00 hrs. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors

For the shareholder who wishes to appoint an independent director of the Company as a proxy, the Proxy Form B can be delivered together with supporting documents in the mailed envelope within March 31, 2026. You can submit a petition through the Inventech Connect system according to the steps specified below. The company will close the petition submission on April 8, 2026 when the meeting is closed.

- 1** Click link URL or scan QR Code in the notice of Annual General Meeting
- 2** Choose type request (Attach Proxy Director) for request form to complete 4 steps
 - Step 1 Fill in the information shown on the registration page
 - Step 2 Fill in the information for verification
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, the system will display information again to verify the accuracy of the information
- 3** Please wait for an email informing detail of meeting and Password

If you have any problems with the software, please contact Inventech Call Center

 02-460-9222

 @inventechconnect

 The system is available during 25 March - 8 April 2026
at 08.30 hrs. - 17.30 hrs.

(Only business days, excluding holidays and public holidays)



Report a problem
@inventechconnect

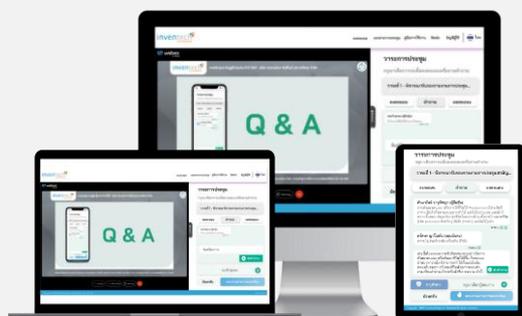
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Fill in the email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display the status of your latest vote



To cancel the latest vote, please press the button “Cancel latest vote” (This means that your most recent vote will be equal to not voting, or your vote will be counted in accordance with the resolution determined at the meeting.) Shareholders can conduct a review of the votes at any time before the voting for that agenda are closed.

Step to ask questions via Inventech Connect



- Select agenda
 - Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
 - 2 Ask the question via video record.
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for the queue for you then you can open the microphone and camera

How to use Inventech Connect

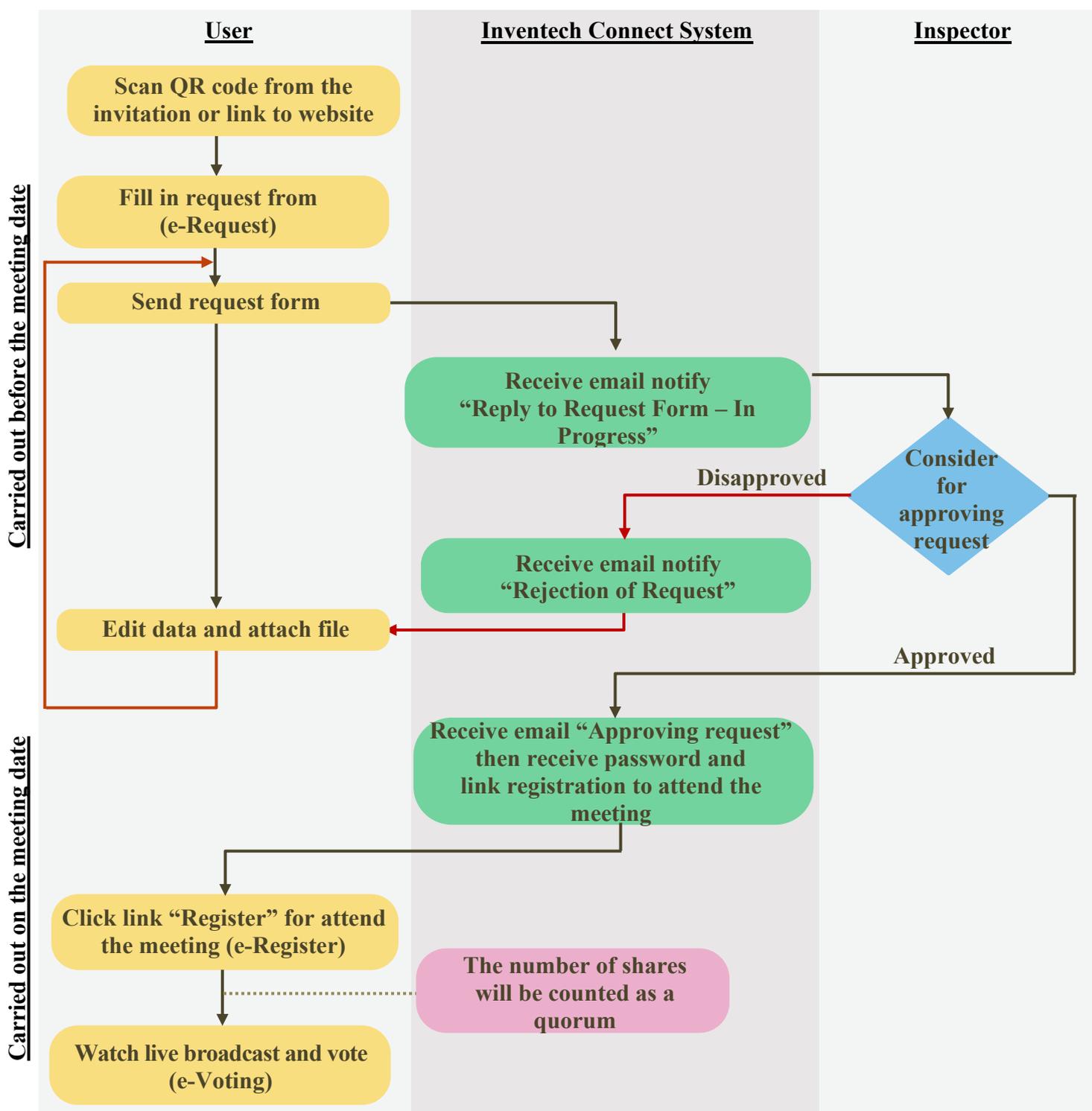


User Manual and Video of using Inventech Connect

* Note: Operation of the electronic conferencing system and Inventech Connect systems depends on the internet connectivity of the shareholder or proxy, including their equipment and/or program. Please use equipment and/or program as follows to use the system.

1. Internet speed requirements
 - High-Definition Video: Must have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Browser Requirements: Chrome (Recommend) / Safari / Microsoft Edge
 - ** The system does not support internet explorer.

Guidelines for attending of Electronic Meeting



Condition of use

In case of account merge or change

In case of filing multiple requests by using the same email and phone number, the system will merge the user accounts or in case the user has more than 1 account, you can click on "Change account" button to access another account and the previous account will still be counted as part of the base in the meeting.

In case of exiting the meeting

Attendees may click on "Register to exit the quorum" button. The system will withdraw number of your shares from the meeting base for all agenda items that have not yet been proceed.

Information of the Company's Independent Director for Proxy Granting

Name - Surname	Position	Age	Address	Conflict of Interest
1. Air Chief Marshal Chanon Mungthanya	Independent Director/ Chairman of the Board	61	Thai Oil Public Company Limited 555/1 Energy Complex Building A, 11 th Floor Vibhavadi Rangsit Road, Chatuchak Sub-district, Chatuchak District, Bangkok 10900	No Conflict of Interest in Agenda 1 - 6
2. Mrs. Pantip Sripimol	Independent Director/ Member of the Audit Committee	63	Thai Oil Public Company Limited 555/1 Energy Complex Building A, 11 th Floor Vibhavadi Rangsit Road, Chatuchak Sub-district, Chatuchak District, Bangkok 10900	No Conflict of Interest in Agenda 1 - 6
3. Mr. Nopadhol Pereeroek	Independent Director/ Member of the Corporate Governance and Sustainability Committee	59	Thai Oil Public Company Limited 555/1 Energy Complex Building A, 11 th Floor Vibhavadi Rangsit Road, Chatuchak Sub-district, Chatuchak District, Bangkok 10900	No Conflict of Interest in Agenda 1 - 6

Remark: Details of Directors Biography are shown on pages 136 - 159 of the Company's 2025 Annual Report (Form 56-1 One Report) under the Board of Directors of the Company section.

The Company's Articles of Association Relevant to the Shareholder's Meeting

1. Calling of the Shareholders Meeting

Article 33. The board of directors shall call for a shareholders' meeting which is an annual general meeting of shareholders within four (4) months from the last day of the fiscal year of the Company.

Shareholders' meetings other than the one referred to in the first paragraph shall be called extraordinary general meetings. The board of directors may call for the extraordinary general meeting of shareholders at any time as deemed appropriate.

In this regard, the shareholders' meeting may be held via electronic means. The meeting via electronic means shall be held in accordance with the procedures prescribed by the laws or regulations in force at that time.

A shareholder or shareholders holding shares amounting to not less than ten (10) percent of the total number of shares wholly sold may submit their names and request the board of directors in writing to call for an extraordinary general meeting at any time, provided that, the agenda and reason(s) of request for calling for such meeting shall be clearly stated in the said written request. In such an event, the board of directors shall proceed to call for a shareholders' meeting to be held within a period of forty-five (45) days from the date of the receipt of such request from the said shareholder(s).

In the case that the board of directors does not call a shareholders' meeting within the period under the fourth paragraph, shareholder(s) who subscribe their names or other shareholder(s) who hold shares in aggregate as prescribed by law, may call the shareholders' meeting within forty-five (45) days from the end of the period under the fourth paragraph. In this case, it shall be deemed that the shareholders' meeting is called by the board of directors. The Company shall bear all necessary expenses arising from the arrangement for such shareholders' meeting and provide any reasonable facilitation.

In the case that such shareholders' meeting is called as a result of a request by the shareholders under the fifth paragraph, if the number of shareholders attending the meeting does not constitute a quorum as prescribed in this Articles of Association, the shareholders under the fifth paragraph shall jointly be responsible for the expenses arising from the arrangement for such shareholders' meeting to the Company."

Article 34. In calling a shareholders' meeting, the board of directors shall prepare a written notice specifying the place, date, time, agenda of the meeting and the matters to be proposed to the meeting in appropriate detail by clearly indicating whether it is a matter proposed for acknowledgement or for consideration, as the case may be, including the opinion of the board of directors on the said matters, and the said notice shall be distributed to the shareholders and the registrar not less than seven (7) days prior to the date of the meeting. The notice shall be published in the newspaper or advertised via electronic means in accordance with criteria prescribed by law instead for not less than three (3) consecutive days and not less than three (3) days prior to the date of the meeting.

The place of the meeting shall be in the area in which the head office of the Company is situated, in a nearby province, or at any other place where the board of directors prescribed. In the event that the board of directors meeting is held via electronic means, the head office of the Company shall be deemed to be the place of the meeting, and the

electronic meeting shall have the same legal effect as a physical meeting in accordance with the methods prescribed by law and in these Articles of Association.

Article 38. The matters which should be conducted by the annual general meeting of shareholders are as follows:

- (1) to consider the report of the board of directors concerning the Company's business in the past year period
- (2) to consider and approve the balance sheet, the statement of profit and loss as of last days of the Company's fiscal year.
- (3) to consider and approve of profit allocation and dividend payment.
- (4) to consider and elect new directors in place of those whose office term expires and fix the remuneration of directors;
- (5) to consider and appoint auditor and fix the remuneration of the auditor.
- (6) other business.

Article 41. The board of directors shall prepare the balance sheet and the statement of profit and loss as of the last day of the fiscal year of the Company for submission to the shareholders for consideration and approval at the annual general meeting. The board of directors shall cause balance sheet and the statement of profit and loss to be examined by an auditor prior to submission to the shareholder's meeting.

Article 42. The board of directors shall deliver the following documents to the shareholders together with the notice calling for an annual general meeting of shareholders:

- (1) copies of the balance sheets and statement of profit and loss, which have already been audited by the auditor, including the auditor's report; and
- (2) annual report of the board of directors.

2. The Quorum

Article 35. At a shareholders' meeting, whether a physical meeting or a meeting via electronic means, there shall be not less than twenty five (25) shareholders and proxies (if any) attending the meeting or not less than one-half (1/2) of the total number of shareholders and in either case such shareholders shall hold shares amounting to not less than one-third (1/3) of the total number of shares sold, whereby a quorum would then be constituted. In appointing a proxy under this paragraph, it may be carried out via electronic means in accordance with the criteria prescribed by law.

At any shareholders' meeting, if one (1) hour has passed from the time specified for the meeting and the number of shareholders attending the meeting is still inadequate for a quorum as prescribed in the first paragraph, and if such shareholders' meeting was called as a result of a request of the shareholders, such meeting shall be cancelled. If such meeting was not called as a result of a request of the shareholders, a new meeting shall be called for and the notice calling for such meeting shall be dispatched to shareholders not less than seven (7) days prior to the date of the meeting. In the subsequent meeting, a quorum is not required

Article 36. The chairman of the board shall be the chairman of shareholders' meetings. If the chairman of the board is not present at a meeting or cannot perform his duty, the vice-chairman shall be chairman of the meeting. If there is no vice-chairman or there is a vice-chairman but he is not present or cannot perform his duty, the shareholders present at the meeting shall elect one shareholder to be the chairman of the meeting.

3. Voting

Article 37. A resolution of a shareholders' meeting, the shareholders shall be entitled to one (1) vote per one (1) share. Any shareholder who has a special interest in any matters shall not be entitled to vote in that matter except for voting on the election of directors. A resolution of the shareholders' meeting shall require:

- (1) in an ordinary event, the majority votes of the shareholders who attend the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have a casting vote.
- (2) in the following events, a vote of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and have the right to vote:
 - (a) the sale or transfer of the whole or the substantial part of the Company's business to any other person;
 - (b) the purchase or acceptance of transfer of the business of private company (s) or public company(s) by the Company;
 - (c) the making, amending or terminating of any agreement with respect to the granting of a lease of the whole or substantial parts of the Company's business, the assignment of the management of the business of the Company to any person(s), or the amalgamation of the business with other persons for the purpose of profit and loss sharing;
 - (d) the amendment of the Memorandum of Associations or Articles of Association of the Company;
 - (e) the increasing or reducing the Company's capital;
 - (f) the dissolution of the Company;
 - (g) the issuance and offering of debentures of the Company;
 - (h) the amalgamation of business of the Company with other company(s); or
 - (i) other activities as prescribed by law which are required the shareholders' meeting approval by a vote of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and have the right to vote.

4. Board of Directors

Article 16. The Company shall have a board of directors to carrying out the company's business, which shall consists of not less than five (5) persons and no more than fifteen (15) persons. Not less than one half of the number of the directors must reside within the Kingdom of Thailand.

A director need not be a shareholder in the Company.

Article 17. The directors shall be elected at the shareholder's meeting in accordance with the criteria and procedures as follows:

- (1) Each shareholder shall have one(1) share for one(1) vote;
- (2) Each shareholder may exercise all the votes he or she has under (1) to elect one or several persons as directors or directors, but the shareholder cannot be divided his or her votes to any person in any number as the shareholder pleases; and
- (3) Persons who receive the highest votes arranged in order from higher to lower in a number equal to that of the number of directors to be appointed are elected to be the

directors of the Company in the meeting. In the event of a tie at a lower place, which would make the number of directors greater than that required, the chairman of the meeting should have a casting vote.

Article 18. At every annual ordinary shareholder's meeting one-third (1/3) of the directors, or, if the number of directors cannot be divided exactly into three parts, the number of directors nearest to one-third (1/3) shall vacate office.

A vacating director may be eligible for re-election.

The directors to vacate office in the first and second years following the registration of the conversion of the Company shall be drawn by lots. In subsequent years, the directors who have remained in office for the longest time shall vacate office.

Article 21. The shareholders' meeting may pass a resolution to remove any director from his / her office prior to expiration of his / her office term by a vote of not less than three-fourths (3/4) of the number of shareholders attending the meeting and having the right to vote and the shares held by them shall, in aggregate, be not less than one half of the number of shares held by the shareholders attending the meeting and having the right to vote.

Article 23. A director shall have a right to receive remuneration from the Company in the form of rewards, meeting allowance, gratuity, bonus or other benefits in accordance with the approval of the shareholders' meeting which has passed a resolution by not less than two-third (2/3) of the total number of votes of the shareholders attending the meeting and having the right to vote. It may be prescribed in fixed amount or establish the rules and prescribed for particular circumstance(s) or being perpetual rules until be changed by shareholder's meeting resolution. Moreover, a director shall have a right to receive the allowance and welfare according to the Company's rule.

The provisions in the first paragraph shall not affect the right of the director appointed from the officers or employees of the Company to receive remuneration and benefit in his/her capacity as an officer or employee of the Company.



Ref TBK 01/0132

March 11, 2026

Subject: Invitation for the 2026 Thai Oil Public Company Limited Shareholders' Activity
To: Shareholders of Thai Oil Public Company Limited
Attachment: Itinerary for the 2026 Thai Oil Public Company Limited Shareholders' Site Visit Activity

Thai Oil Public Company Limited (the Company) will arrange the 2026 Shareholders' site visit (the "Activity") in form of a one-day trip with 150 participants each round for 2 consecutive rounds, which are scheduled on 10th and 11th of June 2026 with the detail as shown in the itinerary enclosed herewith. Therefore, the Company would like to invite the interested shareholders to register to participate via the link: <https://investor.thaioilgroup.com/en/shareholder-information/shareholder-retails-site-visit> or the below QR Code within 8th April 2026. Please note that the registration via other channels will not be accepted.

In the event that the number of the interested shareholders who have submitted the application exceeds the Company's quota, the Company will randomly select the participants and will also randomly compile a waiting list in case of cancellation by the selected shareholder(s). In the event of cancellation, the Company will grant right to the shareholder whose name appears first on the waiting list to participate in the Activity. The Company will announce the list of 300 selected participants on the Company's website www.thaioilgroup.com under "Investor Relations" section on 30th April 2026 at 13.00 hrs. and will contact the selected participants for confirmation.

To ensure that all shareholders are treated equally according to the corporate governance principles, the Company reserves the right to limit the participating shareholders for the Activity that each shareholder is entitled to one visit only (no accompanied person).

Please be informed accordingly.



Please scan QR Code to register the participation

Sincerely yours,

Thai Oil Public Company Limited

(Mr. Pongpun Amornvivat)

Chief Executive Officer and President

Investor Relations Section Phone: 02-797-2999 ext. 42060-42063, 42069 / Fax: 02-229-0025

Note By this letter, the shareholders referred to the shareholders whose names appear in the list of shareholders of the Company on the Record Date as of 26th February 2026.

Itinerary for the 2026 Thai Oil Public Company Limited Shareholders' Site Visit Activity

1st round: 10th June 2026

2nd round: 11th June 2026

6.30 - 7.30 a.m.	Registration on the 1 st floor of Building 2, PTT Public Company Limited, Headquarters Building (the Headquarter). A breakfast box and beverage will be served in the dining room on the 2 nd floor.
7.30 a.m.	Depart from the Headquarter
9.30 a.m.	Arrive at Thairoil's Auditorium, Sriracha, Chonburi
9.30 - 10.00 a.m.	Refreshment and beverage break
10.00 - 10.40 a.m. Auditorium	Welcome speech & presentation of the Company's performance summary at Thai Oil's <ul style="list-style-type: none">— VDO presentation introducing the Company— Welcome speech by Senior Management— Presentation of performance summary / Progress of investment projects / CSR activities
10.40 - 11.30 a.m.	Visit the Company's Lorry
12.00 - 1.15 p.m.	Lunch
1.30 p.m.	Leave for a recreational activity
3.10 p.m.	Refreshment and beverage break
3.30 p.m.	Return to the Headquarter
5.30 p.m.	Arrive safely at parking area in front of the Headquarter (Travel time may be delayed beyond the scheduled arrival time depending on the traffic.)

*** Remarks:**

The Company reserves the rights to change the itinerary as deemed appropriate.

Please bring your identification card or passport for verification at the registration point on the travelling date.



หนังสือมอบฉันทะ (แบบ ก)
Proxy (Form A)

อากรแสตมป์ 20 บาท
Duty Stamp 20 B

เลขทะเบียนผู้ถือหุ้น _____
Shareholder's Registration No.

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

1 ข้าพเจ้า _____

I / We

อยู่บ้านเลขที่ _____

Address

สัญชาติ _____

Nationality

2 เป็นผู้ถือหุ้นของบริษัท ไทยออยล์ จำกัด (มหาชน) (“บริษัทฯ”)

Being a Shareholder of Thai Oil Public Company Limited (“the Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
holding the total amount of shares and have the rights to vote equal to votes as follows:

หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share shares have the rights to vote equal to votes

หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preferred share shares have the rights to vote equal to votes

3 ขอมอบฉันทะให้ (ท่านสามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ เป็นผู้รับมอบฉันทะเข้าประชุมฯ ตามรายละเอียดในหนังสือเชิญประชุมฯ ตามสิ่งที่ส่งมาด้วย 9)

Hereby appoint (You may grant proxy to the Company's Independent Directors as listed in Attachment 9 to attend the meeting)

(1) นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Ms. Age Years,
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
residing at Road Sub - District
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Postal Code or

(2) นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Ms. Age Years,
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
residing at Road Sub - District
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Postal Code or

(3) นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Ms. Age Years,
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
residing at Road Sub - District
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Postal Code

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของบริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพุธที่ 8 เมษายน 2569 เวลา 15.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) ตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และเปลี่ยนแปลงรูปแบบการประชุมด้วย

Anyone of above as my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Wednesday, April 8, 2026, at 15.00 hrs., via electronic means (E-AGM) in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่า ข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ : ผู้ถือหุ้นที่มอบฉันทะ จะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุม และออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Remarks : A shareholder shall appoint only one proxy to attend and vote at the meeting. A shareholder shall not appoint more than one proxy, each with the voting rights in respect of a certain portion of shares.



หนังสือมอบฉันทะ (แบบ ข)
Proxy (Form B)

อากรแสตมป์ 20 บาท
Duty Stamp 20 B

เลขทะเบียนผู้ถือหุ้น _____

Shareholders' Registration No.

เขียนที่ _____

Written at

วันที่ _____ เดือน _____ พ.ศ. _____

Date Month Year

1 ข้าพเจ้า _____

I / We

อยู่บ้านเลขที่ _____ สัญชาติ _____

Address

Nationality

2 เป็นผู้ถือหุ้นของ บริษัท ไทยออยล์ จำกัด (มหาชน) (“บริษัทฯ”)

Being a Shareholder of Thai Oil Public Company Limited (“the Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น	และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total amount of _____ shares	and have the rights to vote equal to _____ votes as follows:
<input type="checkbox"/> หุ้นสามัญ _____ หุ้น	ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share _____ shares	have the rights to vote equal to _____ votes
<input type="checkbox"/> หุ้นบุริมสิทธิ _____ หุ้น	ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preferred share _____ shares	have the rights to vote equal to _____ votes

3 ขอมอบฉันทะให้ (ท่านสามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ เป็นผู้รับมอบฉันทะเข้าประชุมฯ ตามรายละเอียดในหนังสือเชิญประชุมฯ ตามสิ่งที่ส่งมาด้วย 9)

Hereby appoint (You may grant proxy to the Company's Independent Directors as listed in Attachment 9 to attend the meeting)

- (1) นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Ms. Age Years,
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
residing at Road Sub - District
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Postal Code or
(2) นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Ms. Age Years,
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
residing at Road Sub - District
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Postal Code or
(3) นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Ms. Age Years,
อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____
residing at Road Sub - District
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____
District Province Postal Code

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของ บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพุธที่ 8 เมษายน 2569 เวลา 15.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) ตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และเปลี่ยนแปลงรูปแบบการประชุมด้วย

Anyone of above as my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Wednesday, April 8, 2026, at 15.00 hrs., via electronic means (E-AGM) in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned.

4 ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

- | | | | | |
|--|---|--|--|--|
| ระเบียบวาระที่ 1
Agenda Item 1 | <p>รับทราบผลการดำเนินงานของบริษัทฯ ประจำปี 2568
To Acknowledge the Company's 2025 Operating Results</p> | | | |
| ระเบียบวาระที่ 2
Agenda Item 2 | <p>พิจารณาอนุมัติงบการเงินสำหรับปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568
To Approve the Audited Financial Statements for the Year Ended December 31, 2025</p> <p><input type="checkbox"/> (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</p> <p><input type="checkbox"/> (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:</p> <table border="0" style="width: 100%;"> <tr> <td style="text-align: center;"><input type="checkbox"/> เห็นด้วย
Approve</td> <td style="text-align: center;"><input type="checkbox"/> ไม่เห็นด้วย
Disapprove</td> <td style="text-align: center;"><input type="checkbox"/> งดออกเสียง
Abstain</td> </tr> </table> | <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain | | |
| ระเบียบวาระที่ 3
Agenda Item 3 | <p>พิจารณาอนุมัติการจ่ายเงินปันผลสำหรับผลประกอบการปี 2568
To Approve the Dividend Payment for the Company's 2025 Operating Results</p> <p><input type="checkbox"/> (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</p> <p><input type="checkbox"/> (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:</p> <table border="0" style="width: 100%;"> <tr> <td style="text-align: center;"><input type="checkbox"/> เห็นด้วย
Approve</td> <td style="text-align: center;"><input type="checkbox"/> ไม่เห็นด้วย
Disapprove</td> <td style="text-align: center;"><input type="checkbox"/> งดออกเสียง
Abstain</td> </tr> </table> | <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain | | |
| ระเบียบวาระที่ 4
Agenda Item 4 | <p>พิจารณากำหนดค่าตอบแทนกรรมการ ประจำปี 2569
To Approve the 2026 Remuneration for the Company's Directors</p> <p><input type="checkbox"/> (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</p> <p><input type="checkbox"/> (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:</p> <table border="0" style="width: 100%;"> <tr> <td style="text-align: center;"><input type="checkbox"/> เห็นด้วย
Approve</td> <td style="text-align: center;"><input type="checkbox"/> ไม่เห็นด้วย
Disapprove</td> <td style="text-align: center;"><input type="checkbox"/> งดออกเสียง
Abstain</td> </tr> </table> | <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain | | |
| ระเบียบวาระที่ 5
Agenda Item 5 | <p>พิจารณาแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนการสอบบัญชี ประจำปี 2569
To Approve the 2026 Annual Appointment of Auditors and Determination of their Remuneration</p> <p><input type="checkbox"/> (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</p> <p><input type="checkbox"/> (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:</p> <table border="0" style="width: 100%;"> <tr> <td style="text-align: center;"><input type="checkbox"/> เห็นด้วย
Approve</td> <td style="text-align: center;"><input type="checkbox"/> ไม่เห็นด้วย
Disapprove</td> <td style="text-align: center;"><input type="checkbox"/> งดออกเสียง
Abstain</td> </tr> </table> | <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain | | |
| ระเบียบวาระที่ 6
Agenda Item 6 | <p>พิจารณาเลือกตั้งกรรมการใหม่แทนกรรมการที่ครบวาระ ประจำปี 2569
To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2026</p> <p><input type="checkbox"/> (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.</p> <p><input type="checkbox"/> (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:</p> | | | |

เลือกตั้งกรรมการทั้งหมด

Vote for all nominated candidates

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

เลือกตั้งกรรมการเป็นรายบุคคล

Vote for an individual nominated candidate

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

1. นายทวารัฐ สุตะบุตร

1. Mr. Twarath Sutabutr

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

2. พลตำรวจเอก ธิติ แสงสว่าง

2. Police General Thiti Sangsawang

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

3. นางวรณูช ภู่อิม

3. Mrs. Woranuch Phu-im

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

4. ผู้ช่วยศาสตราจารย์ ดร. กานต์ บุญศิริ

4. Asst. Prof. Dr. Karn Boonsiri

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

5. นางสาวภัทรลดา สง่าแสง

5. Ms. Pattaralada Sa-ngasang

ระเบียบวาระที่ 7
Agenda Item 7

เรื่องอื่น ๆ (ถ้ามี)

Others (if any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

5 การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of proxy in any agenda that is not as specified in this proxy shall be considered as invalid and not signify my voting as a shareholder.

6 ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใด นอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes any resolution other than those specified above, including the case of any amendment or addition of any fact, the proxy shall have the rights to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้เสมือนถือว่า ข้าพเจ้าได้กระทำเองทุกประการ

Any actions performed by the proxy in this meeting, except in the event that the proxy does not vote in accordance with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____	ผู้มอบฉันทะ/Grantor
(_____)	
ลงนาม/Signed _____	ผู้รับมอบฉันทะ/Proxy
(_____)	
ลงนาม/Signed _____	ผู้รับมอบฉันทะ/Proxy
(_____)	
ลงนาม/Signed _____	ผู้รับมอบฉันทะ/Proxy
(_____)	

หมายเหตุ : ตามประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

Remarks: According to the notification of Department of Business Development, Ministry of Commerce regarding Proxy Form (Issue 5) B.E. 2550 (2007)

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder shall appoint only one proxy to attend and vote at the meeting. A shareholder shall not appoint more than one proxy, each with the voting rights in respect of a certain portion of shares.

2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

Regarding the election of directors, the grantor can either elect the whole set of the nominated directors or by individual.

3. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อตามแนบด้านล่างของหนังสือมอบฉันทะ แบบ ข ฉบับนี้

In case there are additional agendas to be considered at the meeting beyond those specified above, the grantor can state such other agendas by using the Supplemental Proxy Form B as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ข / Supplemental Proxy Form B

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ไทยออยล์ จำกัด (มหาชน) (“บริษัท”)

The proxy as a shareholder of Thai Oil Public Company Limited (“The Company”)

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพุธที่ 8 เมษายน 2569 เวลา 15.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) ตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และเปลี่ยนแปลงรูปแบบการประชุมด้วย

At the meeting of the 2026 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Wednesday, April 8, 2026, at 15.00 hrs., via electronic means (E-AGM) in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned

ระเบียบวาระที่ _____ เรื่อง _____

Agenda **Subject :**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ระเบียบวาระที่ _____ เรื่อง _____

Agenda **Subject :**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ระเบียบวาระที่ _____ เรื่อง _____

Agenda **Subject :**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

ระเบียบวาระที่ _____ เรื่อง **เลือกตั้งกรรมการใหม่ (ต่อ)**

Agenda **Subject : Election of New Directors (continue)**

เลือกตั้งกรรมการทั้งหมด

Vote for all nominated directors

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

เลือกตั้งกรรมการเป็นรายบุคคล

Vote for an individual nominated candidate

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I/We certify that the statements in this Supplemental Proxy Form are correct, complete and true in all respects.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()



หนังสือมอบฉันทะ (แบบ ค) (สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัสโตเดียนในประเทศไทยเท่านั้น)
Proxy (Form C) (For foreign shareholders who have custodians in Thailand only)

เลขทะเบียนผู้ถือหุ้น _____
Shareholders' Registration No.

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____

I/We
สำนักงานตั้งอยู่เลขที่ _____
Office Address

ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____

Road Sub - District District

จังหวัด _____ รหัสไปรษณีย์ _____

Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ (ผู้ถือหุ้น) _____

As a custodian for (Shareholders' name)

ซึ่งเป็นผู้ถือหุ้นของ บริษัท ไทยออยล์ จำกัด (มหาชน) (“บริษัทฯ”)

being a shareholder of Thai Oil Public Company Limited (“the Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้

holding the total amount of _____ shares and have the rights to vote equal to _____ votes as follows:

หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

ordinary share shares have the rights to vote equal to _____ votes

หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

preferred share shares have the rights to vote equal to _____ votes

(2) ขอมอบฉันทะให้ (ท่านสามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ เป็นผู้รับมอบฉันทะเข้าประชุมฯ ตามรายละเอียดในหนังสือเชิญประชุมฯ ตามสิ่งที่ส่งมาด้วย 9)

Hereby appoint (You may grant proxy to the Company's Independent Directors as listed in Attachment 9 to attend the meeting)

(1) นาย / นาง / นางสาว _____ อายุ _____ ปี

Mr. / Mrs. / Ms. Age Years,

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____

residing at Road Sub - District

อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

District Province Postal Code or

(2) นาย / นาง / นางสาว _____ อายุ _____ ปี

Mr. / Mrs. / Ms. Age Years,

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____

residing at Road Sub - District

อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

District Province Postal Code or

(3) นาย / นาง / นางสาว _____ อายุ _____ ปี

Mr. / Mrs. / Ms. Age Years,

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล/แขวง _____

residing at Road Sub - District

อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ

District Province Postal Code or

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของ บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพุธที่ 8 เมษายน 2569 เวลา 15.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) ตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และเปลี่ยนแปลงรูปแบบการประชุมด้วย

Anyone of above as my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Wednesday, April 8, 2026, at 15.00 hrs., via electronic means (E-AGM) in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะในการเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/we have granted to my/our proxy to attend this meeting and vote therein will be as follows:

มอบฉันทะเท่ากับจำนวนหุ้นทั้งสิ้นที่ข้าพเจ้าถือและมีสิทธิออกเสียงลงคะแนนได้ตามข้อ (1)

Grant proxy equal to all of the number of shares held by me/us and has the right to vote in accordance with Clause (1)

มอบฉันทะ บางส่วน คือ หุ้นสามัญ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง

Grant Partial of Ordinary share shares and have the right to vote votes

หุ้นบุริมสิทธิ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง

Preferred share shares and have the right to vote votes

รวมสิทธิออกเสียงลงคะแนนทั้งหมด _____ เสียง

Totaling votes

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

ระเบียบวาระที่ 1 รับทราบผลการดำเนินงานของบริษัทฯ ประจำปี 2568

Agenda Item 1 To Acknowledge the Company's 2025 Operating Results

ระเบียบวาระที่ 2 พิจารณานุมัติงบการเงินสำหรับปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda Item 2 To Approve the Audited Financial Statements for the Year Ended December 31, 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve.....Vote Disapprove.....Vote Abstain.....Vote

ระเบียบวาระที่ 3 พิจารณานุมัติการจ่ายเงินปันผลสำหรับผลประกอบการ ปี 2568

Agenda Item 3 To Approve the Dividend Payment for the Company's 2025 Operating Results

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve.....Vote Disapprove.....Vote Abstain.....Vote

ระเบียบวาระที่ 4 พิจารณากำหนดค่าตอบแทนกรรมการ ประจำปี 2569

Agenda Item 4 To Approve the 2026 Remuneration for the Company's Directors

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve.....Vote Disapprove.....Vote Abstain.....Vote

ระเบียบวาระที่ 5 พิจารณาแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนการสอบบัญชี ประจำปี 2569

Agenda Item 5 To Approve the 2026 Annual Appointment of Auditors and Determination of their Remuneration

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง

Approve.....Vote Disapprove.....Vote Abstain.....Vote

ระเบียบวาระที่ 6
Agenda Item 6

พิจารณาเลือกตั้งกรรมการใหม่แทนกรรมการที่ครบวาระ ประจำปี 2569

To Approve the Appointment of New Directors in Replacement of Those Who Complete Their Terms by Rotation in 2026

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve.....Vote Disapprove.....Vote Abstain.....Vote

เลือกตั้งกรรมการทั้งหมด

Vote for all nominated candidates

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve.....Vote Disapprove.....Vote Abstain.....Vote

เลือกตั้งกรรมการเป็นรายบุคคล

Vote for an individual nominated candidate

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย.....เสียง
Approve.....Vote

1. นายทวารัฐ สุตะบุตร

1. Mr. Twarath Sutabutr

ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Disapprove.....Vote Abstain.....Vote

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย.....เสียง
Approve.....Vote

2. พลตำรวจเอก ธิติ แสงสว่าง

2. Police General Thiti Sangsawang

ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Disapprove.....Vote Abstain.....Vote

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย.....เสียง
Approve.....Vote

3. นางวรรณุช ภู่อิม

3. Mrs. Woranuch Phu-im

ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Disapprove.....Vote Abstain.....Vote

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย.....เสียง
Approve.....Vote

4. ผู้ช่วยศาสตราจารย์ ดร. กานต์ บุญศิริ

4. Asst. Prof. Dr. Karn Boonsiri

ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Disapprove.....Vote Abstain.....Vote

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย.....เสียง
Approve.....Vote

5. นางสาวภัทรลดา สง่าง

5. Ms. Pattaralada Sa-ngasang

ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Disapprove.....Vote Abstain.....Vote

ระเบียบวาระที่ 7
Agenda Item 7

เรื่องอื่น ๆ (ถ้ามี)

Others (if any)

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง ไม่เห็นด้วย.....เสียง งดออกเสียง.....เสียง
Approve.....Vote Disapprove.....Vote Abstain.....Vote

(5) การลงคะแนนเสียงของผู้รับมอบอำนาจในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบอำนาจนี้ ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of proxy in any agenda that is not as specified in this proxy shall be considered as invalid and not signify my voting as a shareholder.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes any resolutions other than those specified above, including the case of any amendment or addition of any fact, the proxy shall have the rights to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้เสมือนถือว่าข้าพเจ้าได้กระทำเองทุกประการ

Any actions performed by the proxy in this meeting, except in the event that the proxy does not vote in accordance with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
()
ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()
ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()
ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ : ตามประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

Remarks: According to the notification of Department of Business Development, Ministry of Commerce regarding Proxy Form (Issue 5) B.E. 2550 (2007)

1. หนังสือมอบฉันทะแบบ ค นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศ และแต่งตั้งคัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้ฝากและดูแลหุ้นเท่านั้น

Only foreign shareholders as registered in the registration book who have custodian in Thailand can use the Proxy Form C.

2. หลักฐานที่ต้องแนบพร้อมทั้งหนังสือมอบฉันทะ แบบ ค คือ

Evidences to be enclosed with the Proxy Form C are:

- (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

Power of Attorney from shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.

- (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Letter of certification to certify that the signer in the Proxy Form has a permission to act as a Custodian.

3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder shall appoint only one proxy to attend and vote at the meeting. A shareholder shall not appoint more than one proxy, each with the voting rights in respect of a certain portion of shares.

4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

Regarding the election of directors, the grantor can either elect the whole set of the nominated directors or by individual.

5. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำติดตามแนบด้านล่างของหนังสือมอบฉันทะ แบบ ค ฉบับนี้

In case there are additional agendas to be considered at the meeting beyond those specified above, the grantor can state such other agendas by using the Supplemental Proxy Form C as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค
(สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัสโตเดียนในประเทศไทยเท่านั้น)

Supplemental Proxy Form C

(For foreign shareholders who have custodians in Thailand only)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ไทยออยล์ จำกัด (มหาชน) (“บริษัท”)

The proxy as a shareholder of Thai Oil Public Company Limited (“The Company”)

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 บริษัท ไทยออยล์ จำกัด (มหาชน) ในวันพุธที่ 8 เมษายน 2569 เวลา 15.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E - AGM) ตามหลักเกณฑ์และวิธีการที่กฎหมายกำหนดเกี่ยวกับการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะเปลี่ยนแปลงไปในวัน เวลา และเปลี่ยนแปลงรูปแบบการประชุมด้วย

At the meeting of the 2026 Annual General Meeting of Shareholders (AGM) of Thai Oil Public Company Limited on Wednesday, April 8, 2026, at 15.00 hrs., via Electronic Means (E-AGM) in accordance with the rules and procedures prescribed by law relating to electronic meeting or such other date, time and type as the meeting may be adjourned

ระเบียบวาระที่ _____ เรื่อง _____

Agenda Subject :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง

ไม่เห็นด้วย.....เสียง

งดออกเสียง.....เสียง

Approve.....Vote

Disapprove.....Vote

Abstain.....Vote

ระเบียบวาระที่ _____ เรื่อง _____

Agenda Subject :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย.....เสียง

ไม่เห็นด้วย.....เสียง

งดออกเสียง.....เสียง

Approve.....Vote

Disapprove.....Vote

Abstain.....Vote

ระเบียบวาระที่ _____ เรื่อง เลือกตั้งกรรมการใหม่ (ต่อ)

Agenda Subject : Election of new Directors (continued)

เลือกตั้งกรรมการทั้งหมด

Vote for all nominated directors

เห็นด้วย.....เสียง

ไม่เห็นด้วย.....เสียง

งดออกเสียง.....เสียง

Approve.....Vote

Disapprove.....Vote

Abstain.....Vote

เลือกตั้งกรรมการเป็นรายบุคคล

Vote for an individual nominated candidate

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย.....เสียง

ไม่เห็นด้วย.....เสียง

งดออกเสียง.....เสียง

Approve.....Vote

Disapprove.....Vote

Abstain.....Vote

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย.....เสียง

ไม่เห็นด้วย.....เสียง

งดออกเสียง.....เสียง

Approve.....Vote

Disapprove.....Vote

Abstain.....Vote

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย.....เสียง

ไม่เห็นด้วย.....เสียง

งดออกเสียง.....เสียง

Approve.....Vote

Disapprove.....Vote

Abstain.....Vote

บุคคลที่ได้รับการเสนอชื่อ _____

Name of the nominated candidate

เห็นด้วย.....เสียง

ไม่เห็นด้วย.....เสียง

งดออกเสียง.....เสียง

Approve.....Vote

Disapprove.....Vote

Abstain.....Vote

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I/We certify that the statements in this Supplemental Proxy Form are correct, complete and true in all respects

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()